



## NEWS: EUROPE

Governing political parties suffer setbacks in eastern European voting



Up in arms: Romania's Emil Constantinescu (left) and Bulgaria's Petar Stoyanov display their elation over their successes in elections at the weekend



## First round has Iliescu on ropes

By Virginia Marsh  
in Bucharest

Mr Ion Iliescu, the former senior Communist who has led Romania since 1989, was yesterday battling for his political life. Partial results gave him a slender lead in the first round of voting for the presidency and showed his party had been roundly defeated in parliamentary polls also held on Sunday.

With about half the votes counted, the opposition Democratic Convention, which favours faster economic reform, had won nearly 31 per cent of the vote, ahead of Mr Iliescu's Party of Social Democracy (PSDR) on about 28 per cent. The Convention said it would begin talks on forming a coalition with Mr Petre Roman's centrist Social Democratic Union (USD) as soon as final results were known, probably today.

The USD was in third position yesterday with 13 per cent, slightly below expectations. But Mr Roman, Romania's reformist first prime minister in the post-Communist era, won 21 per cent in the presidential race, behind the Convention's Mr Emil Constantinescu, an academic, on 28 per cent, and Mr Iliescu on 33 per cent. Mr Roman's endorsement will be critical to Mr Constantinescu's chances of beating Mr Iliescu in a two-way runoff on November 17.

It is expected that the party representing Romania's 1.7m-strong ethnic Hungarian minority, which was fourth with 6 per cent, will also support Mr Constantinescu and an opposition coalition. It would be the country's first centre-right government in half a century.

Although the presidency has limited constitutional powers, Mr Iliescu - a close

ally of Nicolae Ceausescu before breaking with the dictator in the 1970s - has brought considerable weight to the post. His removal would greatly consolidate the opposition's grip on power.

Analysts said the opposition had attracted young voters, urban dwellers and entrepreneurs and, critically, had increased its support from workers disillusioned with the governing party. Although nominally a left-of-centre party, the PSDR in government has fostered a corrupt business elite and failed to fulfil promises to improve welfare and low living standards.

However, the party, which favoured its more technocratic wing in selecting parliamentary candidates, is likely to be a formidable opponent for the relatively inexperienced opposition politicians.

Opposition parties should hold more than 55 per cent of parliament once the votes of groups not reaching the required 3 per cent threshold are redistributed. However, the PSDR will remain the largest single party in parliament. The Convention, which narrowly lost the 1992 general election to the PSDR, is a coalition of some 15 centre-right, liberal and Green groups.

Two of the small extreme neo-Communist or nationalist parties that supported the PSDR's minority government appeared unlikely to re-enter parliament. The governing party's former coalition partner, the anti-Hungarian Romanian National Unity party, saw its vote halved to less than 4 per cent. But the most extreme parliamentary party, the anti-Semitic Great Romania, increased its vote to about 4.5 per cent from 3 per cent in 1992.

## Bulgarians choose reformer as president

By Theodor Troev in Sofia and Agencies

Mr Petar Stoyanov, a pro-reform lawyer, was yesterday confirmed as victor in Bulgaria's presidential election, sweeping aside his Socialist opponent, whose party forms the government. With most votes counted, official preliminary results

gave Mr Stoyanov, of the anti-Communist Union of Democratic Forces, 59.9 per cent of the vote to 40.1 per cent for Mr Ivan Marazov, the Socialist culture minister.

The president is largely a ceremonial figure with limited powers. But Mr Zhan Vidov, the Socialist prime minister, has promised to

take note of the vote - a supreme council meeting of the governing Socialists will be called soon and Mr Vidov may call for a vote of confidence in his leadership.

Mr Stoyanov won overwhelming support in the cities, including more than 70 per cent of the vote in the capital Sofia. Final results

are expected today. In the first round of voting a week ago, Mr Stoyanov took 43.9 per cent against Mr Marazov's 27 per cent.

Mr George Ganchev, of the Bulgarian Business Bloc, which is emerging as a third force in politics, took 22 per cent, and refused to endorse either candidate in

Sunday's runoff. Sunday's turnout - 61 per cent, the lowest in any election in Bulgaria's seven years of democracy - is regarded as a sign of increasing disillusion among voters over politicians' ability to solve the country's economic crisis.

An International Monetary Fund mission is visiting

the country to decide whether to grant Bulgaria \$115m in fresh credit. If it refuses, the country could default on its \$10bn foreign debt.

The Bulgarian lev fell to 246-247 to the dollar on the interbank market on Monday morning from 244-245 at Friday's close on rumours the funds might be denied.

## Yugoslav opposition claims local poll gains

By Laura Silber in Belgrade

Serbian President Slobodan Milosevic's ruling Socialists and their Communist allies were yesterday coasting to a comfortable victory in voting for Yugoslavia's federal assembly. However, the opposition coalition was claiming huge gains in municipal elections, according to initial returns.

If this trend is reflected in the final results, the Socialists could even lose their grip on Serbian cities, among them the capital, Belgrade.

On Sunday night the Socialists said that, with about half the vote

were quick to claim "overwhelming victory" for their leftwing coalition in elections in Serbia and Montenegro - sole remaining partner in the Yugoslav federation - for the joint federal parliament, municipal councils, and Montenegro's republican legislature.

The Socialists who merged with the Communist Yugoslav United Left (JUL) of Mrs Mira Markovic, Mr Milosevic's wife, had won two-thirds of the 108 seats allocated to Serbia in the federal assembly, according to a JUL spokesman.

The state electoral commission said that, with about half the vote

counted, the leftwing coalition was leading with 48 per cent, the four-party opposition coalition, Zajedno (Together), had 23.9 per cent, and the ultra-nationalist Serbian Radicals were third with 18.8 per cent. At the municipal level, however, opposition parties claimed to have enough votes to force run-offs with the left's candidates in several Serbian cities in a second round of polling set to take place in two weeks' time. In Belgrade, the opposition Democratic party said, there would be a run-off for 85 of the 110 seats on the council.

Opposition leaders expressed the

fear that their chances in the runoff campaigns might be jeopardised by hostile coverage in the state-run media, which has virtually ignored their coalition so far except to attack them personally.

The Socialists have dismissed charges of ballot rigging and an unfair campaign. Only a handful of foreign observers oversaw the polling.

However, opposition objections were reinforced yesterday by a statement from the US embassy in Belgrade. This said that its observers had noted shortcomings in voter rolls, lax security, and

restrictions on opposition party representatives and monitors in election commissions and polling stations.

Mr Milosevic was not a candidate in Sunday's contest, but he must retain a majority in the federal parliament to push through the constitutional changes he wants. He is likely to seek more power for the post of Yugoslavia's federal president, which is currently ceremonial, before taking the position himself.

His second term as Serbian president expires next year. Under the law he cannot seek a third term.

## Surprise fall in German production

By Peter Norman in Bonn

German industrial output fell unexpectedly in September, reflecting a sharp decline in production of durable goods, and denting hopes of strong third-quarter growth.

Although the economics ministry said it expected the figures to be revised upward later, the news coincided with a forecast from the Munich-based Ifo economic research institute of sharply lower profits for manufacturing industry this year, and a downward revision of industrial production in August.

The ministry reported that overall industrial output declined by a seasonally adjusted 1.8 per cent in September, compared with August, confounding economists' expectations of a 0.8 per cent rise. At the same time, it revised August's production growth down from 1 per cent to zero.

As a result, output in August and September fell 0.5 per cent compared with June and July, and was 0.8 per cent lower than in August and September last year.

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## Georgian honey keeps bear sweet

Shevardnadze talks to Bruce Clark in Tbilisi about his relations with Russia



Passage of arms: Georgia's President Eduard Shevardnadze pictured during a visit to the UK last year.

## Web-site monitors Yeltsin's health

By Chrystia Freeland  
in Moscow

An Internet web-site, a prayer from the Orthodox Patriarch, and the creation of a special hospital-based press centre were among the preparations yesterday which suggested that President Boris Yeltsin's heart bypass operation could be imminent.

His doctors, including Dr Michael DeBakey, the pioneering US heart surgeon, met yesterday. The Kremlin said they had decided the Russian leader was in "optimal" condition for surgery and the operation could take place in the next few days.

The presidential administration is setting up a press centre at the hospital, in a leafy western Moscow suburb, and has promised an announcement after the operation begins and perhaps in the middle of what is likely to be a long procedure.

Dr DeBakey, a globe-trotting octogenarian whose former patients have included Yugoslavia's Joseph Tito and the Duke of Windsor, has set up an Internet web-site - [www.debakey.com](http://www.debakey.com) - which Kremlin-watchers can visit for the latest Yeltsin health bulletin.

Even the relics of the Communist era appear to be pointing to an operation this week. Thursday and Friday will be national holidays in Russia as the country marks the 75th anniversary of the Bolshevik revolution.

Analysts think the long weekend could provide a convenient surgery date for the Kremlin because Russia's markets will be closed and its newspapers will not be published.

• An extreme nationalist and a Communist have defeated two pro-Yeltsin incumbents in elections to regional governorships. Mr Yevgeny Mikhaliov, of Mr Vladimir Zhirinovsky's ultra-nationalist Liberal Democratic party, won in the northwestern Pskov region, which borders Estonia. Russian agencies said Mr Valentin Tsvetkov, candidate of a leftwing coalition of Communists and their allies, won in Magadan, a north-eastern province.

## Italy's graft-fighter suffers smear campaign

By Robert Graham in Rome

Mr Antonio Di Pietro is under threat as public works minister in the centre-left government because of a smear campaign stemming from his former role as Italy's top anti-corruption magistrate.

In less than a week Mr Di Pietro has had to make three statements denying improper behaviour while investigating corruption during the early 1990s. He has also initiated court proceedings to discover the source of defamatory information being leaked to the press.

More seriously, he has openly

attacked some in the Guardia di Finanza, the financial police, for waging a vendetta against him.

This has led to the curious spectacle of Mr Vincenzo Visco, the finance minister, defending the Guardia di Finanza, for whom he is responsible, from attacks of a ministerial colleague.

The institutional aspects of this crisis were underlined yesterday by Mr Francesco D'Onofrio, a senior opposition senator, who observed: "The government cannot go much longer pretending to run and trust the Guardia di Finanza and have a minister who man-

ifestly does not trust them - at the least Di Pietro must say he does not trust individuals."

Mr Di Pietro is one of the most popular figures in Italy, having set in train the process which disclosed a corrupt politico-economic system. He was brought into the centre-left government in May as an independent. Since he resigned as a magistrate in December 1994, he has had to contend with well-orchestrated smear campaigns, all of which he has shaken off. A Brescia court is currently trying Mr Cesare Previti, the defence minister in the 1994 government of Mr

Silvio Berlusconi, for allegedly blackmailing Mr Di Pietro to resign as a magistrate.

Since September further corruption allegations have been investigated by magistrates in the port city of La Spezia, reportedly on evidence from the Glico, a special anti-Mafia unit of the Guardia di Finanza based in Florence.

This investigation has led to the arrest of Mr Lorenzo Nucci, the powerful head of the state railways, and Mr Pierfrancesco Pacini Battaglia, a shadowy financial intermediary already caught up in at least one corruption scandal

investigated by Mr Di Pietro in Milan.

In highly selective leaks of conversations, tapped by the Guardia di Finanza, Mr Pacini Battaglia is alleged to infer he concluded a deal with the Milan magistrates to let him off lightly.

Several commentators have suggested this anti-Di Pietro campaign has been orchestrated by members of the Guardia di Finanza who have been brought to justice by anti-corruption magistrates. Mr Di Pietro has hinted at this; the Guardia di Finanza has repeatedly issued denials.

# Sweden urged to stay out at start of Emu

By Hugh Carnegy  
In Stockholm

Sweden should not join European monetary union at its planned start in 1999, an independent study commissioned by the Social Democratic government recommended yesterday.

"Our overall judgment of the economic and political arguments is that the factors which argue against Swedish participation in the first round in 1999 are stronger than those which argue for participation," the

commission of prominent academics declared.

The 450-page report strengthened the judgment already widely made in the financial markets that Sweden will stay out of economic and monetary union at least initially, mainly because of the strong weight of public opinion against both the European Union and the single currency.

The Swedish government itself has said that a postponement is possible when parliament takes a

decision in a year's time. Mr Eric Asbrink, the finance minister, welcomed the commission's "thorough analysis" and said it provided a good basis for a full public debate on the issue.

But in a sign that the government may now be concerned that the argument against early Swedish participation has gone too far, he pointed out that the report's conclusions were the personal opinions of the commission's eight members. "Clearly it is still

a possible scenario that Sweden will join Emu from the planned start," he said.

All but one member of the commission, chaired by Professor Lars Calmfors, a leading economist, favoured Emu membership at a later - unspecified - date.

The panel said that the political advantages of membership argued for early entry - despite doubts about democratic controls over the projected European central bank - because Sweden risked losing influence in the European Union if it stayed

on the sidelines.

But the commission was united in concluding that joining Emu in 1999 would be too risky for the Swedish economy, principally because of record unemployment and the continued weakness of the public finances.

Prof Calmfors said that with unemployment running at more than 12 per cent of the workforce, Sweden needed to retain the freedom to use an independent monetary and currency policy as "insurance" in case

it was hit by another jump in joblessness. He said the country ought to halve unemployment before joining Emu.

He said that if production fell and unemployment rose, it was politically implausible that Sweden could control the resulting crisis through wage flexibility or cuts in employer contributions - which would be the key adjustment mechanisms once monetary policy was fixed and strict Emu limits were imposed on the budget deficit.

With Sweden's public

finances only now emerging from deep deficits, there was little room for increasing already high taxes or for further cuts in public spending beyond the tough measures taken in the past two years.

The commission said more time was needed for a debate in Sweden on the merits of joining Emu - and added that the costs of staying out would be reduced by the likelihood that several other EU members would also not join in 1999.

## Lawyers' warning on euro

By Graham Bowley,  
Economics Staff

The introduction of the single European currency will have far-reaching implications for financial and foreign exchange markets and for regulators, Mr Colin Bamford, chief executive of Britain's Financial Law panel, said yesterday.

Speculation between national currencies taking part in European monetary union would be impossible if exchange rates were locked as scheduled in 1999 since national currencies would in effect disappear, he said.

The euro, the proposed European single currency, would in effect be the only currency in the Emu area. National notes and coins would continue to exist but only as denominations of the euro.

Everyday retail transactions would involve national notes and coins but wholesale financial markets would use the euro.

The FLP said this was an important topic, which had so far attracted little attention.

## Fears grow of Emu-induced flight to Swiss franc

By William Hall in Zurich

Switzerland should be prepared to adjust monetary policy to stem any sudden inflows into the Swiss franc in the run-up to the planned start of the single European currency in 1999, according to a study commissioned by the Swiss economics ministry.

This could include softening its tough anti-inflationary monetary targets and adopting an informal exchange rate target.

Any sudden strengthening in the Swiss franc could be

best handled by adjusting Swiss monetary policy rather than pegging the Swiss franc to the euro or the D-Mark, says the study, set up with the support of the Swiss National Bank.

It said the SNB should continue to balance its target of keeping money supply within a medium-term target range, with a more liberal monetary policy if money started pouring into the Swiss franc.

The Swiss, whose economy has stagnated for the last five years, are increasingly concerned that uncertainties

over the development of European monetary union could cause speculative inflows into hard currencies, such as the Swiss franc, further delaying the country's long overdue economic recovery.

Yesterday's announcement that Swiss retail sales dropped 7.8 per cent in September, and 3.4 per cent in the third quarter, will increase fears that the recent strength of the Swiss franc is pushing the economy deeper into recession.

The report argues that "with the exception of this extreme development, which

economics minister, commissioned a panel of experts last February to look at how Switzerland might be affected by the move towards Emu.

The group concluded that the biggest danger for Switzerland would arise from an extreme crisis of confidence which threatened the price stability of the euro. Switzerland would not be able to isolate itself in these circumstances and would have to consider pegging the franc.

The report goes further than recent Swiss National

is considered a low probability, it is possible to dampen external influences with an autonomous monetary policy". Nevertheless, Professor Bernd Schips, who headed the study group, said yesterday the threat of further inflows into the Swiss franc was a "serious threat" to the Swiss economy. He did not expect the economy to grow by more than 0.5 per cent in 1997 and 1998 and even this could be jeopardised if there was a further sharp appreciation of the Swiss franc.

The report goes further than recent Swiss National Bank statements in acknowledging that the recent appreciation of the Swiss franc has damaged the economy. It says there are limits to the ability of the economy to adjust to a further rise in the Swiss currency.

The Swiss National Bank has been allowing money supply to grow well above its medium-term target for some time. However, the report's emphasis that inflation is no longer a problem suggests that the bank's representative on the committee might have had to bow to the majority opinion.



### EUROPEAN NEWS DIGEST

## Kohl fails to halt tax row

A call from Chancellor Helmut Kohl for responsible behaviour from all three governing parties yesterday failed to stem the row about tax policy in Germany's coalition. The Free Democrats insisted that the solidarity surcharge, which is added to tax bills to finance eastern Germany, is cut by 2 percentage points to 5.5 per cent at the beginning of 1998. Leaders of Mr Kohl's Christian Democratic Union rejected the idea, arguing that the decision about cutting the surcharge should be taken only when the government had a clear idea of Germany's financial position. Mr Kohl called on the FDP to cease its "threatening behaviour" and work loyally in the coalition. He said the government would move swiftly to plug gaps in the 1997 draft budget which are in prospect because of sluggish tax income and high unemployment. Like the FDP, the chancellor insisted that the budget would be corrected by spending cuts and not by tax increases or higher borrowing. Peter Norman, Bonn

### Armenian premier to quit

Armenia's prime minister yesterday announced his resignation following a protest vote against his tough reform programme. Mr Hrant Bagratian, in office since 1993, said he was resigning for personal reasons and wanted to write a book.

Mr Bagratian was popular among western investors and institutions for driving down inflation and reviving production. Armenia's GDP grew 6.9 per cent in 1995 and may grow by 5 per cent this year. But Mr Bagratian was unpopular at home for slashing social spending and cutting subsidies to loss-making industries, resulting in lower wages, high unemployment and impoverished health care and education.

An opposition candidate in September's presidential elections came close to unseating Mr Levon Ter-Petrosian by promising to raise social spending. Allegations of vote-rigging caused severe riots, followed by a military crackdown. Many analysts predicted that Mr Ter-Petrosian would sacrifice Mr Bagratian and raise spending to regain popularity. Mr Bagratian said in September that he would resign if the president backed on reforms. Sander Thoenes, Albany

### Chirac, Aznar offer Emu aid

The leaders of France and Spain opened their summit in Marseilles yesterday by giving moral support to each other's efforts to be in at the planned start of European monetary union in 1999. President Jacques Chirac expressed his appreciation for Spain's determination to join the single currency, as reflected in the Madrid government's draft budget for 1997. Mr Jose Aznar, Spain's prime minister, endorsed similar French efforts to reduce its public deficit sufficiently next year to qualify for monetary union. The annual summit took place under tight security after the main post office in Aix-en-Provence was bombed early yesterday by Corsican nationalists.

David Buchan, Paris



Postal workers inspect the damage at Aix-en-Provence

### Italian traders in tax protest

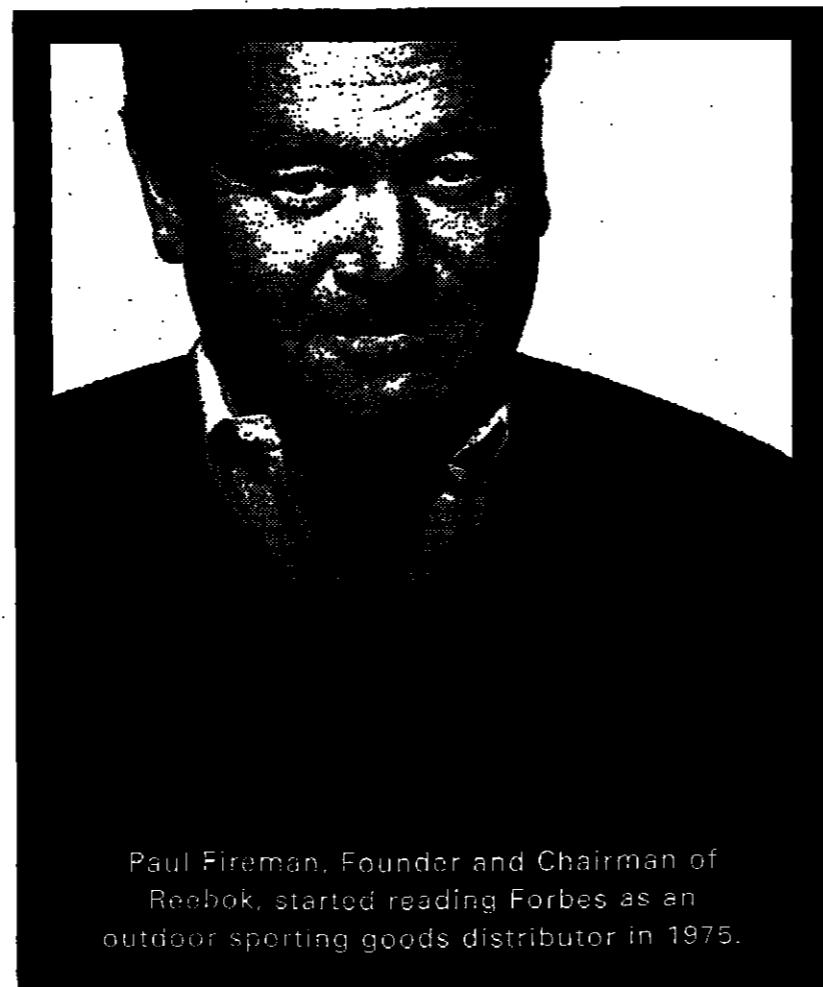
Italy's vociferous shopkeepers and traders yesterday staged countrywide protests against tax increases proposed in the 1997 budget and threatened a tax boycott. The protest, organised by Confindustria, the shopkeepers' confederation, underlined the fierce opposition to tax increases from a powerful anti-tax lobby. Mr Sergio Billi, head of Confindustria, is staking out a political role as spokesman for the middle classes squeezed by higher taxes and fearful of a stagnant economy. The government, however, says small traders are among the worst tax evaders, often declaring lower earnings than their employees. Robert Graham, Rome

### Nicholas Colchester

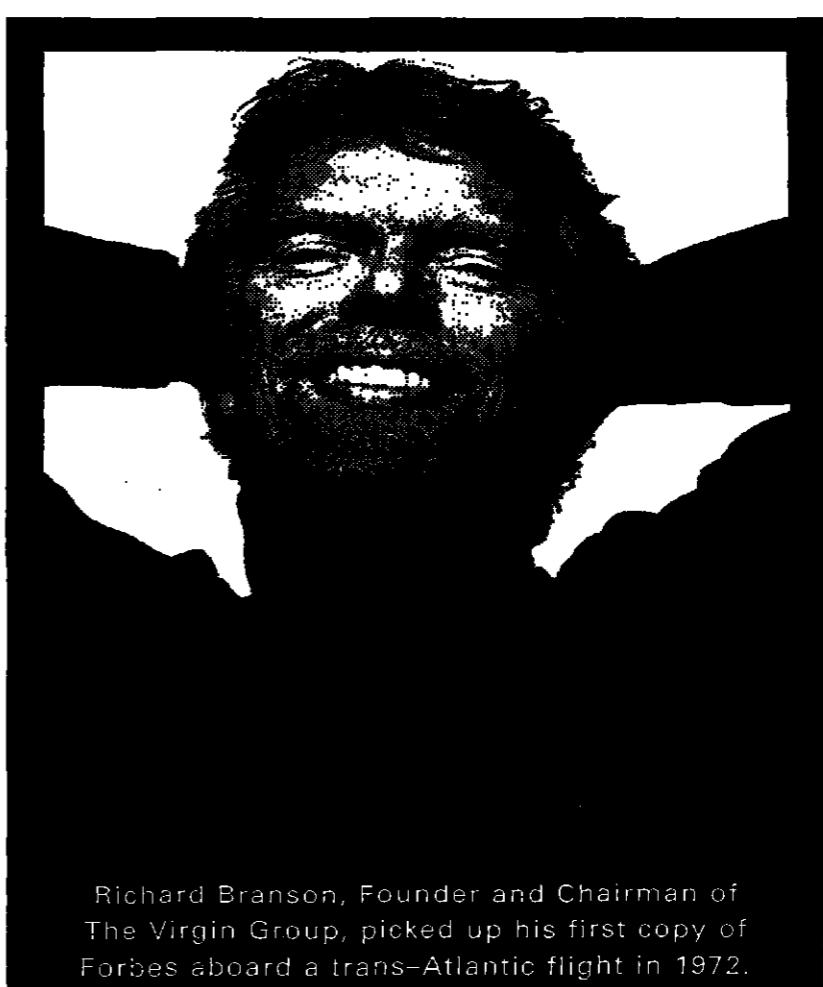
A memorial service for Nico Colchester, former FT foreign editor, will be held at Southwark Cathedral at 11.30 on Wednesday, November 13. It will be followed by a reception at the Financial Times.



Jill Barad, President, Mattel Inc., picked up her first copy of Forbes as an advertising account executive in 1978.



Paul Fireman, Founder and Chairman of Reebok, started reading Forbes as an outdoor sporting goods distributor in 1975.



Richard Branson, Founder and Chairman of The Virgin Group, picked up his first copy of Forbes aboard a trans-Atlantic flight in 1972.

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**Forbes**  
CAPITALIST TOOL

US electorate looks to Clinton again, discounting sleaze and uncertain achievement

# Cynical voters set to back Mr Average



The middle-aged real estate broker had a sobering message for the President: "Don't mess up. You only have my vote by default." He might have been speaking for millions of those who will today cast their vote in favour of Mr Bill Clinton. If the polls are accurate, those millions will give Mr Clinton a hefty victory: but what they cannot give him, however large their numbers, is a strong mandate for a second term. For while it is easy to find Clinton voters in America, it is tougher to find Clinton enthusiasts.

Frank, the real estate broker, had given up his supper one night last week to sit in a room at a Philadelphia conference centre - along with other members of the disaffected American electorate - to talk about today's election. They were taking part in two "focus groups", small discussion groups of target consumers, the essential tool of the modern marketer.

It has become almost a truism to say that American politics is driven by such focus groups: that politicians never have a campaign thought - and certainly never utter one - without first testing it out before a jury of voters gathered together in a focus group.

Last week's focus group was paid for not by a politician, but by a philanthropist with a particular interest in campaign finance reform - the only hot topic of a tepid election campaign. Mr Jerome Kohlberg, first "K" of the leveraged buy-out specialist Kohlberg Kravis Roberts (KKR), was formerly a large contributor to Democratic candidates.



Bill Clinton: the kind of president Americans can tolerate, but not revere

reactions which determine so many political choices, holding what he called a "lightning round" of snap responses.

The President attracted labels like "smart" and "sexy", almost all focused on image more than substance. Mr Hart tested the group's reactions to other political leaders too: Mr Bob Dole was rated "dull" and "grumpy".

Mr Jack Kemp, his running mate, was largely unknown. The only figure who sparked any passion in the adjectives was Mrs Elizabeth Dole, the Republican candidate's wife.

Despite considerable mental effort, none of the participants seemed able to come up with anything Mr Clinton had actually achieved as President - though someone eventually made the dubious suggestion "peace in the Middle East".

Whether or not they planned to vote for him, no one would admit to having a high opinion of Mr Clinton's morals. "He would be sleazy, if he wasn't so polished," one man said. But most seemed to think character and morals irrelevant to voting behaviour.

"I don't think he has any real moral compass," said one group member, speaking for many. "And you're voting for him because...?" Mr Hart enquired. "Because I have no alternative."

As Mr Hart pointed out afterward, Clinton voters in the group were simply making a practical calculation. "They were saying, 'we've invested four years in him. And we're prepared to roll the investment over.' Many clearly cherished high hopes from a second term - but were unable to cite concrete grounds for optimism.

On the subject of campaign finance reform, Mr Clinton could have taken some comfort in the replies. He has been accused of gross abuses, including accepting contributions from foreigners in exchange for favours. But most of

the focus group members had not registered these charges at all, and the rest did not care much. One could almost hear Mr Bob Dole, the Republican challenger, thundering from the sidelines: "Where's the outrage?"

Mr Hart showed the first group, of 12 women voters, a collage of front-page headlines screaming of campaign finance abuses. The ladies' faces looked blank. "Anyone really know what's going on?" Mr Hart asked? There was no reply.

"It went on 100 years ago and it's gonna go on 100 years from now, and if you don't believe that,

you're naive," one participant said, summing up the consensus.

They might have been sending a message: there is no mileage in Clinton campaign finance scandals. Outrage does not drive the largely cynical American electorate. A certain amount of scandal is already in the price.

Republican politicians may pursue Mr Clinton on a variety of ethical charges - from his involvement in the Whitewater financial scandal, to campaign finance transgressions, to abuse of confidential FBI files - if he wins a second term and they control Congress. But there is little sign that most voters feel so strongly. Americans set a low standard of ethics for their politicians. It takes a major abuse to breach the cynicism barrier.

Patti Waldmeir

Associated Press

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Citizens push hot issues in front of voters

By Jurek Martin  
in Washington

If today's US elections hold true to form, California will be watched not for whether President Bill Clinton or Mr Bob Dole carry the White House but for the result of three ballot propositions with potentially broad legal and public policy implications.

Elsewhere this is proving a vintage year for citizen initiatives. Voters will confront no fewer than 90 statewide propositions, two-thirds of them in the West and 17 in Oregon alone.

They cover a full range of issues - from taxing churches (Colorado) and hunting wildlife (Colorado and Alaska) to the current hot topic, campaign finance reform (several states stretching from Maine on the Atlantic to Washington on the Pacific). Term limits for elected representatives are on 14 state ballots and legalised gambling on 10.

Of California's big three proposals, none has attracted more campaign finance on both sides than Proposition 211, designed to make it easier for shareholders to sue businesses for financial mismanagement. Company executives could be held personally liable in any judgment against them and punitive damages - not permitted in securities litigation in federal courts - would be subject to no ceilings.

Corporations are estimated to have poured over \$25m into the effort to defeat it, while its main sponsors, the trial lawyers, have also dug deep into their pockets. Recent polls find the electorate evenly divided on the issue.

Outside the state, more attention, though less money, has been devoted to Proposition 209, which would bar the government of California from involvement in affirmative action programmes. Mr Dole favours it. Mr Clinton opposes it and a Mervyn Field poll published yesterday had it passing by 52 to 38 per cent.

Proposition 215 calls for the legalisation of marijuana for use to relieve pain and nausea in patients suffering from cancer and Aids. It has some support in the medical profession but conservative and religious lobbies are fighting against it.

A fair head of steam seems to be gathering behind campaign finance reform initiatives, with Maine leading the way.

State voters will decide whether to provide additional public finance for candidates who agree to abide by spending ceilings and refuse special interest contributions to level the financial playing field against those who do not.



Dole hopes pundits are wrong - as they were with Truman

# Dole and deodorant on the campaign trail

Well-fed but sleepless, Patti Waldmeir describes the hunting of the hack pack on the Republican candidate's jet

Journalists are simple people: they need electric power, a functioning telephone line, constant feeding, occasional alcohol and where possible, something to write about. Sleep is optional. US politicians understand all that. They give them what they need.

As Mr Bob Dole and President Bill Clinton jetted into their home towns ahead of today's election, they trailed with them a retinue of sleep-deprived, over-fed, cellularly-linked reporters. A couple of hundred of them.

Mr Dole's media entourage is the more ragged, after being deprived of sleep for 96 hours, a record for candidate-induced campaign torture.

When he began his non-stop campaign marathon he took away their luggage and issued them with chic blue Dole bags filled with toothbrushes and deodorants, to help them combat campaign mouth and fight off home-stretch odour.

But at least he did not take away their power, their phone lines, or their food - although the normal high quality of Dole campaign meals deteriorated by the hour. For once, he provided a surfeit of what is known in the trade as "colour" - midnight gaming pit-stops in Las Vegas, and trucking jaunts through rural Michigan. Something to write about, at last.

But where there is such familiarity - the hard core of Mr Dole's press retinue has travelled with him almost constantly for six months - contempt cannot be far away. Most of the press started out liking and respecting the candidate; but relations frayed, as he began to blame them for poor perceptions of his campaign.

Many expressed fury at his ill-planned, 36-hour blitz. His daily outbursts, usually against the New York Times, won him no friends in the nether compartments of his

aircraft, where the journalists were quartered.

In the last hours of his campaign Mr Dole took to visiting the back of the aircraft to prove that he was still alive. But before then, he had seldom ventured from his luxury first-class cabin complete with separate exit. Elite members of the press corps were trained to leave by the rear end of his aircraft.

Many journalists were on a separate aircraft altogether and did not see the candidate much, except at large public events. A small, rotating media "pool" was allowed to accompany Mr Dole the rest of the time; they then spent hours trying to decipher the half-sentences of a candidate whose voice was pitched perfectly to imitate aircraft noise.

For the privilege of gleanings these insights, media organisations spend thousands of dollars for a place on one of the aircraft - cash used to subsidise the candidate's own travel costs.

Once on board, the seating was strictly hierarchical.

The Washington Post, New York Times, Los Angeles Times and usually the wire services sat at head table, a space in the middle of the aircraft with its own electric outlet. The rest fanned out

in waves from the power points, back to the cameramen, stuck next to the toilets in the tail.

Most journalists - astute observers that they are - recognised immediately that this was no ordinary aircraft. The air hostesses constantly ply passengers with food; the "fasten seat belt" signs come on normally at take-off, but no-one is ever asked to sit down; no disembodied voice warns sternly of the need to turn off cell phones, so phone conversations go on throughout the flight. It is one of the few places in America where smoking is not a federal offence.

The hostesses did their best to serve up passable fast food in the final hours of the campaign. But the one thing they could not deliver was sleep. And after the longest, dreariest campaign in modern memory, the journalists who are - can think of nothing else.

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strictly hierarchical.

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The case dates back to 1993, when Mr Cavallo called Mr Bellocchio and Mr Enrique Petracchi, a High Court colleague, "corrupt thieves" because of their ruling in a case against the central bank. Both sued, but Mr Petracchi accepted a retraction last month.

British investors will be keen to establish links with the new economy minister, whose last-minute cancellation of a trip to the UK and Europe last month drew criticism from some quarters.

Mr Cavallo was sacked three months ago after doing a widely praised job as economy minister. He beat hyperinflation and fostered growth with his 1991 plan pegging the peso to the dollar.

He has courted controversy since his sacking by continuing his personal crusade against official corruption. He is to hire more lawyers in Venezuela than anywhere else," says Mr Stephen Goss, president of Venezuelan-British chamber of commerce, who himself has several court cases still unresolved after years of waiting. "It's a serious draw-

because of a lack of matching funds from the government, the project, signed in December 1993, recently collapsed when the majority of the magistrates in the Council of the Judiciary, the principal agency charged with implementing the programme, abandoned it.

Mrs Gisela Parra, the council member who was implementing the project until she was dismissed last week, said reforms such as the random distribution of cases to judges or the introduction of oral and public hearings, threatened the interests of the magistrates who "currently do as they will".

"Those corrupt judges that publicly support reform in reality have boycotted the project because it is not in their interest. My colleagues simply have not understood the importance of a project for the good of the country," she adds.

Mr Waleed Malik, the project's manager at the World Bank, admits that progress "could have been swifter". But he disagrees that the project should not have been initiated until the country showed a more serious commitment to judicial reform.

"The idea was to support the effort and help build consensus," he says, adding that the World Bank does not

become involved in certain areas of the judiciary, such as criminal law or the penitentiary system.

Since Venezuela's return to elected government 38 years ago, its judiciary has been neglected and no reform effort will reverse that overnight, says Mrs Cecilia Sosa, the head of the Supreme Court. "The project of the World Bank is no panacea but it is an opportunity to gather support and show

head of En Cambio, an advocacy group for judicial reform.

En Cambio's proposal calls for all the country's 1,109 judges to be put on probation until approved by an eminent jury in a public process. It would also speed up half a dozen judiciary reform bills, including an extensive constitutional reform, which are currently stalled in Congress.

Mr Tablante says this is

the only way to break "the machinery of corruption that has formed around judges and includes lawyers, court employees and political parties".

The government, meanwhile, has picked up the battle cry and appears to have recognised the urgency for reform. "There is an emergency which is endangering the very values and principles underlying public order," says Mr Henrique Meier, the minister of justice.

Yet assessments differ as to whether President Caldera, who was yesterday due to meet World Bank officials to discuss the issue, will provide the needed impetus for reform. "He has his hands free to do so," says Mr Keller. "He has the ability but I'm not so sure if he has the political energy to do so."

# Argentina's army chief visits Britain

By David Pilling  
in Buenos Aires

General Martin Balza, Argentina's army chief, yesterday began a three-day official visit to Britain, becoming the highest-level military official to be received in London since the 1982 Falklands war.

Gen Balza's arrival - which coincided with that of Mr Roque Fernández, economy minister - was considered "highly significant" by British military officials. They said such top-level contacts were an important part of normalising bilateral relations.

Full diplomatic links between the two countries were re-established in 1990, even though Buenos Aires maintains its sovereignty claim over the Falkland Islands. Gen Balza, who was taken prisoner during the 1982 war, is expected to press for an end to a British arms embargo, particularly on spare parts for the Argentine navy. Both governments deny recent press claims that the embargo has been secretly relaxed.

## Cavallo apologises to judge

Mr Domingo Cavallo, the former Argentine economy minister who is facing a series of facing court actions for his outspoken denunciations of official corruption, apologised to a Supreme Court judge yesterday for allegations against the judge, Reuter reports from Buenos Aires.

Mr Cavallo is abroad, but his lawyers filed a retraction admitting he made the comments about Judge Augusto Bellocchio "without personally checking the quality of the information I had and whether it was complete and accurate".

The case dates back to 1993, when Mr Cavallo called Mr Bellocchio and Mr Enrique Petracchi, a High Court colleague, "corrupt thieves" because of their ruling in a case against the central bank. Both sued, but Mr Petracchi accepted a retraction last month.

He has courted controversy since his sacking by continuing his personal crusade against official corruption. He is to hire more lawyers in Venezuela than anywhere else," says Mr Stephen Goss, president of Venezuelan-British chamber of commerce, who himself has several court cases still unresolved after years of waiting. "It's a serious draw-

back to doing business here."

Public sensitivity to these issues have been heightened by events revealing the extent of extortion and inefficiency in the judiciary. A nationwide strike by court employees over delays in their pay and the massacre of 25 inmates in one of Venezuela's overcrowded prisons have added to concern.

The judiciary has always been corrupt and slow.

It is now daunting a task to reform Venezuela's judiciary is illustrated by the fate of a \$30m World Bank project designed to provide the judiciary with technical and administrative aid.

After sitting idle for years

because of a lack of matching funds from the government, the project, signed in December 1993, recently collapsed when the majority of the magistrates in the Council of the Judiciary, the principal agency charged with implementing the programme, abandoned it.

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"The idea was to support the effort and help



## NEWS: ASIA-PACIFIC

# Hanoi may change rules on offshore loans

By Jeremy Grant in Hanoi

Vietnam's central bank has proposed a ban on the use of domestic collateral for offshore borrowing, provoking confusion among foreign bankers and casting doubt on the country's ability to formulate policy clearly. In a letter to the prime minister, the central bank recommends that the only form of security that should be allowed for foreign loans is a guarantee.

Pledging a joint venture's assets, which usually include buildings and machinery, fell "outside the governing scope of Vietnamese

laws," the letter said. Many foreign investors, including the World Bank private investment arm, the International Finance Corporation, have signed loan agreements based on the securitisation of domestic assets.

There are 10 loan agreements totalling \$310m to companies in which foreign investors have a stake yet to be signed, in which the parties had agreed to the mortgaging of assets. But that formula would be unlawful under the bank proposal.

Central bank draft policy statements carry weight in Vietnam, which has no cen-

tral law-making or law-drafting body. The result is a legislative free-for-all in which ministries and government compete to have their interests enshrined in law. "The whole problem," said one foreign lawyer, was that the central bank believed it was "the sole legislator as far as lending is concerned".

The proposal has caused confusion because, foreign lawyers say, it appears to contradict an earlier law, the Civil Code that came into effect in July, that allows buildings and machinery to be mortgaged under certain circumstances.

It has also disappointed

bankers, who already face obstacles to lending in Vietnam. These include lack of clarity over land title and a competitive market where about 25 licensed foreign banks are chasing the few bankable projects that exist.

In addition, the spirit of the central bank letter runs counter to the country's frequently repeated desire to attract international project finance capital for infrastructure projects.

An ability to mortgage assets is usually crucial in such cases, given that projects generate a negative cash flow in their initial stages. "If we can't take col-

lateral, what are we going to do?" asked one British banker.

Some see the bank letter as a statement of ideological principle, suggesting that no foreigner has right of ownership over assets in Vietnam. But it underscores Vietnam's continuing inability to produce clear legislation.

The country's recent law-making record is not encouraging. In June, the central bank slapped a 5 per cent tax on virtually all types of remittances coming into Vietnam. Despite complaints from foreign banks that the action resulted in a 50 per cent drop in the amount of

# HK upset by China's troop announcement

By John Riddings in Hong Kong

China's announcement of plans to send an advance guard of PLA troops to Hong Kong before next July's transfer of sovereignty was yesterday described as a breach of confidentiality by the Hong Kong government.

The request by the Chinese side to station PLA personnel in Hong Kong is a matter of confidential discussions," said a government spokesman. "We were shocked therefore to see details of these talks being publicly revealed by a senior Chinese official."

The spokesman described as "a serious breach of confidentiality" comments by Mr Cheng Shoushan, deputy director of the Chinese foreign ministry's Hong Kong and Macao Affairs Office.

Mr Cheng said at the weekend China would begin stationing PLA (People's Liberation Army) soldiers and support specialists in Hong Kong early next year to prepare for the arrival of the army garrison on July 1.

He added that their number would be "less than a few hundred", although Chinese television later put the figure at about 300, and said the advance team would carry arms.

"What kind of arms the PLA advance parties will take will need to be discussed with the Britain in the Joint Liaison Group," he said, referring to the Sino-British body overseeing handover issues.

## ASIA-PACIFIC NEWS DIGEST

## Dalai Lama asked to Taipei

A Taiwanese religious group has invited the Dalai Lama to Taiwan near the end of the year - a move which, should he accept, would infuriate China. The Buddhist Association, a Taiwanese private religious organisation, said it was awaiting a response. Taiwan's president, Mr Lee Teng-hui, has said he would welcome a visit from the Dalai Lama, as a religious leader.

A visit by the Dalai Lama to Taiwan, which Beijing regards as a renegade Chinese province, would hit a sensitive nerve. It is unclear whether the Dalai Lama would meet Taiwanese officials but China is bitterly opposed to efforts by Taipei and the Dalai Lama to forge international ties.

■ Taiwan's main affairs council, a cabinet-level agency, yesterday decided to lift a ban on the posting of mainland Chinese journalists in Taiwan. The measure is an attempt by Taipei to tie ties between the two governments.

Laura Tyson, Taipei

## Hong Kong GDP rises 4.3%

Strong investment underpinned a 4.3 per cent year-on-year rise in Hong Kong's gross domestic product in the second quarter of 1996, against a rise of 3.3 per cent in the preceding three months, official statistics showed yesterday. Economists said the performance reflected the territory's recovery from economic slowdown in 1995.

Gross domestic fixed capital formation rose 10.4 per cent in the second quarter, against the same period in 1995. Spending on machinery and equipment remained robust, rising by just under 16 per cent; private-sector construction spending showed its first rise in six consecutive quarters. Private consumption remained weak, rising 2.5 per cent in real terms after increasing 3.4 per cent in the first quarter. Domestic exports fell 9 per cent, re-exports' growth rate slowed. Imports growth fell to 5.2 per cent.

John Riddings, Hong Kong

## Indian steel group cuts jobs

Tata Iron and Steel Co (Tisco), India's second largest steelmaker and flagship of the Tata group, plans to cut its workforce by a further 10,000 over the next three to five years, through voluntary redundancy. The move, the biggest planned workforce reduction in Indian corporate history, follows the closing of manufacturing facilities at Tisco's Jamshedpur plant in Bihar state, as part of a modernisation programme.

Workforce reduction programmes are rare in India because of tight labour regulations and the high cost of voluntary redundancy schemes. The number of Tisco employees has fallen from 78,000 to 70,000 over the past 18 months through voluntary redundancy. This saw the company make a provision of Rs419.7m (\$11.8m) in its results for the six months to September 30 for such costs.

Workers under 40 accepting redundancy will be paid their present salary up to age 60. Employees aged 40-45 will be paid 1.25 times their salary; older workers will receive 1.5 times.

Tony Tassell, Bombay

## China dissident can appeal

Beijing's Supreme Court gave permission yesterday for Mr Wang Dan to appeal against his 11-year sentence for allegedly plotting against the government. The appeal will be held *in camera*, without Mr Wang or his defence team, his lawyer Mr Yang Dunxia said. "The court asked me bring my appeal documents to the supreme court next Monday," the dissident's mother, Mrs Wang Liqun, said. Mr Yang said he did not know when the appeal would be held. Wang's 11-year sentence was widely condemned in the west.

AFP, Beijing

## Bhutto rival back in office

Mr Manzoor Bhutto, a rival of Pakistan's prime minister Benazir Bhutto, yesterday began his first day back in office as chief minister of Punjab by sacking several officials and ordering the release of detained students. Mr Bhutto, dismissed 14 months ago by presidential decree, vowed to fight "undemocratic" methods in the country.

Ms Bhutto warned the Punjab assembly would decide his future. The High Court said the chief minister could be asked to prove his legislative majority within 10 days, failing which he must quit.

AFP, Islamabad

# Transport empire

# Malaysia invests to wrest for Mahathir's son cargoes from Singapore

By James Kynge in Kuala Lumpur



Mahathir Mohamad

Mr Mirzan Mahathir, the eldest son of Malaysia's prime minister, Dr Mahathir Mohamad, yesterday took another step towards becoming the country's foremost transport mogul.

The company he controls, Konsortium Perkapalan (KPB), has through a subsidiary, Diperdana Corporation, offered to buy a Malaysian shipping company called PDZ Holdings, which operates a container shipping line serving south-east Asian ports.

It is Mr Mirzan's third transport acquisition this year and if the bid succeeds, it would provide Diperdana with its first foothold in Sarawak, an area of considerable growth potential where Asia's biggest infrastructure project, a dam, is being constructed. The bid offer would value PDZ at M\$772m (\$305m), analysts said.

Mr Mirzan, 37, has the highest profile of the prime minister's sons. But he generally shuns the limelight and like his siblings, he has displayed no political ambition. He does not hold a position of rank within the United Malays National Organisation, the dominant party within the ruling coalition.

Earlier this year, KPB, which is a land-based haulage operator, revealed its seafaring interests when it bought the Hong Kong-based shipping company, Pacific Basin. It paid US\$230m for its outstanding shares, took on the company's debts and received a fleet of 23 vessels, with 13 on order from shipyards in China. At one stroke it became the nation's second largest shipping company, after the state-owned Malaysian International Shipping Corporation.

It also bought a shipping company called PNSL, which has 14

ships and two on order. Later, both Pacific Basin and PNSL were injected by KPB into Diperdana, creating a clear separation between KPB's haulage activities and Diperdana's shipping operations.

Much interest is now focused on whether Mr Mirzan will emerge as a leading contender to take a controlling stake in the national shipping line. The government said over a year ago its indirect 29.3 per cent stake in the company would be sold to the private sector. Industry analysts said that if the stake was sold to Mr Mirzan, he would completely dominate Malaysia's shipping and haulage business.

In such a position, he could better ensure that Malaysia acts to stem the large amounts of money it pays to foreign haulage and shipping companies. He could also help direct more cargo traffic through Malaysia's own ports, rather than through neighbouring Singapore.

Although the government predicted that the current account deficit will narrow this year to M\$14.8bn, it remains one of Malaysia's most pressing economic problems. Stock market investors, especially foreigners, have long cited the shortfall as a key argument against investing in the local port.

In addition, the shipping of cargoes through Singapore increases the cost of Malaysia's exports and thereby reduces their competitiveness, officials said. Exporters have first to pay haulage companies for

transporting their cargoes to Singapore and then they must fork out for port handling charges which are recognised to be higher than those in Port Klang.

As an indication of the cost differential, the transhipment charge for one 20-foot equivalent unit (teu) container in Singapore is about US\$588, as against about US\$55 in Port Klang.

"We don't want to compete with Singapore but we have to try to handle our own cargo and take back that part of our cargo which goes through Singapore," said Mr M. Rajasingam, general manager of the Port Klang Authority, which oversees the port's operations.

An ambitious expansion project at Westport, part of the Port Klang complex, shows how serious Malaysia is. About M\$3bn is expected to be spent on increasing the number of deep water berths at Westport from 12 to 32 in 2006, said a Westport official. By that date, it is hoped that the 3m teu of its cargo which now transit through Singapore will leave from any of the three terminals which make up Port Klang.

The success or failure of this endeavour will matter a great deal to Singapore. Malaysian traffic is a lucrative and growing business for the Port of Singapore Authority

which in 1995 handled a total of 11.85m teu.

Malaysia's cost advantages have proven a potent lure for shipping lines operating on wafer-thin margins. In the first seven months of this year, 18 new shipping services started up from Port Klang. Some of these were mainline services which deliver cargoes to their final destination, often across the Pacific. Others were "feeder" ships for later collection by the mainline vessels.

It is these mainline services which Port Klang is keen to cultivate. Some shipping executives go so far as to predict that, ultimately, there will be room for only one mainline port on the Straits of Malacca - either Singapore or Port Klang but not both.

■ One crucial precondition for a mainline port is the ability to attract sufficient feeder cargoes to enable mainline ships to take on a full load. It is for this reason that Malaysia's government is using its powers of persuasion to ensure that cargoes from the country's smaller ports are "fed" not to Singapore but to Port Klang. Exporters and transport companies, such as the one owned by Mr Mirzan, are being urged to send their goods to Port Klang so as to build up the amount of transhipment cargo at the port.

Malaysia is also hoping to attract feeders from the region.

"We want about 400,000 boxes (containers) from the Indonesian island of Sumatra, 500,000 from India and probably 100,000 boxes from Myanmar [Burma]," said Mr G. Ganapalingam, the managing director of Westport.

"All of these are now going to Singapore," he added.

# Bangladeshis succumb to stock market fever

By Kasra Naji in Dhaka

At the end of another day of trading, Mr Imtiyaz Hussein, chairman of the Dhaka Stock Exchange, looked stressed. "It's getting too hot for comfort. The prices have gone up again. I don't know by how much, I just know that the index has gone up again," he said.

Outside the exchange, a crowd of 20,000 had congregated. This is Dhaka's "kerb-market" and it too is in bullish mood. Such was the people pressure outside the exchange that many were barred from entry.

The Dhaka index, which

reached 3,587.68 yesterday after a 7 per cent rise on the day. Market capitalisation touched a record 237bn taka (\$5.59bn) yesterday from Tk120bn on October 2.

It was only Tk1bn at the end of 1994. Last week market turnover - still calculated manually - averaged Tk470m a day, ten times greater than in the first quarter, as retail investors put savings into stocks.

The feverish demand has been driven, in part, by the political stability in Bangladesh since the election in the spring of the Awami League after almost two years of street agitation. Sheikh Hasina, the prime minister, has

accelerated decision-making in key areas - telecoms licences and export-free zones, for instance - and committed her government to further market reform.

"Here we have two markets on the go, with the kerb market driving the real market," said Mr Douglas Glen, the head of sales and brokerage at Peregrine (Bangladesh). "There is a very strong retail demand chasing top few shares," he said.

That is a reference to the thousands of small-time investors whose equities excitement is on show each day outside the exchange. "Today, I sold shares worth Tk50,000 (\$1,180)," said

one young man who until a few months ago used to work in Kuwait as a supervisor of a cleaning company. "I have prepared myself mentally for the day the prices might crash. I have made a lot of money, so what if I lose some," he said.

But for a blip three weeks ago, the Dhaka index has defied market operators' expectations by its continuous rise, accelerating sharply from September.

To strengthen the market, the stock exchange management has urged the government to bring forward from fiscal 1996-97 its planned sale of up to Tk2bn worth of shares in state-owned com-

panies listed on the exchange. The hope is that increased state sell-offs will take some of the heat out.

Last week Mr Haroon Rashid, head of Bangladesh's Securities and Exchange Commission, said: "The government as a first step will privatise the companies which are already listed with the Dhaka Stock Exchange to increase the market depth." He said the government would sell its stakes in multinational companies, which number about eight, by December.

"The government must act immediately. Why are they sitting on the shares of the state-owned industries which they have promised to release?" asked Mr Hussein. See World Stock Markets

■ Standing of the party, which had governed India for all but a few years since independence until its poor showing in the May polls.

Since its election defeat, Mr P.V. Narasimha Rao, former prime minister and Congress president until last month, has been charged in two conspiracy cases and faces swindling charges in a third case later this week. Three other former Congress ministers have also been charged in corruption cases.

The UF, which won 115 seats in the May national elections, depends on the parliamentary support of Congress's 142 MPs.

Congress, along with the Communist Party (Marxist) agreed to support the minority 15-party coalition to keep the BJP, which also emerged as the largest party at national level, from power.

Behind last month's meeting lies an attempt by Mr Sitaram Kesri, Congress president, to revive both the morale and independent

■

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Tony Tassell, Bombay

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Tony Tassell, Bombay

## China dissident can appeal

## NEWS: INTERNATIONAL

Iata vows to challenge Britain in the courts over 'impossibly low' curbs on airport take-off noise

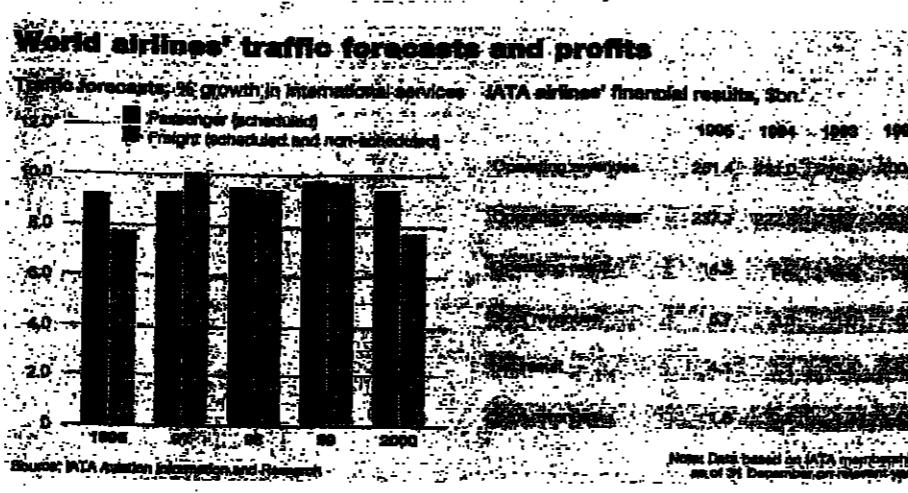
# Fuel costs 'threaten airline profits'

By Frances Williams  
in Geneva

The airline industry is heading for a second year of record profits but soaring fuel costs and other charges threaten its 'profitable flight path', the International Air Transport Association warned yesterday.

Mr Pierre Jeanniot, Iata director-general, told the association's annual meeting in Geneva that its 254 member airlines were likely to generate net profits on international scheduled services of about \$5.5bn in 1996, up from last year's \$5.2bn.

Results have been boosted by increased passenger and freight traffic, and vigorous cost-cutting efforts, Mr Jeanniot said. However, in April he predicted profits of \$6bn this year. The difference is accounted for mainly by rising



prices for jet diesel fuel, which makes up 11 per cent of airline costs.

The jump in fuel prices that followed the lifting in September of US cruise missiles against Iraq is

costing the international airlines \$82m on an annual basis, Mr Jeanniot said.

Many European airlines have already decided to put up prices because of fuel costs. Air France, KLM and

Northwest yesterday joined a lengthening list of airlines forced to raise fares because of fuel price rises. Swissair, KLM and Lufthansa also announced yesterday increased cargo fares.

Iata has called an emergency meeting in Geneva next week to discuss a response by its members, which account for 98 per cent of international routes.

The Mr Jeanniot also announced yesterday that Iata planned a legal challenge to the British government's decision to introduce new noise limits at London's three airports. He told a news conference that Iata was hoping for quick action to "get a judge to put a stay on the rule". The association is taking legal advice on how best to proceed.

Iata's board agreed on Sunday to seek a judicial review of the British decision, which it said "could have far-reaching consequences for civil aviation operations in other parts of the world".

Mr Jeanniot, former boss

of Air Canada, said limits had been set impossibly low, giving airlines little option but to break them on almost every take-off and incur heavy fines.

"These very stringent restrictions would affect nearly every airline operating into and out of London."

The new limits, applying to Heathrow, Gatwick and Stansted airports, will cut permitted noise levels for departing aircraft. Britain's transport department is also considering the feasibility of setting new noise limits for landing aircraft.

Mr Jürgen Weber, Lufthansa chairman, said yesterday the British move "could set a very bad example".

## Obituary: Jean-Bedel Bokassa

### 'French Africa's Idi Amin'

**B**y dying in a hospital bed, Jean-Bedel Bokassa, the former self-styled "emperor" of the Central African Republic, enjoyed a privilege denied to the victims of his regime.

The 13-year rule of the 78-year-old once-dictator was characterised by a brutality that won him the nickname "Françophone Africa's Idi Amin". Cannibalism, infanticide and mass murder were among the charges levelled against him at trials staged after his expulsion by the French, his former allies and protectors.

His huge excesses suggested a deeply disturbed individual. But they also epitomised, at its most extreme, a wider phenomenon: the failure of young African states, undermined by a corrupt elite and the cynical indulgence of former colonial powers playing cold war politics, to cope with independence.

The son of a village chief, Bokassa was six when his father was assassinated; he was then orphaned by his mother's suicide - events that left him permanently scarred.

Joining the French army in 1955, he fought with the Free French forces and won a dozen medals in Indochina before leaving to form the army of the Central African Republic, which had just won independence from Paris. Six years later he ousted the first president of the underdeveloped nation.

At first Bokassa did his best to restore his country's finances, eradicate corruption and boost agricultural production.



Jean-Bedel Bokassa, former self-styled emperor of the Central African Republic

But as his hold on power tightened and his grasp of economic weakened, megalomania began and the country slipped ever deeper into poverty.

One edict stipulated that those should have one ear cut off for one theft, two ears for two thefts and three for three thefts. To mark Mother's Day, women prisoners were released and men convicted of assaulting women executed.

In 1976, modelling himself on Napoleon Bonaparte, he declared himself emperor, staging a coronation so lavish it drained an estimated quarter of the country's annual foreign exchange earnings.

Such antics made him a laughing stock abroad, but France - the real power behind the throne - tolerated his continuing presence as part of its policy of maintaining former African colo-

nies as a political and economic chasse gardée (private hunting ground).

The Central African Republic provided a convenient base for crack troops on standby to intervene to protect French interests across the continent. In return, hefty aid from Paris kept the faltering economy afloat.

Nonetheless, the end came in 1979, when Bokassa's soldiers rounded up 200 schoolchildren who were refusing to buy uniforms at a shop owned by his wife and tortured, suffocated and shot them to death. While Bokassa was visiting Libya, France installed a cousin (Mr Riffind said).

Tried in absentia, Bokassa was condemned as a monstrous figure.

His cook testified that he had kept human bodies in a freezer and served them to the emperor for dinner; others spoke of victims being fed to pet lions. He was sentenced to death.

Yet in 1986 he was back, apparently unable to tolerate a life of quiet exile in his chateau outside Paris and convinced he still enjoyed a following at home. This time he was sentenced to life but later, having discovered religion in jail, was released under a presidential amnesty.

Like many an outcast leader before him, Bokassa enjoyed something of a revival in his later years among a population yearning for certainties of the past. During the country's last elections, when he was still in prison, posters of him went up, and a minority called on him to stand as a candidate.

Their wish was not granted.

Michela Wrong

## INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES ■ JAPAN ■ GERMANY

	Consumer prices	Producer prices	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Unit labour costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	101.9	98.6	102.1	99.2	98.6	98.1	101.4	101.1	100.0	100.0	100.0	100.0
1987	103.2	101.5	103.5	101.1	102.3	101.5	103.2	102.8	101.9	101.9	101.9	101.9
1988	105.9	103.2	105.5	99.4	107.0	102.4	123.3	121.0	101.0	101.0	101.0	101.0
1989	110.2	108.5	109.1	104.1	114.0	104.2	125.8	120.1	101.0	101.0	101.0	101.0
1990	121.5	115.9	118.5	104.3	106.4	95.7	120.1	99.7	108.2	108.2	108.2	108.2
1991	128.8	116.3	117.3	107.4	111.9	95.8	124.2	103.9	112.2	112.2	112.2	112.2
1992	130.4	117.7	120.1	104.7	111.9	95.3	124.3	104.5	112.5	112.5	112.5	112.5
1993	134.4	120.5	124.7	106.7	125.8	94.3	125.8	118.8	122.3	122.3	122.3	122.3
1994	137.8	119.9	128.5	105.4	128.4	118.5	137.8	118.5	121.0	121.0	121.0	121.0
1995	141.7	122.2	128.7	105.5	124.5	115.9	132.0	118.5	123.6	123.6	123.6	123.6
4th qtr. 1995	2.2	2.2	0.7	7.1	-0.8	-0.7	3.2	-1.2	128.6	128.6	128.6	128.6
1st qtr. 1996	2.7	2.2	2.7	-0.2	72.0	-0.3	-0.9	1.8	-0.4	121.0	121.0	121.0
2nd qtr. 1996	2.9	2.4	3.4	-0.2	73.4	0.1	-0.9	1.8	-0.5	121.0	121.0	121.0
3rd qtr. 1996	2.9	2.8	3.4	0.3	73.8	0.3	0.3	1.8	-0.5	121.0	121.0	121.0
October 1995	2.8	2.3	2.7	0.7	69.5	-0.9	-0.6	2.3	-2.4	127.4	127.4	127.4
November	2.8	2.1	2.5	0.7	69.9	-1.0	-0.6	12.4	-0.4	125.9	125.9	125.9
December	2.5	2.3	2.7	0.7	70.7	-0.5	-0.8	4.3	-0.9	128.4	128.4	128.4
January 1996	2.7	2.2	3.4	0.2	71.8	-0.3	-0.1	2.4	-0.4	121.0	121.0	121.0
February	2.5	2.0	2.7	-0.7	72.3	-0.3	-0.9	3.0	-2.4	122.4	122.4	122.4
March	2.8	2.5	3.5	-0.1	73.0	-0.2	-0.9	2.4	-2.4	121.2	121.2	121.2
April	2.8	2.3	3.4	-0.1	73.4	0.1	-0.8	2.1	-2.5	122.4	122.4	122.4
May	2.8	2.7	3.4	-0.8	73.9	-0.1	-0.9	1.2	-1.2	121.0	121.0	121.0
June	2.9	2.8	3.5	-1.1	74.2	-0.1	-0.8	3.5	-1.1	119.3	119.3	119.3
July	2.9	2.8	3.5	0.2	73.4	-0.3	-0.7	5.8	-1.1	117.1	117.1	117.1
August	3.0	2.8	3.4	0.2	74.2	-0.4	-0.7	5.8	-1.1	117.1	117.1	117.1
September	3.0	2.8	3.4	0.2	74.2	-0.4	-0.7	5.8	-1.1	117.1	117.1	117.1
■ ITALY ■ UNITED KINGDOM												
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	102.5	98.0	104.5	101.6	103.4	100.1	102.7	101.3	103.4	103.4	103.4	103.4
1987	105.9	101.7	108.0	103.0	104.6	101.1	103.2	101.1	105.9	105.9	105.9	10

## NEWS: UK

Sinn Féin link is renewed

## N Ireland peace effort stepped up

By John Murray Brown  
in Dublin and John  
Kempner in London

The governments of Britain and the Republic of Ireland yesterday acknowledged that indirect contacts had been renewed with Sinn Féin, the political wing of the Irish Republican Army, in an effort to secure a new ceasefire by the IRA.

It emerged that Mr John Hume, leader of the moderate nationalist Social Democratic and Labour party, had made "representations" to the British government on Sinn Féin's behalf about the conditions for the party's participation in negotiations on the future of Northern Ireland.

British ministers vehemently denied charges from anti-nationalist politicians in Northern Ireland that the government was involved in backdoor negotiations with Sinn Féin. But in a sign of the delicate stage of the diplomacy, it emerged that officials did not publicise a telephone conversation between Mr John Major and Mr John Bruton, the British and Irish prime ministers, which was said to have taken place 10 days ago.

Some of Mr Major's contacts with individual Northern Ireland party leaders have also gone unannounced, most recently with Mr David Trimble, leader of the Ulster Unionists, last week. Mr Trimble's party is the largest pro-British party in Northern Ireland.

Reports in an Irish newspaper at the weekend suggested that London had dropped its insistence that any new IRA ceasefire be declared "permanent" and instead was seeking a three-month "decontamination" period before Sinn Féin could join the other parties in substantive negotiations.



The Northern Ireland economy continues to outperform other UK regions, but there are growing concerns that the political uncertainty may discourage future investment. John Murray Brown writes.

Coopers & Lybrand, the accountancy firm, said Northern Ireland enjoyed strong export-led growth, although economic performance is not as buoyant as in 1995 because of "concerns about the current political situation". The report says the region has been hit by the "mad cow" crisis, with farmers, processors and ancillary services "severely affected".

Sir Patrick Mayhew, chief Northern Ireland minister in the British government, confirmed that Mr Hume had made "representations" on Sinn Féin's behalf. However he said that "categorically there is no question of negotiations with Sinn Féin, no deals with the IRA, no deals with Sinn Féin".

In Dublin, Mr Bruton said he was "obviously aware of everything as it develops" highlighting the "serious re-thinking" going on within hardline republican ranks.

The terms for any IRA ceasefire will have to be flexible enough to coax the republicans to abandon the struggle while not too lenient to alienate pro-British politicians in the region.

• Mr Ronnie Flanagan yesterday succeeded Sir Hugh Annesley as chief constable of the Royal Ulster Constabulary. Northern Ireland's police chief, Mr Flanagan attracted criticism from anti-nationalists at the weekend for saying that he would not seek to defend the union of Northern Ireland and Great Britain" but to create a neutral work environment.

Bill Gates, chairman of Microsoft, discussed computers in London yesterday with British political leaders. He met Tony Blair, leader of the Labour party, after talks at 10 Downing Street with prime minister John Major (above, right). The British government is expected to publish a discussion paper on information technology this week

John Murray Brown writes.

## Cabinet faces spending warning

By Robert Peston,  
Political Editor

The cabinet is expected today to face strong demands for increased resources from the health, education, defence and social security secretaries. They are expected to predict dire consequences for public services if current proposals for their spending allocations for 1997 to 1998 are not amended.

The meeting is being held to discuss the spending programme proposed by EDX, the ministerial committee on public expenditure chaired by Mr Kenneth Clarke, chancellor of the exchequer.

He will bluntly tell his colleagues that if tough choices are not made, they can rule out any expectations of net tax cuts in the national Budget on November 26. Ministers said that for all the widespread predictions of deadlock in the annual expenditure negotiations, it is possible that the overall spending limit - known as the control total - will be agreed today.

This would be an important milestone in preparations for the Budget, since it is the background against which decisions on tax reductions are made.

By tomorrow, or the end of the week at the latest, the

control total is expected to be set at around £265bn, (£433.6bn) or around £2bn less than the level pencilled in a year ago.

One of the more intractable disagreements in the spending talks has involved Mr Stephen Dorrell, the health secretary. He has demanded an extra £1bn of resources for next year, on top of the £24.2bn already earmarked.

Mr Clarke has offered half of this, because he is unpersuaded by Mr Dorrell's forecast of dire increases in hospital waiting lists if the additional funds are not made available.

The cabinet is expected to

play safe and settle for an estimated £700m of extra health spending. "In the run-up to a general election, it would be disastrous to take even a faint risk of a health service crisis", said a senior minister.

Meanwhile Mr Peter Lilley, the social security secretary, has been resisting Treasury pressure for a greater squeeze on single parent benefits than he believes makes political sense so close to an election.

There will however be a freeze on cash payments to lone parents for the second year running.

Philip Stephens, Page 14

## A very reliable way of losing your money

Thousands of people are gambling large sums on short-term movements in currencies

Just when it seemed that 1996 would be remembered as the year of the ostrich, high-risk schemes designed to speculate on the "rolling spot" foreign exchange market have emerged as the favourite way of separating credulous investors from their money.

Thousands of people in many countries have succumbed to telephone sales pitches to gamble huge sums on short-term movements in currencies. The highly leveraged schemes - a stake of £20,000 (£32,600) could control a trading position of £1m - have multiplied potential profits or losses. In most cases, these people have lost - often their entire investments. In many cases the losses were worsened by high commission charges, and there is a suspicion that

many accounts were overtraded.

Companies have also shown a marked reluctance to stop trading or return money when customers wanted to close accounts.

The schemes have been promoted by companies across Europe and in the US, taking advantage of legal loopholes and gaps in regulation.

Victims come from every part of Europe, the Gulf states, Asia and sub-Saharan Africa. But while the losers are very unlikely to regain their money, other investors can learn from their painful example.

Such speculative foreign exchange schemes are a totally different proposition from ordinary foreign currency deposits which carry far lower risks. Cold calls, even where legal, are a dubi-

ous way to sell complex financial products. A company's decision to use this method should be a warning.

Like most telephone salesmen, these peddlers forex trading work to a script. The ones we have seen are so loaded towards persuasion, and leading on the prospective customer, that any notion of "best advice" is nonsense, regardless of the "risk" warnings given.

This is not surprising, since many of today's cold-callers have been at it for years. The company names and products may change but the techniques remain the same.

In a business where "once a punter, always a punter" is the first commandment, salesmen guard their "leads" carefully and carry them from job to job. Indeed, there

have been reports that stakes in companies have changed hands in return for customer lists.

Many foreign schemes take care not to make calls in the country where the sales operation is based, to reduce the chance of embarrassing pressure from the local regulator. They are typified by complex and opaque corporate structures and use of jurisdictions where secrecy is the rule.

If you send your money to one of these companies, expect it to be a one-way trip. Leveraged investments in volatile forex markets are highly risky and commission structures make it hard to break even - even when the market moves in your direction.

Companies argue that customers "want to lose", that they lack the discipline to take losses, or that they treat their speculations as a "fun" gamble.

This is hard to square with the serious tone of their sales pitches, or with overwhelming evidence that customers in losing positions come under heavy pressure to put in more money to try to recoup losses.

If you want to gamble, go to Las Vegas. The odds on the slot machines are better. The moon is brighter and the popcorn is free.

In the UK, such forex firms must get authorisation from the Securities and Futures Authority, which regulates securities and futures brokers. But the SFA's list of applicants for authorisation is getting progressively shorter, with far more "withdrawing" their

names than winning approval. Denmark's Finanstilsynet is also winnowing its list of applicants.

In spite of this, the cold-callers will continue. They will move to new jurisdictions, find new products and even approach in new guises - such as that of "independent" introducing agents.

Regulators depend on public tips and complaints to begin their accumulation of evidence. Inevitably, therefore, they start with a disadvantage in trying to tackle any particular forex scheme.

Too often, several individuals make large losses before the regulators can act.

To minimise the number of people caught in each case, the pace of exposure must be accelerated.

Clay Harris

## Farmers may be ordered to stop using sheep dip

The opposition Labour party will tell farmers not to use organophosphorus (OP) sheep dips on safety grounds if it wins the forthcoming general election. Alison Maitland writes.

Mr Michael Meacher, the party's environmental protection spokesman, said yesterday there was "unquestionably a prima facie case for recommending they should not

be used". He said a Labour government would not have enough evidence to justify a full ban but would strongly advise farmers not to use OP dips "pending exhaustive investigations as to their safety".

About 500 farmers, including Mr Tom King, the former Conservative defence secretary, have attributed symptoms to use of OP

sheep dips. Reported symptoms include weakness, nausea and diarrhoea, muscle tremors, abdominal pain, lung constriction, depression and suicidal impulses.

OPs have also been implicated by some campaigners in bovine spongiform encephalopathy (BSE) or "mad cow disease". Mr Mark Purdey, a farmer from Exmoor in south-west England, argues that the pesticide used to treat warble fly damages proteins in cows' central nervous system.

The government decided last year not to bow to calls for a moratorium on OP sheep dips. But it paid £250,000 into a study by the Institute of Occupational Medicine in Edinburgh into the possible long-term health effects of exposure to the chemicals. The results are not expected until 1999. Mr Meacher said this was too long to wait. Pointing out that the chemicals were now a prime suspect in "Gulf war" syndrome among returning veterans, he called for a review of the licensing system for OPs to reduce government dependence on toxicity information supplied by the manufacturers.

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## CONTRACTS &amp; TENDERS

## PRIVATE FINANCE INITIATIVE

Northumbria Police Authority

Under the Government's Private Finance Initiative, Northumbria Police Authority are seeking expressions of interest in the provision of replacement mounted section facilities. The contract will include the design, build, finance and operation of the facilities.

The replacement facilities should be located on a single site within a 12 miles radius of either Newcastle city centre or Sunderland city centre and should be suitable for the needs of a minimum of 8 police horses.

Expressions of interest should be in writing and addressed to:

The Central Services Officer,  
Northumbria Police Authority,  
Department of Finance, Headquarters,  
Pomeland, Newcastle upon Tyne NE20 0BL.

Those expressing an interest will be required to complete a detailed pre-qualification questionnaire.

The closing date for the return of the questionnaire is 3 December, 1996.

A notice for publication in the Official Journal of the European Communities was despatched on 24 October, 1996.

## LEGAL NOTICES

No 8655 of 1996

In the High Court of Justice  
Chancery Division  
Complaints Court

IN THE MATTER OF  
COLIN STEWART LIMITED  
and

IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice in the Chancery Division dated 11 October 1996 confirming the cancellation of the share premium account of the said Company was registered by the Registrar of Companies on 1 November 1996.



# Banks attack accountants' liability limit

By Jim Kelly,  
Accountancy Correspondent

The Big Six accountancy firms in the UK have been criticised by merchant banks for agreeing a ground-breaking "accord" to limit their legal liability to a maximum of £25m (£40.75m) when advising on certain private deals. The Big Six are KPMG, Coopers & Lybrand, Arthur Andersen, Deloitte & Touche, Ernst & Young and Price Waterhouse. Under the contracts,

clients would in effect have to agree a cap on the extent to which they could sue their advisers if a deal failed because of negligent advice or work on the part of the accountants.

Mr Anthony Beevor of Hammonds Bank said the "fixed ceilings" and "non-negotiable nature" of the contracts "ought to attract the critical attention of the competition authorities". Mr Beevor, chairman of the corporate finance committee of the London Investment Bankers

Association, said: "The principle is acceptable but it should be left to negotiation."

The new contracts will be seen as an attempt by the firms to try to stem rising legal costs by contract - while they are still pressing for reform of the law in these areas where their liability is unlimited.

The Big Six, on legal advice, have submitted the accord to the Office of Fair Trading. Mr Alan Comber, of KPMG, said: "The Big Six has acted on the matter of li-

ability in due diligence work to venture capitalists as a response to pressure from the DTI to limit our liability within the existing law."

The contract cap will mainly affect management buy-outs. It

would have caught about 500 deals last year, 12 of which were worth more than £100m.

Under the cap, the liability of the accountants is limited to the lowest of three criteria - the so-called transaction size, £25m, or a special cap negotiated on deals with a

higher than normal risk factor. Under the contracts the parties agree to ask a court to apportion blame after a deal fails. As a result, the cap can be revised downwards but not upwards. "Importantly, our OFT submission sees proportionality as a key principle alongside capping," said Mr Comber.

Under a wider front, the merchant banks have opposed the big firms capping liability by contract because they fear the liability will shift to them.

## UK NEWS DIGEST

### \$41m boost for agency funds

Government funding of the Welsh Development Agency is to increase this year by £25.4m (£41.4m) largely because of the cost of winning the £1.7bn inward investment project by LG of South Korea.

LG is to create 6,100 jobs with an electronics plant and a semiconductor facility at Newport in south Wales. Mr William Hague, the chief minister for Wales, said in the House of Commons yesterday that £20m of the increased funding was specifically for the LG project.

The Korean company is being provided with a serviced 100ha site by the WDA and the £25m will be largely spent on infrastructure. The total amount of government aid promised to LG has not been disclosed, but it has been unofficially estimated that it could eventually be as much as £300m.

Until yesterday's announcement, the government was contributing £40m to the WDA's basic budget this year of £120m. The increased grant, plus additional agency receipts of £11.7m, will now lift the budget to £157.1m.

There had been fears that the budget, under pressure since cut in grant imposed by Mr Hague's predecessor, Mr John Redwood, was being further stretched by the LG project. The main opposition Labour Party said last night that the agency's budget was only being restored to pre-Redwood levels.

Roland Addeburgham, Cardiff

## RAIL PRIVATISATION

### Car parts group is bidder

Unipart, the automotive parts distributor and manufacturer, and three development capital groups are understood to be bidding for Railpart, the nationalised supplier of train spares.

If Unipart is successful, this would broaden the scope of its business which is currently concentrated in supplying the motor industry and in handling distribution for Hewlett-Packard, the computer manufacturer. It would also allow cost savings on distribution depots and networks.

Railpart was put up for sale last March and a deal is expected to be concluded by the end of the year. The company made a profit of just over £3m (£14.7m) on turnover of £215m last year. The development capital bidders are understood to be Apax Partners, Baring Venture Partners and Philpott Ventures. Unipart was acquired by its management from the British Leyland motor group in 1987. It made pre-tax profits of £31.5m on turnover of £264m last year.

● ABB Daimler-Benz (Adtranz) has won a £12m (£16.5m) order to modernise 64 three-car electric trains in Britain over three years. The work will be done for Eversholt Leasing, one of three leasing companies set up under privatisation of the national network.

Charles Batchelor

## FARMING RESEARCH

### Government unit to be sold

Most of Adas, the government's farming research and consultancy agency, is to be offered for sale immediately. Mr Douglas Hogg, agriculture minister, said yesterday.

The agency research and development business had a turnover of £50m (£61.5m) this year. "We will invite expressions of interest for the business as a whole or any or all of its constituent parts - consultancy, R&D and the laboratory - although our preference is to dispose of the business as a whole," Mr Hogg said.

George Parker

## FILM INDUSTRY

### Deadline set for franchise bids

The Arts Council has set a deadline of February 28 for applications for its four film franchises being funded with the help of the National Lottery. Prospective bidders for the franchises, each of which will be entitled to up to £23m (£263.6m) of lottery funds over six years, must declare their intention to bid by December 16, and submit final applications by the end of February. Bidders must operate in England, but need not be British-owned. The Arts Council, which hopes to choose the successful applicants in May, sees the franchises as an opportunity to strengthen the structure of the volatile UK film industry, now enjoying a revival with commercial successes such as *Trainspotting* and *Secrets & Lies*.

Alice Rawsthorn

## ECONOMY

### Spending seen to strengthen

The amount of cash circulating in the economy grew unexpectedly sharply last month, suggesting that spending in shops has probably rebounded after September's weak performance.

Expectations of another rate increase ahead of the general election continued to mount in the financial futures market. The pound was little changed for most of the day, but leapt higher in late trading to close at an 82-month high against a basket of other currencies.

The narrow money supply measure M0 - cash plus banks' balances at the Bank of England - rose by an unexpectedly strong 0.7 per cent last month, after adjusting for normal seasonal patterns. This lifted the annual rate of increase from 7 to 7.5 per cent, further above the 4 per cent ceiling of the Treasury's "monitoring range".

The monthly growth rate of cash in circulation was stable at 0.4 per cent. The Department of the Environment reported yesterday that the number of new houses started in the third quarter of the year totalled 47,100, up 16 per cent on the previous quarter.

Robert Chote

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# Oxford to vote today on Said's offer

By Richard Wolfe in Oxford

Oxford University teachers will vote today on controversial plans to build a £40m (£65m) business school on a undeveloped city-centre site.

Academic opposition to the business school has mounted since the plans were announced in July after a £20m donation by Mr Wafiq Said, the Saudi-born entrepreneur with links to the Saudi royal family.

A meeting of the university's congregation, or parliament, will decide today whether to build the Said Business School on a sports ground used by university staff. Many academics have backed a campaign by more than 1,000 university staff to block the building.

University leaders remain confident they will win the ballot, saying Oxford needs a

world-leading masters in business administration course. The university's first intake of about 50 MBA students arrived last month.

However, the business school faces more serious opposition from members of Oxford City Council, who appear unlikely to grant it planning permission.

At the centre of the controversy is the site itself, close to Merton College.

Both the university and Mr Said are keen to place the business school "at the heart of the city and the university". But when the university bought the land in 1983, it promised to maintain the sports pitches as a green space "in perpetuity".

The planning debate is likely to pose substantial obstacles to the university's schedule for the business school. It hopes to open the



Wafiq Said wants the school built on the sports site (above) 'at the heart of the city'

Associated Press

newspaper

newspaper

"All the evidence from every major business school in North America and Europe is that they bring substantial economic benefits to the region."

Within the university, some have criticised Mr Said's donation itself because of his role as an agent for British Aerospace in the Anglo-Saudi Al-Yamamah oil-for-arms deal.

But more emotive has been the possible loss of the sports facilities. Dr Ralph Highnam, who has coordinated opposition among university staff, said: "Surveys have shown that practically everybody feels marginalised and excluded by the university. Removing what few facilities we have is not the best way to acknowledge us."

## Big utility scraps \$57m system

By Simon Holberton in London

A £35m (£57m) IBM-designed computer system has been scrapped by Hyder, the multi-utility that owns Welsh Water and Swalec, an electricity supply company in south Wales.

The system was intended to provide Swalec with a high-tech platform from which to compete for electricity customers under the new competitive regime in 1998.

Instead, the company will develop the system it inherited from Welsh Water, a former state company.

The IBM system is known as Croeso. Welsh for "welcome". But it has failed to meet timescales and costs limits. The problems with it underline the difficulties regional electricity companies face as they attempt to replace often antiquated computer systems.

In April the electricity companies will be able to compete for household customers. Currently they are restricted to their franchise areas.

All companies are spending large sums to build customer service and information systems to enable them to compete with each other.

Hyder's partner in the project, South West Electricity (SWEB), yesterday said it was reviewing its involvement. Mr Derek Lickorish, SWEB executive responsible for customer service, said the company would make a decision quickly. "As with any major IT project it is immensely complicated," he said.

SWEB decided some months ago that Croeso would not be ready by 1998 and that the system it inherited at privatisation would have to remain in use for most of that year.

Hyder is understood to have balked at the cost of implementing Croeso, especially an annual maintenance charge in excess of £10m. It believes it can build on to Welsh Water's existing system modules for handling gas and electricity customers in competitive markets.

Electricity companies have yet to reach agreement with Offer, the industry regulator, about how much of the expense they incur in preparing for 1998 can be passed on to consumers.

So far Offer has indicated that the UK's 14 public electricity suppliers can recover £15.5m over the first five years of the competitive market.

Additionally, a £50m investment in new technology by the Electricity Pool - the wholesale market which sets electricity prices - can also be covered.

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## TECHNOLOGY

Andrew Baxter looks at developments in Europe and the US to contain unpleasant emissions from petrol tanks

# An attack of the vapours

If you fill up your car on a hot day at a petrol station in the UK, France or several other European countries, you are likely to see a hazy mist around the tank inlet. It is petrol vapour from the empty tank escaping into the atmosphere.

It happens on cold days as well, although the effect is then more noticeable to the nose than the eyes. Drive across to Germany, or Austria, however, and there will be little or no haze or smell, whatever the weather.

These countries are among eight in the European Union which have legislated, or announced legislation, requiring equipment to be installed at filling stations to recover the vapour from the car's tank and send it back to the tanks under the forecourt. Switzerland, some eastern European countries and several US states and cities have similar rules.

The legislation, which began at local level in cities such as Gothenburg and Munich, has been introduced because petrol vapour contains small quantities of volatile organic compounds (VOCs) which can contribute to low-level ozone formation. Also, up to 2 per cent of the vapour is benzene, which is widely accepted as a carcinogen. Ironically, benzene levels can be slightly higher in unleaded petrol than in leaded grades.

Potentially, say emission equipment suppliers, there is a health risk from these emissions - if not for customers then at least for forecourt staff at operator attended sites who might be exposed to the vapour throughout the day. The questions dividing the oil and motor industries, pump and dispenser equipment suppliers and environmental authorities are what, if anything, should be done about this - and how.

There are opportunities for vapour to escape throughout the distribution chain, but many of the leaks are being plugged. When underground forecourt tanks are being filled, for example, the flow of new petrol dispenses an equivalent volume of

vapour left over from the old consignment. In the past, that would have been released to the atmosphere through the storage tank vent pipe. Now, under legislation being phased in across the EU by next year, the displaced vapour has to be routed back into the top of the tanker and taken away to be processed back into petrol.

The controversy focuses on the final link in the chain, known as Stage II, when the car is being refuelled. "It's a real problem that affects every motorist," says Nicholas Hobsom, general manager of Fenner Fluid Power, the UK vacuum pump producer. "Every time you expose the petrol tank to the atmosphere, you release the vapour."

But the oil industry says customers at filling stations are only exposed to the vapour for a few minutes at a time. "Given the amount of vapour the motorist is exposed to, it is an extremely low-risk situation," says Martin Marriott, gasoline product manager at Shell International Petroleum. It is still a reasonable risk for employees at operator-assisted filling stations, he says.

Across the EU, VOC emissions from vehicle refuelling are estimated at about 250,000 tonnes a year, about 2 per cent of the 12m tonnes emitted annually from all sources. The percentage could double by 2005 as curbs on more important emissions, notably car exhausts, take effect.

But recovery of filling station vapour is likely to fall short of 250,000 tonnes a year. According to the latest version of a draft EU directive on controlling Stage II emissions, produced in 1994 but never published, smaller filling stations selling less than 2.5m litres a year would be exempt. In contrast, the Commission's controversial "Auto Od" proposal, unveiled in June, aims to cut emissions by 1m tonnes a year by 2010, through cleaner fuels and tighter curbs on vehicle emissions.

Apart from dispenser-based vapour recovery systems, there is a different approach: onboard vehicle recovery. This involved putting a large activated carbon canister in the fuel tank to soak up the old vapour when the tank is refuelled. The vapour is recycled via the engine.

Both systems have advantages and drawbacks. The dispenser-based approach can bring

quicker benefits, as larger stations and areas with poor air quality can be targeted, and the equipment works on any vehicle.

The onboard system presents considerable design, safety and cost challenges, particularly in smaller European cars, although these claims are disputed.

Neither system is perfect. The oil industry complains that dispenser-based systems are expensive - Shell says installing the equipment can cost £25,000 a station - and requires too much recalibration, although equipment suppliers say they are tackling the problem.

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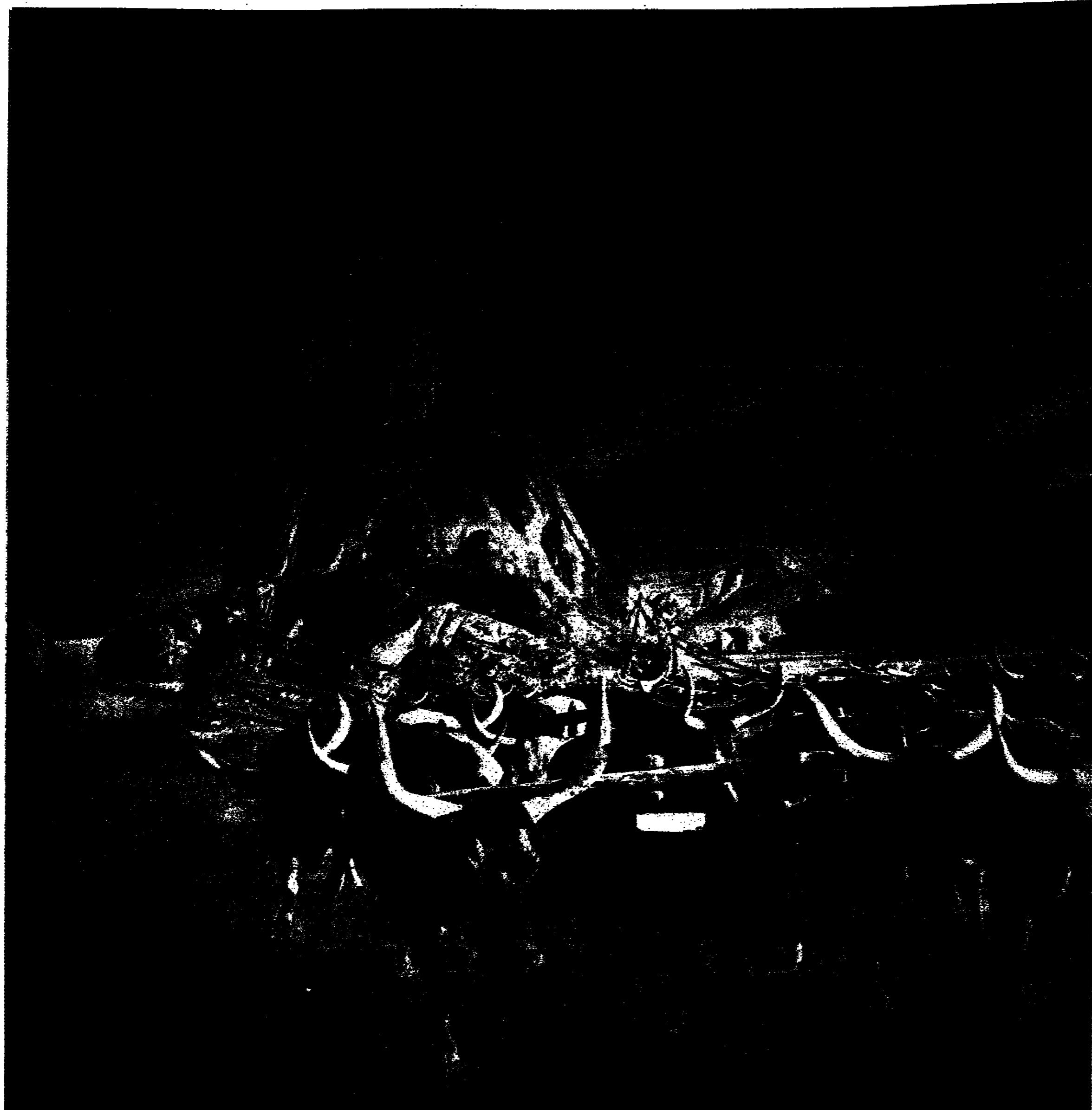
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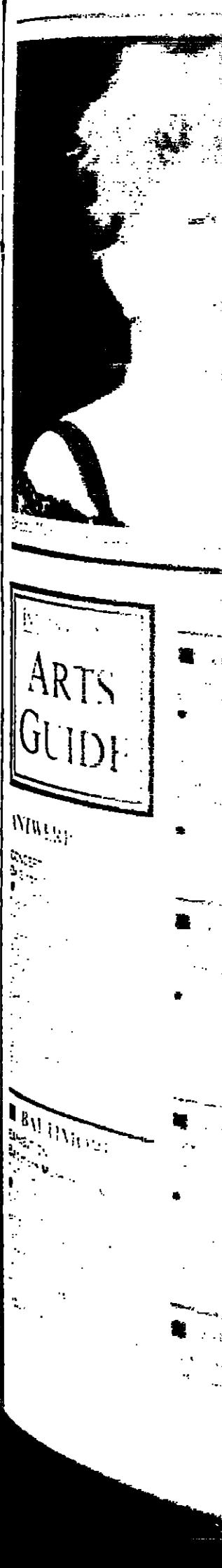
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## ARTS

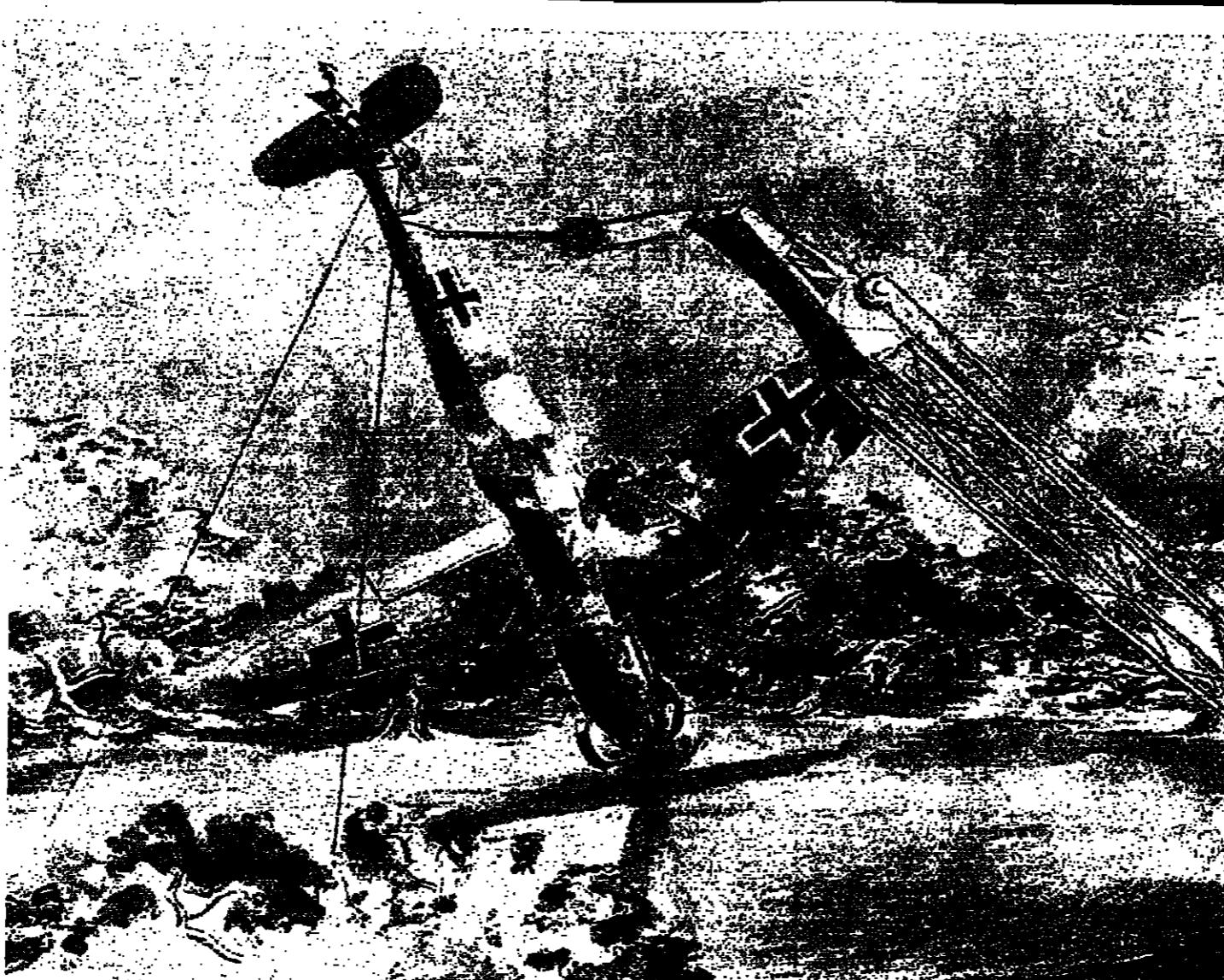
**P**aul Nash is one of the most particular and intriguing of the British artists of the 20th century and, in his way, one of the most significant. Although by the time he died in 1946, at the comparatively early age of 57, he was as famous - or at least notorious - as it is possible for a modern artist to be in England, today his work deserves to be more celebrated than it is. Had we the confidence in our visual artists that the French or the Americans have in theirs, his would have grown into and remained a properly international reputation.

Active before the first world war, he was in touch with Wyndham Lewis's Vorticists and flirted with the Bloomsburies. He served in the trenches and was one of the first of the young war artists. But whereas, after the war, his peers - Newlyn, Wadsworth, Bomberg, Lewis himself - seemed in some degree to recede from their modernist engagement, his own commitment, both formal and conceptual, remained as strong as ever. And through the two decades between the wars, he brought together and reconciled, as no other artist of his time, the several principal strands of modernism in painting - cubism, symbolism and surrealism.

In 1939 Nash was among the first to be recommended by the War Artists Advisory Committee, and the four large canvases he subsequently produced under the aegis of the Air and Information Ministries form the core of the exhibition now at the Imperial War Museum. But impressive as they are, they are not the whole story. The point the show makes so effectively is that, far from being an opportunistic reaction to a new circumstance, they sprang from and were the natural continuation of a body of work begun rather more than 20 years before.

That point is made immediately by the hanging side by side of the very first of the new war paintings, "Totes Meer" (1940-41), and the "Winter Sea" (1925-37). The one is a dense jumble of broken German aircraft, that Nash had seen at a dump near Cowley, rising and falling beneath the pale moon like breakers on the shore, the other a cooler image, more formally contrived, yet no less fraught with foreboding and despair. The desolate, beaving morass of no-man's land in his "The Menin Road" (1919), on show in the gallery next door, reinforces even more the sense now of a return to a long-cherished theme.

The third painting in the sequence, the "Defence of Albion" (1942), more overtly allegorical, again has sea and shore and a darkling sky but also a



One of his 'aerial creatures': 'The Messerschmidt in Windsor Great Park', by Paul Nash

## Wartime surrealism

Paul Nash deserves a greater reputation, argues William Packer

huge white Sunderland Flying Boat as its central and commanding image, as it were a latter-day unicorn defending the realm. Fairly comical in its inadvertent bathos, it is the least successful of the four, but, leaving that aside, it again relates directly to earlier work, in particular his symbolic landscapes of the 1930s, with their suns and moons, their monumental cubes, monoliths and fallen trees, like dragons in the fields.

The connection is also evident in the many studies of aircraft in the show, a connection Nash himself makes clear. "At the last, there comes among my aerial creatures, perhaps the strangest of them all... No fish, not bird, not quite a reptile, not wholly an

insect... (The Hampden Bomber) is plainly some sort of pterodactyl... it is a creature of the skies... Presently the moon rises, and there goes the flying lizard, gliding across the clouds' edge, its pale eyes flickering in the lunar rays..."

The other two major paintings make a pair, "The Battle of Britain" (1941) with its tangle of vapour trails soaring above a schematic estuary, and the "Battle of Germany" (1944), again a high, almost cosmic, near abstract image with its great pillar of smoke, black and red, that billows above a grey sea and ochre pampas-like continent beneath a bleak, pale moon. And

again with these two the working context is made plain, not just in the satirical anti-Führer comedy, and the bombing raids against the enemy, all clouds and searchlight-shafts and the smoke of bombs and anti-aircraft fire, but in images that are rather more lyrical and detached.

A "Cumulus Head" (1944), heavy and red with thunder, piles high into the sky. The heavy mass becomes a flower, "The Flight of the Magnolia" (1944), that now fills the sky above the sea. Now it is a dark brown ball with a corona of petals, "The Eclipse of the Sunflower" (1945), of which the giant head lies dead in the field below, like another monster "Bomber in the corn" (1940). It all comes together.

Nash was never the most fluent or natural of artists. His drawing is often uncertain, his painting always more deliberate than assured. But the substance is there, a consistent achievement of which this work of the second world war is the culmination. Had he lived, the story would surely have gone on as it was, the next generation of Bacon, Sutherland and Moore rather stole his thunder. But they could not have followed where they did, had he not led. We are well reminded of his true quality.

Paul Nash - *Aerial Creatures*: Imperial War Museum, Lambeth Road SE1, until January 26, then on to Oriel Mawson, Llandudno.

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## Stalwart of the nearly-stars

Antony Thirlwall reviews Donna McKechnie

**D**onna McKechnie is best known for her Tony-winning performance in the role of Cassie in the Broadway production of *A Chorus Line*, and her London appearances in musicals like *Promises, Promises* and *Company*, known to be by that coterie of fantasists whose lives revolve around the musical theatre.

Fortunately there are enough of them to almost fill the Jermyn Street Theatre, a tiny basement club which is leading the current London revival in musical comedy. With so many big and successful musicals crowding the West End stage it is to be expected, and welcomed, that the performers, and those who did not quite make the final audition, should want somewhere to

unwind, to try out new work - and to show off.

Donna McKechnie is a dancer, which is a misfortune with this tiny stage with hardly room to swing a garter. She is dressed for exercise class, and points a toe at the appropriate angle before giving us her life story. It is the usual farce - an unhappy Mid-West childhood and liberation through dance - and song.

It is a pity that she is directed. The tiny bits of business - picking up a scrap of paper from the floor, joining with the trio of musicians - sit uncomfortably with what should be the free and full confessions of a successful hoover. You tend to clock off from the detail of a pretty dull life and wait for the next production number.

It is here that McKechnie comes into her own. Old favourites - a Fred Astaire medley (she actually danced with the man in his California syrinx) and snatches of Doris Day and Debbie Reynolds - are alternated with some of those rare stage songs that only true theatricals know and love. Some, like "Turkey Lurkey Time", have never been given a public airing before; all convey the frenzied unreal glamour of life as a dancer.

McKechnie is re-assuringly vain with some reason; she still has a cheeky, ingénue face; she probably gives a very censored version of her life. But it is pleasant enough to venture behind the Green Room door and join the love-in between all those who were once, nearly, and may still be, stars, and this stalwart survivor of the species.

Donna McKechnie: hoover with a voice

Tristram Kenton

## INTERNATIONAL ARTS GUIDE

### ANTWERP

**CONCERT**  
De Singel Tel: 32-3-2483800  
● Orchestra and Choir of the Nederlandse Bachvereniging: with conductor Jos van Veldhoven, soprano Barbara Schlick, alto Andreas Scholl, tenor Howard Crook, bass Peter Kooy and organ-player Leo van Doeselaar perform J.S. Bach's *Unter Mundi sei voll Lachens*, BWV110, *Vereinigte Zwielicht*, BWV207, *Geist und Seele wird verwirret*, BWV35, and *ich liebe den Höchsten*, BWV174; 8pm; Nov 7

### BALTIMORE

**EXHIBITION**  
Baltimore Museum of Art Tel: 1-410-396-6300  
● John McLaughlin: Western Modernism/Eastern Thought: this exhibition features some 25 paintings by the American artist John McLaughlin (1898-1976), spanning the years 1946-1975. Main influences on his work were Japanese and Chinese cultures

and the work of Mondrian and Malevich; from Nov 6 to Jan 19

### BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Berliner Sinfonie-Orchester: with conductor Michael Gielen, perform works by Tchaikovsky, Berg and Ravel; 8pm; Nov 7, 8, 9

### Kammermusiksaal Tel:

49-30-2614383

### Requiem by Mozart.

Conducted by Georg Dieterich,

performed by the Camerata Wannsee; 8pm; Nov 6

### BRUSSELS

#### DANCE

Théâtre Royal de la Monnaie Tel: 32-2-2291200  
● A Propos de Shéhérazade: a choreography by Maurice Béjart to music of Ravel and Rimsky-Korsakov, performed by the Béjart Ballet Lausanne; 8pm; Nov 5, 6, 7, 8, 9

### COPENHAGEN

#### OPERA

Det Kongelige Teater Tel: 45-33 69 69  
● Madama Butterfly: by Puccini. Conducted by Dietrich Bernet, performed by the Royal Danish Opera. Soloists include Nina Pavlovski, Kaludi Kaludow and Karl Hammov; 8pm; Nov 7

### DUBLIN

#### CONCERT

National Concert Hall -

and the work of Mondrian and Malevich; from Nov 6 to Jan 19

**Geólogas Náisíunta Tel:** 353-1-6711888  
● Orchestra of St. Cecilia: with conductor Georgi Spratt and pianist Hugh Tinney perform Mozart's Piano Concerto No.23 in A, K488 and Piano Concerto No.22 in E flat, K462, and J.S. Bach's Sinfonia in D No.4, Op.18; 8pm; Nov 6

### FRANKFURT AM MAIN

#### OPERA

Städtische Bühnen Oper, Ballet, Schauspiel Tel: 49-69-21237444  
● Die Lustige Witwe by Lehár. Conducted by Sylvain Cambreling, performed by the Oper Frankfurt. Soloists include Bodo Schwanebeck, Pla-Marie Nilsson and Patrick Rafferty; 7.30pm; Nov 6, 8

### HELSINKI

#### OPERA

Teatro alla Scala Tel: 358-9-403021  
● Il Barbiere di Siviglia: by Rossini. Conducted by Kari Tikkila and performed by the Finnish Opera. Soloists include Klaas Heliönen, Jukka Romu and Rikka Hakola; 7.30pm; Nov 7

### LAUSANNE

#### CONCERT

Théâtre de Beaulieu Tel: 41-21-6432211  
● Orchestre de la Suisse Romande: with conductor Armin Jordan, soprano Phyllis Bryn-Judson, contralto Jadwiga Rappé and the Chœurs de

Chambre Romand et Pro Arte de Lausanne perform works by Berg and Brahms; 8.30pm; Nov 7

### MADRID

**CONCERT**  
Fundación Juan March Tel: 34-1-4354240

● Hennére Quartet: with violinist Juan Llinás, viola-player Paul Cortés, cellist Rafael Ramos and pianist Eugenia Gabreluk, perform Chausson's Trio for Piano, Violin and Cello in G minor, Op.3 and Quartet for Piano and String, Op.30; 7.30pm; Nov 6

### FRANKFURT AM MAIN

#### OPERA

Teatro Albeniz Tel: 34-1-5219998  
● Gélati-Azzopardi's Armand Dost 2 to music by Linton and Sed to music by Krischke and Gélati; 8.30pm; Nov 7, 8, 9

### NEW YORK

#### CONCERT

International Center of Photography Tel: 1-212-560-1777  
● All Zones Off Peak

Photographs of Liverpool by Tom Wood: for over fifteen years, Wood has photographed the people and scenes on his daily bus commute to Wirral College where he is a photography teacher; from Nov 8 to Feb 9

### OPERA

New York State Theater Tel: 1-212-675-5570  
● Les Contes d'Hoffmann: by Offenbach. Conducted by Robert

Duerr, performed by the New York City Opera. Soloists include Olga Makarina, Patricia Johnson and Allan Glassman; 8pm; Nov 7

### NICE

**EXHIBITION**  
Musée Matisse Tel: 33-93 53 40 53

● Trois œuvres à l'étude: exhibition focusing on three works by Henri Matisse from the museum's collection: "Le serf" (1900-1903), "Fauve rocallie" (1947) and "Le platane" (1952); from Nov 6 to Jan 8

### PARIS

#### EXHIBITION

Galerie Nationale du Jeu de Paume Tel: 33-1-47 03 12 50  
● Jean-Marc Bustamante: Lent Retour: exhibition featuring a series of photographs and sculptures created by Jean-Marc Bustamante in the period 1988-1996; to Dec 1

Institut Néerlandais Tel: 33-1-53 59 12 40  
● Ed van der Elsken, entre films et photos: exhibition devoted to the work of the Dutch

photographer and film director Ed van der Elsken (1925-1990); from Nov 6 to Dec 8

### SAN FRANCISCO

#### OPERA

Bill Graham Civic Auditorium Tel: 1-415-861-4008  
● Carmen: by Bizet. Conducted by Donald Runnicles, performed

## Opera in New York/William Weaver

### Britten arrives from upstate

**W**hen the current season of the New York City Opera was announced earlier this year, the programme included the local premiere of Britten's *Gloriana*, a work unknown to the American opera-going audience. The repertory had been determined by the company's artistic director, Christopher Keene, before his untimely death in October 1995; but then, bowing also to financial considerations, Keene's successor Paul Kellogg felt it necessary to replace *Gloriana* with the more economical *The Turn of the Screw*, which opened last week.

This production aroused considerable curiosity among New Yorkers, not only because *The Turn of the Screw* is almost as unfamiliar as *Gloriana*, but because the staging was borrowed from the upstate Glimmerglass summer opera festival, of which Kellogg has been the moving spirit since 1979. At that time performances

## COMMENT &amp; ANALYSIS



Philip Stephens

## In a tight spot

Politics demands tax cuts in the Budget but the chancellor has little room to manoeuvre and any reductions will be modest

A week or two before last November's Budget Kenneth Clarke intended to reduce capital gains tax. The British chancellor's plan, which by then had been factored into the Budget arithmetic, was to align the exchequer's charge on capital gains with the 24p basic rate of income tax.

John Major was delighted. For reasons I have yet to fathom, he has made the abolition of capital gains and inheritance taxes a guiding ambition of his premiership. But, just as the chancellor was preparing to make a downpayment on this pledge, a clever Treasury official spoilt it all.

As the story is told in Whitehall, the official applied the "Cedric Brown test" to Mr Clarke's proposal. A few simple sums showed that the abolition of the higher 40p tax rate for capital gains would deliver a handsome windfall to the then chief executive of British Gas. Mr Brown's lucrative share options promised him one-off gains of £300,000. The chancellor would be giving him an extra 16p for every pound.

This was at a time when the so-called fat cats running the country's privatised utilities were big news. Mr Brown had been called the most hated man in Britain. Mr Clarke was advised to think ahead to the headlines on the day after the Budget: "Ken fills Cedric's trough". Ouch. Mr Major was apprised of the risk. The plan was dropped.

We know, however, that the prime minister would still like to get rid of the tax. He said so in the Commons only last week. Somewhat to my surprise, Mr Clarke made the same explicit pledge in his speech to the Conservative party conference in October.

In the meantime, to the dismay of another famous Mr Brown (Gordon, the shadow chancellor) Cedric has retired. One assumes he

has cashed in his options and paid his dues at the 40p rate. So as he puts the finishing touches to this month's Budget, Mr Clarke might be tempted to revisit capital gains. Somehow, though, I doubt it.

The chancellor's favourite mantra is that good politics and good economics are indivisible. Most of the time he means it. Most, if Mr Clarke had known then what he knows now about the precarious state of the nation's public finances, he would not have cut taxes by more than £3bn last November.

Really good economics would demand that he make up for that mistake by, at the very least, ruling out any further reductions in this month's Budget. The acceleration in economic growth has made the Treasury's public borrowing forecasts look rather better than in its summer forecast. But a deficit of 3 per cent of national income at this point in the economic upturn is too high.

By and large, the chancellor has been right to dismiss the judgments of official advisers who see the suppression of inflation as the sole objective of economic management. Too many of those officials are still intent on fighting the battles of the late 1980s. But

The chancellor has been obliged to see off some of the wackier Budget ideas produced by the prime minister's Downing Street policy unit

there is nothing inconsistent in combining a pro-growth strategy with a tighter rein on fiscal policy.

The public spending negotiations have been unusually difficult. Mr Clarke has run out of easy savings. Mr Major meanwhile is still more concerned that a funding crisis in the health service or in schools could derail his last remaining hopes of political recovery.

The chancellor considers that preserving a decent welfare state and hitting the fold at the election. At issue is how much is offered in advance and how much can be promised for later. The answer to both questions is the same: not much.

Sometimes the chancellor is his own worst enemy. Last year he let expectations run rampant, so a 1p cut in the basic rate of income tax was a disappointment. This year he has been rather naive, acknowledging a determined effort to lower expectations. The result: most people suspect he will spring a generous surprise. I do not.

Last week's quarter-point rise in interest rates was not calculated to provide the springboard for a given-away Budget. When Mr Clarke defied the Bank of England (and his own officials) in June to cut rates by the same amount, his concern had been to push up the economy's growth rate to about 3 per cent. That has happened, so he saw no reason to prolong his confrontation with the Bank.

Nor has there been any sign yet of the prime minister demanding large tax reductions. The present political paralysis in Whitehall has in effect left Mr Clarke in sole charge of economic policy and Michael Howard, the home secretary, running domestic affairs. The chancellor has been obliged to see off some of the wackier Budget ideas produced by Mr Major's Downing Street policy unit. But, more than once, the prime minister has sided with the Treasury rather

than with his own advisers.

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That is too optimistic. It will require a miracle for any government to meet the latest spending targets. In any event, I do not expect Mr Clarke to be so brazen as to combine them with a firm, medium-term programme of tax reductions. Perhaps I am too trusting in Mr Clarke, but this leads me to conclude that any net tax cuts will be on the low side of expectations, perhaps well under £2bn. Of course, he can find some money elsewhere to pay for lower income taxes. The present tax concessions on profit-related pay are one of several obvious targets.

This hardly leaves room for reduced capital gains tax. As it happens there are economic arguments for and against such a move. It would be a step towards a level playing field in the treatment of savings. It cannot, though, be a priority. And neither chancellor nor prime minister seem to understand that the same economic arguments demand the retention of inheritance, or some other capital transfer, tax.

Good politics and good economics both argue for any tax cuts to be concentrated on those with the lowest incomes. Should Mr Clarke be tempted otherwise, a gentle warning. There are plenty more Cedric Browns out there.

From Mr John S. Jennings

Sir, Anita Roddick's letter (October 31) raises a number of significant issues not only for Shell, but all multinationals.

At the heart of the matter is the need for a debate about substance rather than public

positioning statements. In this debate Shell is already

playing a leading role.

Let me first deal with the current situation facing Shell in Nigeria. Shell has been producing oil in Nigeria for more than 40 years but only lately has it been subjected to a sustained campaign of exaggerated criticism to discredit its role there. In particular, the company has been accused of causing major environmental devastation in the Delta region, an accusation which the evidence of international journalists who have toured the region in the last few months indicates is false.

In fact, Shell is committed to a continuing programme of environmental and social investments. For the past five years the company has been spending on average in excess of \$100m a year on environmental improvements. And as long as Shell has been producing oil, it has been investing in the region's social infrastructure, currently spending more than \$30m a year on

agricultural assistance, schools, hospitals and so on.

This week marks the anniversary of the execution of Ken Saro-Wiwa. Shell did all in its power to secure clemency for him although in the end the company does not have the mandate or moral right to interfere with the due process of law in Nigeria or anywhere else. In the case of the Ogoni 12, what Shell has done clearly and unambiguously is to call for humane treatment, speedy justice and a trial that is not only fair, but seen to be fair: with early release for the innocent and a measure of clemency for the guilty.

The greatest need in Ogoni now is for a healing of wounds, for the community to come together in good faith. We know that businesses like Shell must play their part and we are meeting and listening to all sectors of the Ogoni leadership.

It is early, but there are signs of a broad-based move towards reconciliation, and that must be a prerequisite if peace and economic stability are to be restored. Meanwhile, Shell's social investment in Ogoni continues; the company has just announced it is to sponsor a hospital as well as to renovate and re-equip three other health centres.

The letter goes on to question if "things are changing

at Shell". Yes, I can tell you they are. Shell has already undergone a major structural reorganisation to help it build on the commercial success of the past. Shell has also just completed an important global exercise in listening to people from both inside and outside the company; 14 round-table conferences with more than 800 people from 53 countries engaged in a dialogue about society's changing expectations of multinationals. This is not a PR exercise but rather a transparent attempt to find out what people really want from all big corporations, not just Shell.

I am not pretending it is easy to satisfy the often conflicting expectations which people have of major companies; in fact it must not be left solely to the multinationals to square this particular circle. Rather, a central plank in the dialogue in which Shell is involved is for everyone concerned with the role of such companies to participate in finding a way to resolution.

Anita Roddick asks if Shell is ready to join this debate; we are already in it.

John Jennings, chairman, Shell Transport and Trading Company, Shell Centre, London SE1 7NA, UK

## Lithuania policies will not aid stability

From Prof Steve H. Hanke

Sir, Prof Val Samonis concludes (Letters, November 1) that the recent victory of the "non-communists" in Lithuania bodes well for that country's economy and investment prospects. Alas, his assessment is unfounded because it is based on two false assertions.

Prof Samonis claims that the "non-communist" parties have a history of fiscal prudence. This is inaccurate. Indeed, these parties have had a history of proposing fiscally irresponsible schemes.

For example, their most ludicrous proposal would have retroactively indexed savings accounts. This would have required a 100-fold increase in the value of these accounts and would have forced Lithuania into bankruptcy. Fortunately this nutty idea was defeated in an August 1994 referendum.

Prof Samonis also asserts that the battle against inflation can best be won by abandoning Lithuania's currency board-like system and replacing it with a classical central bank, armed with discretionary monetary policies. This echoes the "non-communists" bizarre siren

As a former Lithuania state counsellor, I can attest to the fact that the primary motivation behind the "ex-communists" introduction of the currency board-like system on April 1 1994 was to establish stability by putting a stop to the monetary and fiscal shenanigans that threatened Lithuania. And, according to the International Monetary Fund, the system has done just that. Contrary to Prof Samonis's assertion, the embrace of discretionary monetary policies will not promote stability. In every country that has abandoned a currency board in favour of a central bank, instability has followed.

Steve H. Hanke, professor of applied economics, The Johns Hopkins University, Baltimore, Maryland 21218-2886, US

## Crucial vote for management school

From Sir Bruce MacPhail

Sir, Today Oxford University votes on whether to allocate a site in the centre of the city for the construction of a new Business School. The proposed building will be an impressive addition to Oxford's architecture.

In 1990, Congregation approved the institution of a sub-faculty of management studies. The campaign for Oxford set a target of £40m and Wafic Said's generous bequest of £20m will give the school a building to match the best in the world – provided a suitable site is found close to the centre of the university. This stipulation is not out of vanity but because Oxford aims for a model of management education which is integrated with other relevant faculties – unlike institutions such as Harvard, London or Insead.

Oxford aims to establish a centre of management excellence which will attract high calibre students from across the world as potential business leaders of the next generation. It is to be hoped that as Oxford, and even Cambridge, wholeheartedly develop their business schools, more of our brightest students will perceive a career in business as a respectable intellectual challenge, and thereby increase the quality of our national management resource.

To lose a greenfield site in the centre of Oxford is no small thing. However,

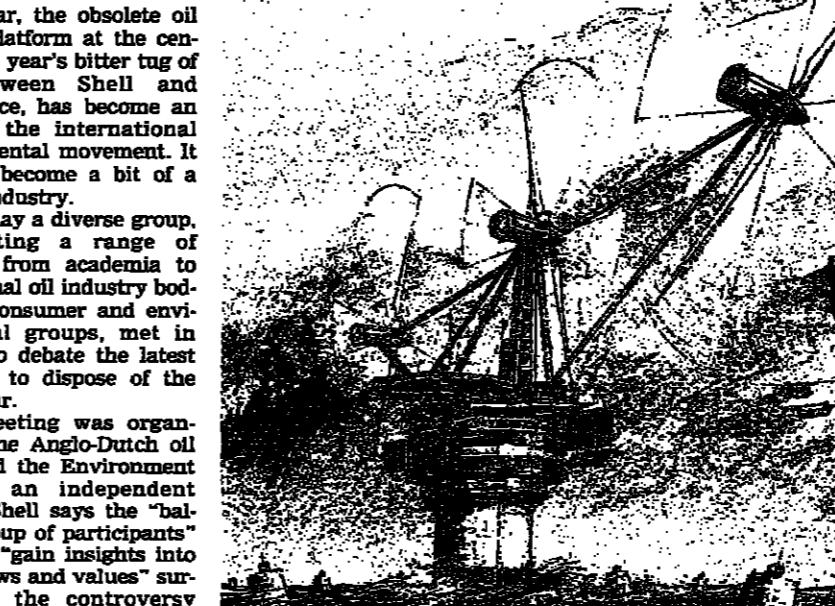
this site was only selected after an exhaustive search revealed nothing else suitable. Thus, Congregation must balance the regrettable loss of an open space with the disastrous effect a negative vote would have on the excellent prospects for management studies and on the attitude of other possible university benefactors.

I shall go to Congregation today and urge other members to do the same, so the university can show wholehearted support for management studies.

Bruce MacPhail, chairman of the council, School of Management Studies, University of Oxford, UK

## Robert Corzine on the innovative proposals for Brent Spar

## A platform for ideas



about the Brent Spar also extends beyond Britain. Last month Mr Cor Herkströter, Shell's Dutch chairman, acknowledged the company's past shortcomings when he admitted in a speech to a "failure to provide adequate information for an informed public debate".

Will the rest of the oil industry follow Shell in adopting what Mr Herkströter described as an "open and honest approach, a willingness to discuss and communicate"?

Some oil company executives, such as Mr Rodney Chase, the head of the exploration division of British Petroleum, have made no secret of their sympathy with environmental causes. They believe the industry will suffer further damage if it ignores them.

But a survey due to be published by the energy industry consultancy wing of Ernst & Young, the accountancy firm, suggests mixed feelings among oil companies over platform decommissioning.

Two in five of the industry executives thought the environmental lobby had brought "a greater degree of uncertainty" into plans to abandon offshore installations. One in five said the environmental lobby would "have a substantial impact" on their plans. Some staff in continental Europe believe there is support among UK counterparts for sticking to the original deep sea disposal plan.

Officials in London admit there has been "massive debate" inside Shell about the extent to which last year's lessons have been heeded. Some staff in continental Europe believe there is support among UK counterparts for sticking to the original deep sea disposal plan.

However, Mr Steve Robinson, head of the Environment Council, which mediates in environmental disputes, says he was very encouraged by the outcome of the seminar. "This is a complex issue, but a lot of good work was done on deepening understanding and opening discussion on fundamental principles."

Additional reporting by Leyla Bouliou

## Secondary boycotts: squeeze plays that hurt everyone

By and large, America and its allies share a common view of what constitutes acceptable international behavior. Most would condemn countries that sponsor or support terrorism. Many share a common concern over the spread of nuclear arms. And still others support efforts to hasten economic and political reform in certain countries. Where partners and allies often disagree is how best to achieve these goals—to effect a change in the behavior of another country.

Economic sanctions are favored weapons that signal displeasure with errant behavior. Their use dates back to early Greece. In this century, sanctions have been used as a substitute for military action or to handicap the economic capability of the target nation. President Woodrow Wilson praised their ability to bring "pressure [that] no modern nation could resist." The League of Nations deployed them with weak results. Since 1941, America—either unilaterally or in concert with others—has invoked sanctions more than 70 times. Despite their popularity, their success has largely been limited.

As a result, nations sometimes seek to tighten their economic grip by imposing secondary boycotts which, in effect, extend the reach of law into the affairs of another country. The U.S. government recently has taken steps that would punish overseas companies that do business with "targeted" countries. The use of this gambit—some would call it a squeeze play—hasirked America's friends and provoked talk of trade retaliation. The potential economic harm it could inflict on U.S. trading relations may hurt both American business and workers as well as the businesses and workers of its allies.

Reported reaction to such boycotts has ranged from allies stiffening requirements for

visas and work permits to their passing laws to permit countersuits against U.S. companies for damages awarded by U.S. courts and enacting trade sanctions on industries like aviation and telecommunications that are not yet protected by the World Trade Organization. NAFTA partners to the north and south regard such boycotts as interference with their sovereignty. Europeans view America's "bullying" as myopic.

We believe the use of secondary boycotts to achieve foreign policy objectives should be avoided. Editorials in leading newspapers have expressed similar concerns about U.S. actions. *Financial Times* (London), July 12, 1996: "Other governments need to remind the U.S. of a fact that its own legislators appear to have overlooked: it is part of an integrated global economy, on which its own prosperity increasingly depends.... If it persists in playing the lone cowboy, it will invite reprisals against its own commercial interests abroad. Ultimately, it will undermine the rules governing the conduct of international economic and trade relations. Those rules operate to the advantage of all countries. The U.S. is no exception."

*The New York Times*, July 1, 1996: "...Even when deployed on behalf of an otherwise worthy cause, secondary boycotts offend the sovereignty of America's closest allies, invite retaliation and may violate international trade treaties.... Today's trading patterns involve many countries and to be most effective, economic sanctions need to be applied internationally.

But the way to achieve concerted action is by diplomatic persuasion, not by overreaching acts of Congress."

We agree that such steps are the right course to follow.

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But a number of proposals were more innovative. Several suggested a dismantled and cleaned-up Spar would be suitable raw material for building an artificial reef or causeway. Others envisaged refurbishment and a new life for the structure.

One proposal was to turn Brent Spar into an "eco-friendly" floating power station off Scotland. A Dutch consortium said the top portion could be equipped with three 3MW windmills, with additional wave power units surrounding the platform.

Thyssen, the German engineering group, believes it could serve as a wind-powered desalination plant to produce fresh water.

Other contractors put forward plans to use it as a

training or forward base for the offshore industry.

The range of innovative options has impressed the UK government, which had approved the deep-sea dumping scheme and was surprised and angered when Shell backed down. "Perhaps Greenpeace was right when

they said that Shell hadn't examined all of the possibilities," says one official.

Shell's apparent determination to look at all possible options for the Brent Spar has even impressed some Greenpeace campaigners, including those from Germany, where protests last year turned violent.

But there is some scepticism inside Shell about the extent to which last year's lessons have been heeded.

Some staff in continental Europe believe there is support among UK counterparts for sticking to the original deep sea disposal plan.

Officials in London admit

there has been "massive

debate" inside Shell over the Brent Spar. But they deny that any "recalcitrants" in their ranks pose a problem.

"There is no fifth column

operating inside the company trying to undermine

what we are trying to

achieve," says Mr Alan Goldsmith, a senior executive at Shell UK.

The corporate debate

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Tuesday November 5 1996

## Second term, warts and all

Despite a last-minute narrowing of his opinion poll lead, it is still probable that by tomorrow Mr Bill Clinton will be the fifth and last American this century to have won two presidential elections. Does he belong in the company of Roosevelt, Eisenhower and Reagan, who served out their second terms and have entered the pantheon of "great" presidents? Or will he be seen as another Nixon, whose triumphant re-election turned into the ignominy of Watergate?

At present he looks closer to the latter. Or rather, his stature looks much less than Nixon's did at the time of his landslide victory over George McGovern in November 1972. Though he has notched up some creditable achievements, Mr Clinton's first term has hardly been marked by great foreign policy breakthroughs like Nixon's visit to China or the ABM and Salt negotiations with Moscow. Indeed, probably the strongest motive America's allies have for fearing his re-election is their reluctance to repeat, with a new administration, the painfully slow learning process that characterised his first 18 months.

If Mr Clinton resembles Nixon in anything, it is in his vulnerability to scandal. Whitewater, "travelgate", the death of Vincent Foster, the White House's request for FBI files on prominent Republicans, the campaign contributions from Asian businessmen: any or all of these affairs - though in none of them has any presidential guilt been proved - could yet rebound to undermine his second term, especially if he continues to face a Congress controlled by his opponents.

Perhaps, having already survived so much investigation and innuendo, he will be able to break free of the allegations. But to put such concerns convincingly behind him he must in future respond more openly to investigation, and undertake not to thwart the course of justice by presidential pardons.

### Economic cycle

If he does win today, Mr Clinton's victory will not be all his own. Few incumbents have been so blessed by the vagaries of the economic cycle, or those of their opponents' campaigns. Mr Alan Greenspan, the chairman of the Federal Reserve, has skilfully piloted the economy to a sixth year of recovery. Output, employment and stock values are well up on their 1992 levels, even if the incomes of most households are not. Most of the middle-income families on whose behalf candidate Clinton campaigned probably do feel better off now than they did four years ago.

Senator Bob Dole was clearly off-target with his claims that the economy was "barely afloat". Even less suited to the campaign trail than early doubts had suggested, he has been ill-placed to reunite a deeply divided and troubled party. That is a pity. There is much in Mr Dole's character and record to recommend him, and it is sad

that he should have betrayed that record (as the public clearly sensed) by offering a demagogic tax cut which the country cannot afford.

Mr Clinton, by contrast, having learnt his lesson with the failure of his healthcare package in 1994, has benefited from the slow disintegration of the Republicans' "Contract with America" through 1995-96. But some fear that once re-elected, and especially if his party regains control of Congress, he will ignore or forget this message, or "go back to his bad old ways", with a renewed search for Big Government solutions. Even some who support his re-election hope that Congress will stay Republican to keep these instincts in check.

### Senate majority

Such dangers should not be overstated. Even if the Democrats regain control of the House, few believe that Mr Clinton's coat-tails will be long enough to win them a majority in the Senate. Even if they were, history hardly suggests that such a result would open the floodgates to a tide of ultra-liberal legislation. In 1993-94 a Democratic Congress responded to Mr Clinton's leadership by passing a bill to reduce the budget deficit (without a single vote from Republicans), but inflicted the death of a thousand cuts on Mr Clinton's healthcare bill.

The US Constitution was written precisely to ensure that sweeping reforms, in either direction, require more than a mere majority in Congress. They need to be sustained by a deep and broad current of public opinion. Neither Mr Clinton nor Mr Newt Gingrich, leader of the 1994 "Republican revolution" has been able to demonstrate the existence of such a current in the 1990s. The American people are not in a mood for new bold experiments along the lines of the New Deal or Lyndon Johnson's "great society". Nor, however, do they wish to see these past achievements dramatically dismantled.

Mr Clinton seems ready to apply this lesson during his next four years whether or not his congressional colleagues (many of whom he has already deeply alienated) decide to go along. Indeed the danger is that he will do too little rather than too much. This summer he cynically sacrificed the welfare benefits of poor families in order to avoid a battle with the Republicans in Congress. But he has been equally unwilling to confront the sacred cows of his own party by admitting that both social security and Medicare are in need of radical reform. The same applies to education and campaign finance.

The voters are contradictory in demanding a response to these pressing issues, while also, it seems, wishing to see things remain as they are. Mr Clinton reflects these contradictions but can sometimes push the debate in the right direction. That is the best justification for his re-election.

## Big Five adjust the volume

After years of growth, the record industry is beset by static sales and falling prices, writes Alice Rawsthorn

**T**his is a great time to buy records in the US. Music shops are plastered with bargain stickers, and discount stores are selling popular albums for as little as \$8.99 (55.50).

Good news for consumers, but not for the music industry. After several years of double-digit growth, it faces static sales worldwide in 1996. PolyGram, one of the world's largest record companies, recently issued a profits warning and announced 400 job losses. Warner Music, its arch-rival, is also shedding staff.

The critical question for the music industry is how long its difficulties will last. A prolonged slowdown could pose serious financial problems for the entertainment groups that dominate the global music market. Many are counting on a strong performance from their record labels to finance expansion in other sectors.

"Market conditions are very uncertain, very shaky," says Mr Tommy Mottola, president of Sony Music Entertainment.

"There's a lot of nervousness right now, as people are figuring out what to do."

Record companies have been here before. Music has historically been a cyclical business, which waxes and wanes with economic confidence. But over the past decade record sales have been buoyed by consumers replacing their favourite vinyl albums with compact discs, and by the emergence of new markets in Asia and latterly Latin America.

Global retail sales soared from \$16.6 billion in 1986 to \$40 billion in 1995, according to the International Federation of the Phonographic Industry, which represents the world's record companies. The industry also benefited from significant growth in income from music publishing, the secretive, but highly profitable business of

licensing the rights to broadcast or perform music.

Such spectacular growth encouraged the "Big Five" companies which command 70 per cent of global music sales - PolyGram of the Netherlands, Japan's

Sony, Warner of the US, the UK's EMI and Germany's Bertelsmann - to expand. They have opened new international operations, treated executives to multi-million dollar packages and wowed stars with Hollywood-style contracts. EMI paid Mr Jim Fifield, its chief executive, a \$7.4m package last year, and clinched an unprecedented \$70m record deal with Janet Jackson, the US pop singer.

"When times are good, record companies spend money, just like Hollywood studios," says Mr Jay Berman, chairman of the Recording Industry Association of America. "It's the nature of the industry."

The first warning that conditions were changing came last year when sales stalled in the US, the world's largest music market. The principal problem was the instability of the retail sector, which has been locked in a vicious cycle of price cutting since Circuit City and Best Buy, the discount electronics chains, started selling cheap CDs. Other discounters, including Wal-Mart, have followed suit.

Record stores are unable to compete against the discounters, many of which treat CDs as losses, selling Top 20 albums for under \$8, against a wholesale price of more than \$10. The US association estimates that 1,000 record shops have closed since early last year. Several chains, including Record Giant, have filed for Chapter 11 bankruptcy protection, and the industry is now terrified that Musicland, which accounts for almost a tenth of sales, may also be forced to file.

Everyone gets excited about successful first albums, but often don't work hard enough on the second and third," says Mr Clive Davis, president of Arista, the Bertelsmann label. "There isn't enough long-term thinking."

Despite the severity of the problems in the US, the industry had such strong growth in other countries last year that global sales rose 10 per cent. The UK was buoyed by the popularity of



Britpop acts Oasis and Pulp. Asian markets, including Hong Kong, Malaysia and the Philippines, experienced double-digit growth reflecting economic buoyancy and reduced piracy.

But this year the slowdown has spread to other countries. Catalogue sales have fallen in some established markets. Canada, France, Italy, Sweden and the Netherlands experienced real declines in first half sales. Emerging Asian markets also faltered, with sales slowing in Hong Kong, Singapore, South Korea and Thailand, as piracy rose again. The global market mustered negligible growth of 0.2 per cent at retail in the first half, according to the international federation, which means it fell in real terms.

One consolation is that sales have stalled at a high level. Another is that music publishing is still buoyant, and its future prospects appear excellent. More television and radio stations are coming on stream, keen to license the right to play music, and the fees for selling copyrights for films and advertisements are escalating. Sony last week signed a multi-million pound publishing deal with Noel Gallagher, Oasis's songwriter.

Even so, the slowdown in record sales has come at a difficult time from a corporate perspective. PolyGram, which has ploughed \$800m of profits from its music interests into a film division that has yet to break even, has seen its shares fall in the fortnight since its profits warning. Shares in EMI, the sole music specialist among the "Big Five", have slipped too, renewing speculation that it may be prey to a bid if they weaken further.

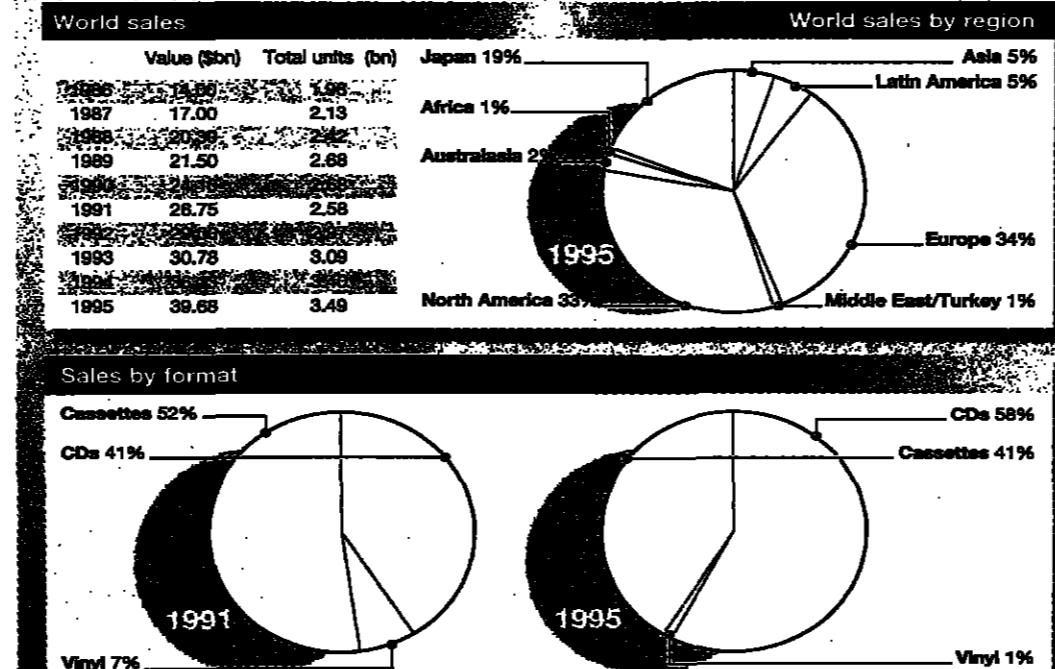
Sony is anxious to sustain its profit growth from music, at a time when it is facing a significant resurgence of piracy, there seems no reason why record sales should not resume double-digit growth. And when those markets mature in 10 years' time, sales should soar in Latin America.

"There's tremendous potential in the Tigers and, longer-term, in Latin America," says Mr Rudi Gassner, president of Bertelsmann's international music interests.

"What we don't know is whether in the short term, growth from those markets will compensate for the slowdown elsewhere. That's the gamble."

The outlook seems brighter in fast-expanding Asian economies where, barring a significant

### Recorded music: sounding a flat note?



## OBSERVER

### Salaries on the line

Bert Roberts of MCI

Robert's basic salary - the equivalent of \$564,000 - is only \$100,000 more than Vallance's and MCI bosses are in a different league. Last year, Vallance and Vallance earned \$1m in salaries, plus an almost \$1m in benefits. As for Mr Peter Bonfield, secretary to the chairman, he is currently telling everybody that it will be running the show.

Shareholders, however, have more than enough to be worried about. The details of the major executive compensation package became a hot issue.

Concern could become a hot issue.

Already, the top brass on both sides have made it clear that one of the world's most dynamic telecoms companies will require a salary ladder to attract and retain the best talent. The compensation package for running one of the most successful privatised businesses has rarely risen from £500,000 to £575,000. That is a long way behind the new salary

levels of the new chief executive.

It's less than two years since Sir Iain Vallance, MCI chairman, was moved, inexplicably, to receive his salary before a Commons select committee by suggesting he could find a higher level of junior doctor's pay in a service than his salary. Vallance's package for running one of the most successful privatised businesses has rarely risen from £500,000 to £575,000. That is a long way behind the new salary

levels of the new chief executive.

Historic Cultural Moniment

III, as it is formally known, was last mentioned during the 1992 election race, when it was

changed to read "Perotwood".

On behalf of the persistent

presidential no-hoper, its most

memorable altered state dates

back to 1992, when it briefly

became "Hollywood".

Now Edward Cohen, a local businessman's spokesman, wants to draw the line. The sign is as important to Hollywood as the Eiffel Tower is to Big Ben are to Paris and London, he says.

This act cannot be helped.

It's a mark which should put European city authorities on guard against similarly dozy connections at £100,000 a year. It's good to talk - and no prizes for guessing what's on the agenda.

The company, which has

promised to site its security

heavies to keep tramps and

media louts away from the sign,

has said it is not going to press

the issue if the howls grow too

loud. Cohen is working on that.

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One would. But one also fears

that triumphs of hope over

experience in LA seem to be as

real as suburban maybodies

with a sense of humour.

Counted out

While most new

organisations have long since

scaled down their coverage of

the most boring US presidential

election in living memory, the

BCB is busy putting the mass

back in mass media. At the last

count, 74 corporation staff had

checked into Washington hotels

as part of the mission to explain

the result to a tiny British

television and radio audience of

political junkies and incoherents.

Let's hope the costly exercise

doesn't end in the same farce

that occurred in 1992, when a

computer glitch had an

astonished Peter Snow

announcing that Ross Perot was

sweeping the country in the

most stunning upset in electoral

history. If the beef had only

employed a few hundred more

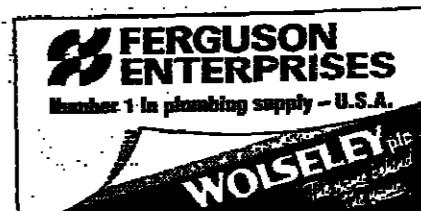
producers, it could have counted

the votes more accurately



# FINANCIAL TIMES

Tuesday November 5 1996



## Clinton heads for win in US presidential poll

By Jurek Martin in Washington

The US presidential contenders yesterday made their frantic final pitch to the American public, at the end of a campaign that seems certain to send President Bill Clinton back to the White House.

The main election suspense concerned control of Congress, with Republicans remaining guardedly optimistic that they would preserve majorities in both houses and thus act as a counterbalance to Mr Clinton over the next four years.

Voter turn-out may prove pivotal in many close congressional races. Nationwide, there are nearly 149m registered voters, up from 134m four years ago. But most experts doubt that participation will much exceed 50 per cent, down from more than 55 per cent in 1992.

Mr Clinton, recognising the risk of many voters staying at home, has consistently sought to address potential voter apathy in his climactic campaign round.

This took him back yesterday morning to New Hampshire, thus redeeming his promise of four years ago when the state handed him a decisive primary victory. He was due to arrive in his native Arkansas in the small hours of this morning.

"Are we going to finish the job?" he asked supporters at a New Hampshire rally. "Your vote will decide."

Mr Bob Dole, the increas-

Cynical voters.....Page 4

Editorial Comment.....Page 15

ingly hoarse Republican candidate, zigzagged across the country towards the end of a 96-hour non-stop marathon that has at least captured some headlines. "As long as my voice holds out, I will tell the truth," he said in New Mexico.

Mr Ross Perot of the Reform party was blanketing the airwaves with commercials, having reserved more than \$20m from his \$39m allocation of fed-

## Airbus order book lifted by \$2bn Emirates deal

By Michael Skapinker  
in London and Robin Allen  
in Abu Dhabi

Airbus Industrie yesterday won an order for up to 23 A330s from Emirates, the Middle Eastern carrier, putting the European manufacturing consortium on course to sell three times as many aircraft this year as in 1995.

Emirates said it had placed firm orders for 16 A330-200s, worth up to \$20m. This would include the cost of engines, for which the aircraft has not yet announced a supplier. It has taken options on a further seven A330 aircraft.

The deal brings the number of orders won by Airbus this year to 238, compared with 106 in 1995. However, Airbus, owned by Aérospatiale of France, Daimler-Benz Aerospace of Germany, British

Aerospace, and Casa of Spain, is likely to end the year far behind its US rival has taken 504 orders this year, compared with 346 in 1995.

Airbus will help Emirates find customers for its old A310s and A300s. Sheikh Ahmed Bin Saeed al-Maktoum, Emirates' chairman, suggested Airbus might buy them back.

Emirates will use the new A330s, which carry 243 passengers, on non-stop services from Dubai to Europe, south-east Asia and South Africa.

It is the first airline in the Middle East to order the A330-200 and is the largest airline customer for the new twin jet.

Emirates, a long-standing Airbus customer, has also placed seven orders for Boeing 777s; three have been delivered.

Airbus yesterday also announced it had signed a

memorandum of understanding with Rolls-Royce, agreeing to use the British manufacturer's Trent 900 engine on the A3XX, its planned 550-seat aircraft.

Talks are also continuing with General Electric and Pratt & Whitney of the US, which are expected jointly to design and produce a power plant for aircraft with capacity for more than 500 passengers.

Airbus has said it needs to be in the large aircraft market to compete with Boeing by offering a full range of aircraft.

Boeing said last week it would spend \$7bn developing the 550-seat 747-600X and the long-range 660-seat 747-500X. It dismissed Airbus's claim that it could build the completely new A3XX for \$8bn or less.

Fuel costs 'threaten airline profits', Page 7

Continued from Page 1

claimed the scheme is simply a means of buying off the Chechen separatist elite.

To "control and regulate" this situation, the document says Moscow must establish strict control over all movement of people and goods into and out of Chechnya and must oversee all financial transactions between Chechnya and the rest of the world.

But the memo's authors fear that imposing such regulations might provoke "a negative reaction from the Russian mass media, some international organisations (the Council of Europe, the OSCE) and a number of foreign countries (the Baltic states, Ukraine, Turkey)" all of whom could "accuse the federal authorities of creating a corridor sanitaria around Chechnya".

The memo suggests that a special economic zone would be a way of pre-empting these objections.

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But last month, the full Commission refused to bow to German demands to define the "temporary and exceptional circumstances" under which a country could run an excessive deficit and escape sanctions.

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Several fronts will move in from the Atlantic, crossing the UK into western Europe. Cloud, wind, rain and showers will prevail for the next few days. During this period, the region around the Atlantic coast and the North Sea will have gales or even strong gales.

Five-day forecast

A strong westerly air flow will move depressions from the Atlantic across the continent. Scandinavia will have plenty of wind and rain. The rain will turn to snow in northern Norway as temperatures slip below freezing. In the rest of Europe, cloud, wind, rain or showers will dominate. In Scotland, these showers will be accompanied by sleet. The Mediterranean will be cloudy and only the south-east of Europe will be sunny.

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"An income statement is a portrait of how the manager has behaved daily."  
KAZUO INAMORI, founder of Kyocera  
KIDDER PEABODY

FINANCIAL TIMES  
COMPANIES & MARKETS

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Tuesday November 5 1996

LEGAL DEFINITIONS  
brussels n. 1 vegetable which children are not prepared to swallow 2 capital of the EU (concept Euroceptics are not prepared to swallow) 3 location of specialist EU and competition law practice, see ROWE & MAW: *isp* (p/071-2484282)  
Rowe & Maw  
LAWYERS FOR BUSINESS

IN BRIEF

**BNP cancels bond issue**

A \$1.30m bond issue of floating rate notes for Banque Nationale de Paris was pulled just two days before it was due to close. CS First Trust, the lead manager, said the withdrawal had come "as a result of press reports concerning the French government's possible sale of CIC" - a bank roughly half the size of BNP that it is reported to be bidding for. Page 26

**Astra profits rise 5%**

Astra, the Swedish pharmaceuticals group, announced an 8 per cent jump in nine-month profits, driven by double-digit sales growth of its blockbuster anti-ulcer drug Losac. Pre-tax profits rose from SKr9.1bn (\$1.36bn) to SKr9.55bn. Page 18

**French group eyes Latin America**  
Lyonnaise des Eaux, the French services, communications and construction group, is poised to set up an equity risk fund to help infrastructure projects in Latin America. Page 18

**Egypt privatisation in new phase**  
Egypt's privatisation programme entered a new phase last week when the government announced the privatisation of 51 companies, scheduled to be sold by June 1998. Page 19

**William Resources bids for Terra**  
William Resources, of Canada, has made a SKr16.3m (\$1.045m) bid for Terra Mining, owner of western Europe's biggest gold mine, the Björkliden mine 320km south of the Arctic circle in Sweden. The Canadian company started the year with no gold production but now has four operating mines. Page 21

**Air alliance 'in first quarter' of 1997**  
Robert Crandall, chairman of AMR Corp, parent of American Airlines, said he expected regulatory approval for the planned American Airlines alliance with British Airways by "the end of the first quarter" of 1997. He thought the alliance would be implemented three to five months after that. Mr Crandall was speaking at the annual meeting of the International Air Transport Association.

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**Chief price changes yesterday**

Price movement	Price	Change	Price movement	Price	Change
Volkswagen P/H	474.25	+ 0.75	Peñins	11.0	- 0.05
Siemens	545	- 13	Burton Int'l	11.0	- 0.05
Ad Works	318	- 6	Specimen Bdg	1.05	- 0.05
Premco	362.0	- 0.3	EF Aquitaine	415	+ 62
Reckitt	190	- 5	Int'l Int'l	1270	+ 44
Siemens	616	+ 56	GTA-Banques	245.2	+ 5.7
Dixi Corp	319	+ 24	SLIC	725	+ 15
Siemens Corp	328	+ 44	Synthetics	485.5	+ 85
Hughes Supply	419	+ 24	Car Med	314.3	- 7.0
Corse Design	33	- 21	Crédit Ex. Int'l	7.25	+ 0.2
Stern Health	234	- 23	Great Eagle	27.00	+ 0.25
Lightsons (Prestex)	140	- 14	Hesco	21.00	+ 0.05
Alcoa	405	+ 56	Inter Dev	25.25	+ 0.45
Corse Vangs	1137	+ 161	PNL	29.00	+ 0.05
Active Imaging	891	- 23	Asperior Corp	20.75	- 2.25
British Biotech	2074	- 214	Prudential (Spa)	9.35	- 0.15
Chemical Design	140	- 25	Specimen Bdg	1.05	- 0.05
Yankee	324	- 54	Peñins	11.0	- 0.05
TORONTO (CS)	876	-	Agosto Corp	20.75	- 2.25
Centres Int'l	62	+ 13	King Fund	51.5	+ 5.5
Super Top Two	90	+ 9	Prudential (Spa)	9.35	- 0.15
Major Drilling	14	+ 1	Tel Regist	120	- 14

Tokyo closed. New York and Toronto prices as at 1230.

Carlo De Benedetti's controlling 27% interest valued at \$1.2bn

**CGIP poised to buy Valeo stake**

By David Owen in Paris

series of press conferences in Paris this morning.

Compagnie Générale d'Industrie et de Participations, the French industrial holding company, is set to announce today the purchase of Mr Carlo De Benedetti's controlling stake in Valeo, the French automotive components group. It brings to an end one of France's longest-running corporate sagas.

The deal, expected to value the Italian industrial's more than 27 per cent interest held through Cerus, his French holding company - at more than FF130m (\$1.2bn) - is expected to be unveiled at a

series of press conferences in Paris this morning.

It comes less than two weeks after CGIP, which is chaired by Mr Ernest-Antoine Seillière, a Valeo board member, raised more than \$560m by selling half its 19.9 per cent stake in Crown Cork & Seal, the US packaging group. CGIP said at the time it hoped to reach an agreement to buy Mr De Benedetti's stake "within weeks".

Invitations to the press conference were released last night after the Paris stock market closed with Valeo shares ahead FF10.4, or 1.3 per cent, to FF1310.80.

At this level, the Cerus

shares would be valued at just under FF130m. However, CGIP is widely expected to have to pay a premium. This could take the value of the deal comfortably above the FF130m Cerus stake, also rose strongly yesterday, climbing FF16.20, or 3.9 per cent, to FF131.45.

Announcement of a deal that would keep Valeo in French hands will come as a relief to the French government, which has come under fire in recent weeks from the unions and left-wing politicians for sanctioning the proposed sale of part of the state-owned Thom-

son electronics group to Daewoo of South Korea.

Mr Seillière conceded last month after the Crown Cork & Seal sale that his plan to buy

Cerus's Valeo stake was inspired partly by a desire to keep the company in French hands, and may not have been considered if the interests of CGIP's shareholders were his only consideration. But he said CGIP had not been put under pressure by the French government.

Speculation earlier this year of a possible interest in the Cerus stake on the part of at least two US companies sparked an outburst from

some of Valeo's biggest customers. Mr Jacques Calvet, head of France's Peugeot-Citroën motor group, was particularly vocal.

Valeo is one of the handful of large French industrial companies whose management is admired by institutional investors outside France as well as inside. In September, it announced a 4.3 per cent advance to FF16.20 in first-half net profits.

However, the scale of the

increase was lessened by the inclusion in 1995 figures of a FF130m capital gain. Excluding this gain, the figure rose

a more impressive 31 per cent.

Rhône-Poulenc, the French chemicals and drugs group, appears to have ruled out splitting its pharmaceuticals and chemicals activities into two companies - at least for the time being.

Mr Jean-René Fourtou,

chairman and chief executive, predicted in an interview that the company's share price

would increase without a split.

He said the quality of the group's businesses - "even chemicals" - would be recognised by the market in the next two years, and that there were already signs of this.

Rhône-Poulenc shares have performed strongly this year, climbing by more than 40 per cent from FF104.90 at the end of 1995 to yesterday's close at FF150.50 (\$30). On the day last month when the company reported a 13 per cent increase in third-quarter net income to FF756m, they rose 3 per cent.

Even at today's levels, however, they are only marginally above the FF146 price paid by institutional investors in the second stage of privatisation almost three years ago.

Mr Fourtou said more than

half of the group's chemicals businesses were "in excellent health". This was in spite of the fact that the operating margin achieved by the division in the first nine months was little more than 5 per cent.

He said this figure was composed of some businesses with margins of 15 per cent and others with negative margins.

"Our problem is how to administer the least bad solution possible to some of our businesses," he said. After 20 years of restructuring, Mr Fourtou made clear the company would take its time over addressing this problem.

He said the company's era of

acquisitions had ended, having bought a string of businesses in the past 10 years. The company had also attained the objectives of being present in all global markets and being among the world's 10 leading companies in its principal businesses.

"Today our focus is on profitability and no longer on an expansion that was strategically necessary," he said.

Lex, Page 16; RPR drug study 'promising', Page 18

**Invesco to buy US fund group in \$1.6bn deal**

By Christopher Brown-Humes in London and John Authers in New York

Invesco, the UK fund management group, yesterday agreed to buy AIM Management Group of the US for \$1.6bn (\$980m) creating one of the world's top five independent fund managers.

Invesco is paying the privately owned, Texas-based AIM \$1.1bn in shares and \$500m in cash. This will leave AIM shareholders with 45 per cent of the new company.

Messrs Charles Bauer, Robert Graham and Gary Crum, who founded AIM in 1976, will have a holding of 19.7 per cent, or \$215m.

It also allows the new company to take advantage of two recent trends: the expansion of mutual funds into the corporate pensions market, and a tendency for fund managers to

## COMPANIES AND FINANCE: EUROPE

**Second profits warning knocks Aga**

By Jenny Luesby

Aga, the Swedish industrial gases group, yesterday issued its second profits warning this year, as it unveiled nine-month results that knocked back its share price by 2 per cent.

The shares closed down SKr2.50, at SKr10.50.

At the halfway stage, the group had warned that profits were likely to be 10 per cent lower this year than in 1995. Yesterday, the group revised its estimate of the decline in 1996 to 15 per cent.

It blamed the strength of the Swedish krona and weak economic activity in Europe

and Latin America for the deterioration.

In the nine months to the end of September, sales fell 5 per cent to SKr9.52bn (\$1.44bn). If exchange rates had remained constant, turnover would have risen 3 per cent, Aga said.

Profits were lifted by a SKr1.8bn gain on the sale of the company's shares in Gullspanga Kraft, a regional power supplier.

However, excluding this one-off gain, pre-tax profits fell by 14 per cent, to SKr1.38bn. The company said almost half of this decline had been caused by currency movements, which

included a substantial devaluation in Venezuela.

The group's profits were also drained by weak demand and price pressures in Europe and Latin America.

The industrial gases sector is normally less cyclical than the other sectors that supply manufacturing industry, with much of the gas produced on site and sold on a take-or-pay basis.

However, Aga is concentrated in the cylinder gas business, where its main customers are small and medium-sized businesses in the metal working sector.

It is also more exposed

than its competitors to the European market.

In the nine-month period, operating profits had fallen sharply in Germany and Finland, the group said.

The scale of the group's expansion programme in the US, eastern Europe and Latin America had also created financial pressures.

Mr Marcus Storch, chief executive, said that the high tempo of the programme had led to "short-term disruptions and additional costs".

At the same time, the group's new markets had not yet gathered momentum.

From 1995 to 1997, Aga's

annual investment in new plant and equipment is set to top 20 per cent of sales revenue. Most of this is being financed from the group's own funds.

It has also been making acquisitions. Last week, it completed the \$200m purchase of four air separation plants in the US, from Praxair. This deal would have a negative impact on earnings until 1998, the group said.

Aga yesterday announced two smaller acquisitions in Puerto Rico: General Gases and Supplies, with annual sales of \$20m, and Liquid Air Puerto Rico, with sales of \$8m.

**Spanish groups end TV joint venture**

By Tom Burns

in Madrid

Telefónica, Spain's telecoms

operator, and Sogecable, a

broadcaster managed by

Grupu Prisa, the main

domestic media company,

are due to wind up a controver-

sial cable television joint

venture, called Cablevisión,

in order to concentrate on

separate digital television

projects.

Created in July 1995,

Cablevisión has come under

the scrutiny of Brussels fol-

lowing allegations that it

could breach European

Union competition rules,

because of Telefónica's domi-

nance position in the local

market.

The telecoms operator has

invested some Pt20bn (\$157m)

over the past three

years to install cable infra-

structure in most Spanish

towns with populations of

more than 50,000.

In July, the venture's

progress was in effect

blocked by the new centre-

right government formed by

the Popular party, which

imposed a two-year morato-

rium on the start-up of cable

broadcasting in order to

encourage the creation of

other groups in the sector.

Sogecable, which is

backed by Canal Plus, the

French TV group, is due to

begin testing digital services

later this month using the

Astra satellite system, prior

to broadcasting 20 channels

in January.

Telefónica, which is due to

be fully privatised early

next year, said last week

that it would lead a consor-

tium that would launch a

rival digital TV network in

March using Spain's Hispa-

sat satellite, which it part

owns.

Both Telefónica and

Sogecable said yesterday

that satellite systems had

replaced cabling as their

broadcasting priority. They

said the development of the

Cablevisión was on hold

pending a final decision

later this month.

• Tubacec, the Spanish

stainless steel company,

posted group net profits of

Pt22.508bn in the nine

months to September 30, up

131 per cent from a year

earlier. Cash flow rose 64 per

cent to Pt2.358bn in the

period.

Tubacec said these figures

showed the company was on

the road to obtaining the

best results in its history.

Sales fell 6 per cent to

Pt20.19bn in the period,

which Tubacec said repre-

sented the decline in sales of

certain stainless steel prod-

ucts by Aceralava, which

provides the raw material

for its subsidiary Tubacec

Tubos Inoxidables.

The early clinical studies group of the European

Organisation for Research and Treatment of Cancer

(EORTC) released the results of the phase-three trials in a

paper delivered yesterday to the 21st European Society of Medical Oncology Congress in Vienna. The combination

demonstrated a 55 per cent response rate in patients with

cell carcinoma of the head and neck. EORTC said: "Based

on the findings, this promising combination therapy of

Taxotere with cisplatin will soon be compared with

standard chemotherapy in a large scale phase-three trial

in patients with locally advanced disease."

The conference was also told a drug being developed

under licence by Rhône-Poulenc Rorer had been found

to control the progression of colorectal cancer in about 50

per cent of patients resistant to the standard treatment.

RPR, which is developing the drug under licence from

Japan's Yakult Honsha, said the drug was the first

therapeutic innovation in colorectal cancer in 40 years.

Peter Marsh, Hanover

**EUROPEAN NEWS DIGEST****Ahold to buy 50% of Brazil retailer**

Ahold, the Netherlands' biggest supermarket chain, is to begin operations in South America by buying 50 per cent of the retailing and consumer credit subsidiary of Bompreco, Brazil's fourth-largest food retailer. Bompreco has 50 stores with 10,000 employees and annual turnover of some \$1.2bn.

The two companies said the move was part of a strategic alliance in which they would jointly develop food outlets in north and north-east Brazil. This would include acquiring other supermarket chains. No value was disclosed on the deal, which Ahold said would be financed by available funds and not dilute earnings.

Mr Fritz Ahola, an Ahold director, said the purchase "provides a flying start for Ahold in Latin America".

Bompreco, based in Recife, was founded in 1935 and has more than 1.2m sq ft of selling space from hypermarkets to convenience stores. It has just raised \$74.3m through an international placing of preference shares.

Gordon Cramb, Amsterdam

**Framatome row mounts**

French opposition to a proposed merger that would give General Electric Company of the UK a stake in France's flagships nuclear industry mounted yesterday. The opposition Socialist party came out against the proposed deal which it said threatened France's ability to pursue an independent energy policy.

Last week Mr Jean-Claude Leny, chairman of Framatome, the French nuclear plant and fuel manufacturer, attacked the proposed merger between Framatome and the GEC Alsthom power engineering and transport equipment group, saying it could harm co-operation with Germany on the replacement of Europe's existing nuclear power stations.

David Owen, Paris

**Swedish Match down 12%**

Swedish Match yesterday posted net profits down 12 per cent, from SKr353m to SKr315m (\$100m), for the first nine months. Operating profits fell from SKr1.29bn to SKr1.1bn on sales down from SKr5.58bn to SKr4.53bn. Pre-tax profits, before minorities, fell from SKr1.22bn to SKr1.03bn. The shares rose 10 ore to close at SKr19.00.

The company said the stronger krona cut sales by around SKr350m.

AFX News, Stockholm

**Prominent targets Asia**

Prominent of Germany, a world leader in specialist pumps for the chemical, water and food industries, is planning a series of investments in the Pacific Rim. Mr Viktor Dulger, chairman and owner of the company, said the company was ready to spend about DM28m (\$18.5m) in investments in plants and sales offices in the region over the next decade.

Prominent is unusual among Germany's manufacturers in the importance it places on sales outside its home territory, which accounts for only about 40 per cent of its current revenues of DM240m this year.

Of the planned DM28m investment in eastern Asia in the next 10 years - which would double Prominent's spending there since the late 1980s - Mr Dulger said he envisaged spending DM10m on building up business in China, where Prominent has had a factory since 1994. Besides its main manufacturing centre in Heidelberg, the company has plants in Malta, the Czech Republic and India as well as in China.

Peter Marsh, Hanover

**VW resignation 'untrue'**

Volkswagen denied a report in German news magazine *Der Spiegel* that Mr Martin Posth, the board member responsible for the car manufacturer's Asia business, was to resign. "It is completely untrue," the company said, adding that Mr Posth had no intention of not renewing his contract, which ran until 1998.

AFX News, Frankfurt

**RPR drug study 'promising'**

A study of Rhône-Poulenc Rorer's new anti-cancer agent Taxotere in combination with cisplatin, another anti-cancer treatment, has shown the combination is promising, said the company. Side effects were predictable and manageable, said the Franco-American company.

The early clinical studies group of the European Organisation for Research and Treatment of Cancer (EORTC) released the results of the phase-three trials in a paper delivered yesterday to the 21st European Society of Medical Oncology Congress in Vienna. The combination demonstrated a 55 per cent response rate in patients with cell carcinoma of the head and neck. EORTC said: "Based on the findings, this promising combination therapy of Taxotere with cisplatin will soon be compared with standard chemotherapy in a large scale phase-three trial in patients with locally advanced disease."

The conference was also told a drug being developed under licence by Rhône-Poulenc Rorer had been found to control the progression of colorectal cancer in about 50 per cent of patients resistant to the standard treatment.

RPR, which is developing the drug under licence from Japan's Yakult Honsha, said the drug was the first therapeutic innovation in colorectal cancer in 40 years.

AFX News, New York

Comments and press releases about international companies coverage can be sent by e-mail to: [international.companies@jpm.com](mailto:international.companies@jpm.com).

October 30, 1996

**The United Mexican States Floating Rate Privatization Notes Due 2001**

The applicable rate of interest for the period November 1, 1996 through and including February 2, 1997, to be paid on February 3, 1997, a period of 94 days, is 6.3125%. This rate is 131.6% above the offered rate for three-month US dollar notes which appeared on the display designated as the British Bankers Association's International Money Rates (3.67%) as quoted on the Dow Jones/Telerate Monitor® on Telerate Screen No. 0150 as of 7:00 A.M. (London Time) on October 30, 1996.

The above rate equates to an interest payment of U.S.D. 16,482 per USD 1,000.00 in principal amount of Notes.

## COMPANIES AND FINANCE: EUROPE / MIDDLE EAST

# Banks stand out among Cairo's privatisation candidates

Deregulation has led international investors to take a closer look at the sector, writes Sean Evers

Egypt's privatisation programme entered a new phase last week when the government announced the privatisation of 91 companies scheduled to be sold by June 1998.

A large number of leading public sector companies have already gone under the hammer. However, banking - currently in the process of deregulation - may prove the most attractive sector of the Egyptian market for international investors.

There are currently only a handful of banking stocks available on the Cairo bourse, even though Egypt boasts about 25 banks.

However, Mr Ahmed El-Hew, vice-president of EFG-Hermes Financial, the Cairo-based investment bank, says he expects that "close to 20 banks will be actively traded on the Egyptian Stock Exchange by the end of 1997."

Mr El-Hew believes these stocks should prove attractive. "Over this period the average price/earnings ratio for this sector should increase to 11 or 12 from its present ratio of 9."

There are two reasons for such optimism. The first is deregulation. Before 1991, the banking sector was highly regulated by the Central Bank of Egypt. Subsequently, however, interest

rates, fees and commissions, and the exchange rate have been liberalised, and banks are now free to set their own prices.

The second reason is increased foreign interest in the sector. In June this year the Egyptian government passed a law allowing foreign investors to take majority stakes or even acquire full ownership of local banks.

The government has also issued a quasi-directive "encouraging" the four public sector banks - National Bank of Egypt, Banque Misr, Banque du Caire and Bank of Alexandria - to relinquish majority control in more than a dozen private banks in which they hold at least 51 per cent.

Some foreign banks have already made their move. Société Générale of France recently became the first foreign financial institution to acquire a majority stake in an Egyptian bank when it raised its holding in the Egyptian joint venture National Société Générale to 51 per cent.

Crédit Commercial de France's holding in Crédit d'Egypte International will rise to 51 per cent once it completes its purchase of a



16 per cent stake from the National Bank of Egypt.

Mr Sharrif Raafat, vice-president of Concord International Investments, the New York-based fund managers, welcomes these developments. "It will bring much-needed competition and know-how from foreign

partners as commercial banks jockey for market share".

However, questions remain about Egyptian banks' profitability. The four state-owned banks dominate the sector, but private com-

## banks and their regional rivals

Market cap \$m	Price/ net asset value	Price/ earnings ratio (1995)	Return on equity (%)	Return on assets (%)
1,000	2.8	18.5	24.5	2.0
413	3.6	11.0	24.5	1.12
1,000	2.8	18.5	24.5	2.0
132	2.7	7.2	23.3	1.61
1,000	2.4	18.5	24.5	2.0
70	2.7	8.0	33.5	2.15
1,000	2.8	18.5	24.5	2.0
726	1.2	8.7	12.0	1.24
1,000	2.9	18.5	24.5	2.0
NA	2.7	12.0	13.4	0.98
1,000	2.8	18.5	24.5	2.0
633	3.4	15.1	18.0	1.58
116	2.2	8.8	20.0	1.41
22	14.7	13.2	1.17	

Source: Annual reports, Jardine Investment & Financial, Lehman Brothers, Reuters, 1995

it is now suffering pressure on margins, and both HSBC and Concord are recommending a hold on its stock. Mr Albert Mornihan, head of HSBC's Middle East and North Africa desk, believes MiBank and Misr Exterior, two other listed banks, "have much better growth prospects than CIB, because they have a much lower loan-to-deposits ratio than CIB's 55 per cent".

HSBC James Capel has recommended NSG Bank, even though it is among the smaller banks. It claims NSG is "well on its way to becoming a strong financial institution. On the basis of last year's figures, its ratio of price to net asset value is 2.1 - well below the sector average. HSBC gives the group a prospective price earnings multiple for this year of 5.9 - again, well below average.

Although intense competition in the banking sector means revenues are being squeezed, HSBC Capel does not believe the market is overbanked - growth potential is strong if funds are used optimally.

And as deregulation attracts foreign interest and forces domestic banks to become more market-oriented, the sector looks set to be one of the strongest performers in the coming months.

## SGL upbeat as profits rise 35% over nine months

By Sarah Althaus  
in Frankfurt

SGL Carbon, the world's biggest graphite and carbon products group, said yesterday it was confident about long-term earnings growth after registering a 35 per cent improvement in pre-tax profits to DM225m (\$147m) in the first nine months.

"We see no reason to lessen our optimism for a favourable long-term trend in earnings growth," said Mr Robert Koehler, chairman. He added that the German group would "without a shadow of doubt" increase its dividend this year, from DM1.67 last time.

Operating profits rose 24 per cent to DM231m in the nine months and earnings per share increased from DM5.27 to DM6.73. However, third-quarter operating profit rose only 4.4 per cent to DM71m and was down from profits of about DM60m in the first and second quarters.

"Weaker economic conditions, lower orders over the summer months, and an unexpected slump in the steel industry led to slightly weaker third-quarter results, but we expect the fourth quarter to be better," Mr Koehler said.

The shares closed DM0.90 lower at DM70.10 amid disappointment over the slowdown in earnings growth from the first half, when pre-tax profits climbed 51 per cent.

However, Mr Michael Hagemann, analyst at UBS, said

## El Al sees first loss for 10 years

By Avi Machlis  
in Jerusalem

El Al, Israel's national airline, confirmed it expected losses of \$100m this year, a development seen as a setback for the Israeli government's plans to privatise the company.

El Al's losses - the first for 10 years - were blamed in part on a sharp decline in tourism during the year, following a spate of Islamic suicide bombings in Israel eight months ago. The fall in tourist receipts will account for nearly one-third of the forecast losses. El Al had profits of \$15m on revenues of \$1.2bn in 1995.

The company said increased fuel prices and a strong shekel against the US dollar also contributed to the losses. El Al also blamed the government's "open skies" programme - opening up Israel to more airlines - claiming it had brought down fares but without corresponding growth in tourist numbers.

The loss warning could not have come at a worse time for the government, which has been committed to privatising the company since 1994, but has been beset by political obstacles.

Mr Rafi Harlev, El Al's former president, resigned

the fall in the share price - from a high of DM190 earlier this year - had been overcome and he expected an upward correction over the next few months. "It wasn't a surprise that growth had slowed in the latest quarter and prospects for the medium term are pretty favourable."

Turnover - up almost 10 per cent at DM1.26bn - was boosted by price increases and the first-time consolidation of recent acquisitions, including Poligraph, of Pforzheim, and Vilmate, of France.

Excluding acquisitions, turnover was flat at the year-earlier level. The operating margin rose from 15 per cent to 16 per cent.

Carbon and graphites, the group's biggest division, lifted operating profits 11 per cent to DM182m, on an 8 per cent increase in sales to DM571m. Operating profits in the speciality graphite division increased 28 per cent to DM37m and in engineered products by 38 per cent to DM20m.

SGL Carbon went public last year when Hoechst, the German chemicals group, floated off a 50 per cent stake, in one of Germany's largest share offerings.

Hoechst sold its remaining 50 per cent interest earlier this year, with about 40 per cent of the \$1bn offering issued to US investors through the New York Stock Exchange. SGL Carbon is only the second German company, after Daimler-Benz, to list in New York.

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## COMPANIES AND FINANCE: ASIA-PACIFIC

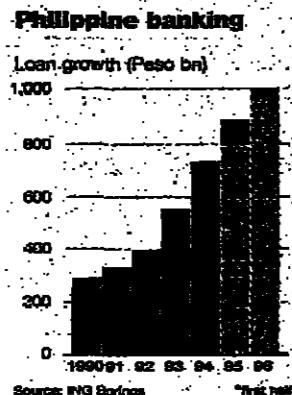
## Philippine banks ahead midway

By Edward Luce in Manila

Rapid loan growth and a buoyant economy raised total net profits in the Philippine commercial banking sector by 31 per cent to 46bn pesos (US\$1.75bn) in the first half of 1996, according to a central bank report.

The sector's performance – the fourth consecutive year of profits growth exceeding 30 per cent – was driven mainly by loan interest income, which grew by 38 per cent to 32bn pesos. Net interest income accounted for 90 per cent of total assets of 1,800bn pesos in the Philippine commercial banking sector's 51 banks.

Analysts say the sector's rapid growth, which has seen total loans rise by almost 500 per cent since 1990 to 1,003bn pesos, is



new loans in the last year has been raised through rights issues and overseas dollar borrowing. The report said cheap capital from fresh equity would be more tightly limited in future.

"There are fairly manifest reasons to be cautious about the sustainability of the banking sector's recent performance," said Mr Chris Hunt, chief researcher at W.I. Carr in Manila. "The loan:deposit ratio is approaching 100 per cent, which is a good signal for a slowdown in loan growth."

Brokers, however, say that with an average capital reserve ratio of 15 per cent, the Philippine banking sector remains in a healthy position. Exposure to the vulnerable property sector remains below 10 per cent of the average loan portfolio.

Most of the capital for the

almost certain to slow in the next two years. Loan growth of more than 30 per cent a year has not been matched by an equivalent rise in deposits, which grew 12 per cent in the first half.

Most of the capital for the

## Earnings slide 14.8% at CLP

By Louise Lucas in Hong Kong

China Light and Power, Hong Kong's dominant electricity supplier, yesterday reported a fall of 14.8 per cent in net earnings from HK\$5.67bn to HK\$4.84bn (US\$625m), for the year to September 30.

The results were slightly lower than market expectations. Stripping out the previous year's exceptional gain of HK\$1.29bn on the sale of a development site, earnings rose 10.2 per cent, from \$4.39bn.

The company has also cut capital expenditure projections for 1996-99, from HK\$60bn to HK\$50bn. For the same period, CLP plans to reduce operating expenditure by HK\$3bn, by lifting productivity.

Sales of electricity to the manufacturing sector, much of which has migrated towards cheaper land and labour costs in China, fell 4.2 per cent over the year, but overall local unit sales grew 4.3 per cent, to 22.32bn units.

Export sales slumped 70 per cent, to 520m units, as demand from the neighbour-

ing Guangdong province dried up. Sir Sidney Gordon, chairman, said: "10 per cent of our load was going there three or four years ago, but now we are selling practically nil because they have sufficient supply for their needs."

CLP also announced progress in overseas power deals.

It is arranging financing for a 3,220MW power plant in China's Shandong province. Talks with international export credit agencies are under way, but the task has been made harder by the lack of guarantees from the Bank of China group.

The Indian joint venture with Cogentrix Energy of the US has moved ahead, with the Indian government approving in principle a counter-guarantee to support Karnataka state's obligations.

In Taiwan, CLP has exercised its option on a 30 per cent stake in the 1,320MW Hoping project near Hualien.

Earnings per share for the year fell from \$2.85 to \$2.42. Excluding the previous year's exceptional item, earnings per share were up 10.2 per cent from \$2.20.

## Email profit hit by restructuring

By Nikki Tait

Email, the Australian appliance and building products group, reported a 10.4 per cent fall in first-half net profits to A\$23.9m (US\$24.9m) and said economic conditions remained uncertain.

The result, for the six months to end-September, compared with a A\$27.3m a year earlier. The fall was due in part to a A\$3.4m abnormal charge, compared with a A\$1.7m surplus last year, related to group restructuring. Interest charges also rose, from A\$16.9m previously to A\$20.4m, as a result of the acquisition of Atlas Steel last November.

Sales, including Atlas, rose 7.5 per cent to A\$1.1bn. There were stronger results from metals, major appliances and building products, but industrial products earnings were hit by lower demand for air conditioning and heating products caused by a cool summer and a slump in housing. Government spending cuts and uncertainty over the deregulation of utilities also

affected storage systems and metering equipment.

Email, the market leader in the major appliance sector and something of a bellwether for Australian manufacturing, said the "environment for industrial activities remains difficult. Recent economic forecasts have deferred the timing of an upturn in economic drivers relevant to Email."

But it added that restructuring should help lift pre-tax profits and that second-half profits should be "well ahead" of the first half.

● David Jones, one of Australia's two big department store groups, added to the gloom yesterday when it announced sales in the first quarter of its 1996-97 year were 2.9 per cent lower year-on-year at A\$310.5m.

"Low levels of consumer confidence and concerns about job security have had a depressing impact on consumer spending," it said.

● Coles Myer, the country's biggest retailer, lifted first-quarter sales by 5.6 per cent to A\$44.6m, which outstripped inflation but was lower than the company has been recording in recent quarters.

Analysts were steerred, like ITC, into ill-conceived diversification during the so-called "licensing raj", when government permits were required for new activities. "We had no option," says Mr B.K. Birla, the veteran industrialist whose group is also trying to narrow its focus.

But if ITC is a victim of the times, that still leaves the questions of how far the offshore accounts were run for the personal benefit of individuals and why BAT, together with ITC's Indian government institutional shareholders, failed to notice what was wrong.

Analysts say the 8 per cent fall in ITC's share price since the arrests reflects concern that the affair may leave a hole in its balance sheet, but the problem is one, above all, of corporate governance.

In spite of a special audit last year, ITC executives are not sure how much money was siphoned offshore and for whom. Even if some is irrecoverable, it was never officially declared as profit.

The company may be heavily fined but with reserves of Rs8.8bn (US\$247m) it is strong financially. It generated net cash of Rs2.4bn last year in spite of paying a Rs1.7bn claim for back excise duty.

ITC failed to act because it was little more than a

## Packer's PBL prepared to lift Fairfax stake

By Nikki Tait in Sydney

Mr Brian Powers, chairman of Mr Kerry Packer's Publishing and Broadcasting (PBL) media group, yesterday confirmed that the quoted company was still interested in raising its stake in John Fairfax, Australia's leading newspaper publisher.

"There is still a lot of room

for more operating efficiencies in Philippine domestic banking and there will almost certainly be further mergers and consolidations as foreign competition intensifies," said one banking analyst. With an average p/e ratio of 18.5, listed Philippine banks are trading at about the same multiple as the Philippine composite index.

There are fairly manifest reasons to be cautious about the sustainability of the banking sector's recent performance," said Mr Chris Hunt, chief researcher at W.I. Carr in Manila. "The loan:deposit ratio is approaching 100 per cent, which is a good signal for a slowdown in loan growth."

Brokers, however, say that with an average capital reserve ratio of 15 per cent, the Philippine banking sector remains in a healthy position. Exposure to the vulnerable property sector remains below 10 per cent of the average loan portfolio.

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## COMPANIES AND FINANCE: THE AMERICAS

## William Resources in bid for Terra

By Kenneth Gooding,  
Mining Correspondent

William Resources, of Canada, has made a SKr716.1m (\$108.75m) offer has been made for Terra Mining, owner of western Europe's biggest gold mine, the Björkdal mine 320km south of the Arctic circle in Sweden. The rapidly growing Canadian company started the year with no gold production but now has four operating mines.

The Terra board is recommending the offer and Norsk

Hydro, which floated Terra on the Swedish exchange in 1993, is accepting in respect of the 42.2 per cent of Terra it still owns. Norsk said that, if the offer succeeded, it would realise a pre-tax gain of more than SKr200m. The sale was in line with its strategy of focusing on core activities.

Terra said on October 15 it was in talks that might lead to a merger. William, which is quoted on the Toronto and Australian stock exchanges, said its offer of SKr162.50 a share represented a 23 per

cent premium on Terra's price on November 1.

The offer is conditional on William obtaining acceptances from holders of more than 50 per cent of Terra's shares. William said a syndicate led by Nesbitt Burns and ScotiaMcLeod would underwrite the issue of US\$35m (US\$33m) of convertible debentures to fund some of the acquisition cost. It was in final negotiations with Gerald Metals and a banking syndicate for a loan facility of up to US\$75m to fund the balance.

Terra produced 71,292 troy ounces of gold at the Björkdal mine last year and expects this to rise to about 87,000 ounces this year. Its new Pahtavaara mine in Finland started up recently and should produce 10,000-15,000 ounces this year. Next year it should reach full annual capacity of 30,000 ounces.

William has been expanding via acquisitions. In March it paid C\$50m for Valdora Minerals, an Australian company that owns the Rustlers Roost gold mine in the Northern Territories and the

Ballarat East mine in Victoria, where production began last week.

In July, William acquired the Jacobina gold mine in Bahia State, Brazil, from Anglo American Corporation of South Africa, and Banque Paribas for US\$16.4m and a 6 per cent net profits interest royalty. William also owns the Vellardela gold mine in Durango, Mexico, which began production in May.

It also has several gold projects in Russia and Uzbekistan.

## Westinghouse Electric narrows losses

Westinghouse Electric reported third-quarter net losses of \$28m, an improvement on the \$52m loss a year ago, on revenues of \$2.04bn against \$1.29bn, reports AFN News in New York. The result, equivalent to earnings per share of zero, against 4 cents in the year-ago quarter, was in line with analysts' forecasts.

CBS, the company's broadcasting group, reported earnings before interest, taxes, depreciation, and amortisa-

tion (Ebitda) of \$149m, compared with \$83m in the year-ago quarter. Third-quarter sales were \$910m, compared with \$765m.

Excluding the benefit from purchase price accounting, Ebitda for the broadcast group fell 12 per cent from last year, the company said.

Mr Michael Jordan, Westinghouse chairman, said that while results from its television stations declined due to lower ratings and affiliation switches, This

improved network performance, our increased focus on station operations and cost-reduction programs will drive stronger results at the TV stations.

"Our radio stations continue to far exceed our expectations, both in revenue growth and profitability. We expect to build on this performance as we look forward to our merger with Infinity Broadcasting.

Sales in the industries and technology division were up

slightly, while operating profits were down.

In power systems, which accounts for about two-thirds of group revenues, about \$900m in new orders were received in the quarter. Revenues increased significantly, but profits were equal to last year, due to changes in the sales mix and lower prices in the equipment backlog. However, profitability for the year is likely to be below expectations, Mr Jordan said.

## Conrail shares slip as suitors hold talks

Shares in Conrail fell 4% to \$90 early yesterday after rival bidders for the fifth-biggest US railway company said they were in talks about their takeover offers, analysts report from New York.

CSX, which last month agreed an \$8.1bn merger with Conrail, said it was holding talks with Norfolk Southern about a possible sale of some material assets after its proposed merger with Conrail.

Norfolk made a rival

\$8.8bn bid for Conrail two weeks ago, and filed a suit to try to stop the two railroad companies from merging.

Norfolk said the basis for its participation in the talks was "its commitment to provide strong competitive service in the east for rail customers".

"This is not a good time to be having a long, drawn-out fight," said Mr Anthony Hatch, an analyst at NatWest Securities. "The

quicker they get to this, the better."

However, Norfolk said it remained committed to its \$100m a share cash offer, and had secured more than \$15bn to finance the acquisition.

CSX is offering \$92.50 a share in cash for 40 per cent of Conrail's shares and 1,856 CSX shares for each of the remaining 60 per cent of the shares.

A merger between CSX and Conrail would create the

world's biggest freight company with annual revenues of more than \$14bn. The announcement of the merger followed a string of deals in the western US, with Union Pacific spending \$3.9bn to take over Southern Pacific Rail, and Burlington Northern acquiring Santa Fe Pacific for \$4bn last year.

CSX and Conrail indicated, when they announced their merger, that they would offer rights of access for some routes to Norfolk.

## Argentina's energy groups seek wider opportunities

The country's oil and gas industry is well-placed for expansion

Argentina's oil and gas industry is in an expansionary mood. Its companies, privately owned and with three years' experience of operating in a deregulated market, are uniquely placed to spread throughout the continent.

That, at least, is the view of Mr Santiago Soldati, chairman of Argentine energy-based conglomerate Comercial del Plata (SCP). He believes Argentine oil and gas groups - well managed and technically efficient - will take the lead in prising open opportunities in Latin American countries whose hydrocarbon sectors are slowly emerging from decades of protection and monopoly.

"Sooner or later, Latin America is going to open up to foreign capital to increase production and competitiveness," he says. "The only companies that can enter these countries with the right know-how are Argentine."

The process has already begun. Perez Companc, Argentina's second-biggest hydrocarbons producer, has since 1994 been part of a joint venture to develop the Oritupando-Leona field in Venezuela, which has begun to open its oil sector to private capital. A marginal field in Venezuela often produces as much as a core holding in Argentina.

Last year, Perez bought a licence to explore the San Carlos field, also in Venezuela, which should add 60,000 barrels a day to the group's current output of 100,000 b/d. Perez is also drilling in Ecuador and is interested in investments in Bolivia and Colombia.

Astra, Argentina's fifth-biggest energy group, is making tentative moves abroad. The company, controlled since June by Repsol, the large Spanish energy group, has an operating contract in Venezuela's Quillare-La Ceiba field. With Repsol's backing, Astra is expected to bid for much bigger blocks in forthcoming Venezuelan rounds.

SCP is also nibbling at Latin opportunities. It has one production and one exploration area in Ecuador, and a chain of Puma service stations in both Ecuador and Bolivia. It is also considering investments in Guatemala, El Salvador and Panama, according to Mr Soldati.

YPF, privatised in 1993 and Argentina's largest hydrocarbons group, has taken a different route to foreign expansion.



Hydrocarbons sectors across the continent are emerging from decades of protection

Last year it paid \$750m for US-based multinational Maxus, giving it production stakes in Venezuela, Ecuador and Bolivia, in addition to resources in Texas, Indonesia and North Africa. Although purchase of the loss-making Maxus was criticised, YPF is showing the strong signs of turning the company round.

Independently of Maxus, YPF has service stations in Chile and Peru, and recently acquired a stake in La Pampilla, Peru's biggest refinery. It is largely through YPF's efforts that Argentina, which has boosted oil and gas reserves more than 50 per cent since 1990, is now a net exporter of hydrocarbons. In 1994, YPF built an oil pipeline to Chile, and will soon be exporting large quantities of gas to Chile through two separate pipelines.

YPF plans to participate in the construction of a gas pipeline from north-western Argentina to São Paulo in southern Brazil, a project that will radically change the energy map of South America. YPF, along with several other companies, is trying to establish sufficient reserves to make the project viable.

Argentina's potentially huge gas resources ensure it will play a crucial role in

regional energy projects, says Mr Jay Bhutani, an energy analyst with Caspian.

"We very much agree with Soldati. Latin America is going through a production boom in oil and gas," he says. "In gas, Argentina will be critical in developing infrastructure in the southern cone."

Mr Phokion Potamianos, also of Caspian, denies that Argentine companies are too small to compete, pointing to their success in bidding rounds in Venezuela, often as part of joint ventures.

In the case of Astra, through which Repsol intends to funnel \$2bn in Latin investments over the next five years, capital is now much less of a problem. Perez is cash-rich, while YPF has more than enough muscle to compete, especially given its strategic alliance with Petrobras, Brazil's state-owned giant.

Besides, says Mr Bhutani, from an investor's point of view the relatively small size of Argentine groups is an advantage.

Investors wanting to profit from Venezuelan production growth could buy stock in BP, but BP's exposure to Venezuela represents only a fraction of its overall activity. On the other hand, investing in an Argentine company ensures much bigger exposure.

Perez will nearly double its reserves in Venezuela, so it's a very clean play into that country," he says.

David Pilling

## NationsBank and First Union may shift focus

By John Authers  
in New York

on common equity of 18 to 20 per cent, up from the present target of 16 per cent. Investment in technology is meant to improve efficiency in retail banking.

But growth in shareholder value is to come from the bank's fee-based businesses, such as investment banking and asset management.

By 2000, according to Mr Edward Gruenthal, chief executive officer, fee-based income will account for 40 per cent of revenues, up from the current 30 per cent.

First Union now has the third-largest mutual fund business of any bank, built by acquisitions. It intends to expand its fund management business from pre-tax income last year of \$22m to \$1.15bn in 2000, its capital markets group, which concentrates on servicing small and medium-sized companies rather than competing directly with Wall Street, is also targeted for growth.

But both banks last week told analysts they would be changing their focus in the next few years. First Union announced it would now aim for a return

become the first truly national bank.

However, Mr McColl appeared to suggest that expansion to the west coast might have to be via investment in technology and reaching customers electronically, rather than through a big acquisition. He pointed to the company's successful cost-cutting in its traditional branch network, with more than 100 offices sold or closed this year.

He also expressed an interest in buying a "small" investment banking firm "outside New York City" which would handle small and medium-sized businesses, in a strategy which appears similar to First Union's.

• Southern National and United Carolina, two North Carolina-based banks, announced yesterday that they were merging in a deal which creates the 28th largest bank in the US with assets of more than \$25bn. The move was seen as defensive, to avert the possibility of takeover by a larger regional rival.

All of these securities having been sold, this announcement appears as a matter of record only.

10,637,500 Shares

 Crown Cork & Seal Company, Inc.

Common Stock

1,850,000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

LAZARD FRÈRES & CO. LLC

CS FIRST BOSTON

SALOMON BROTHERS INTERNATIONAL LIMITED

ABN AMRO ROTHSCHILD BARCLAYS DE ZOETE WEDD LIMITED CAZENOVE & CO.  
CREDIT LYONNAIS SECURITIES CREDITanstalt INVESTMENT BANK AG  
DRESDNER KLEINWORT BENSON MEDIOBANCA - BANCA DI CREDITO FINANZIARIO S.P.A.  
MERRILL LYNCH INTERNATIONAL SOCIÉTÉ GÉNÉRALE

8,787,500 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

LAZARD FRÈRES & CO. LLC

CS FIRST BOSTON

SALOMON BROTHERS INC

BEAR, STEARNS & CO. INC. ALEX. BROWN & SONS CHASE SECURITIES INC.  
DEUTSCHE MORGAN GREENFELL Incorporated DILLON, READ & CO. INC.  
DONALDSON, LUFKIN & JENRETTE HAMBRECHT & QUEST  
LEHMAN BROTHERS MERRILL LYNCH & CO. J.P. MORGAN & CO.  
MORGAN STANLEY & CO. Incorporated PAINWEBER INCORPORATED  
SCHRODER WERTHEIM & CO. SOCIÉTÉ GÉNÉRALE  
ALLEN & COMPANY JANNEY MONTGOMERY SCOTT INC. JEFFERIES & COMPANY, INC.  
EDWARD D. JONES & CO., L.P. PARKER/HUNTER Incorporated  
PENNSYLVANIA MERCHANT GROUP LTD. PRYOR, McCLENDON, COUNTS & CO., INC.  
RAYMOND JAMES & ASSOCIATES, INC. WHEAT FIRST BUTCHER SINGER  
October 1996

All of these securities having been sold, this announcement appears as a matter of record only.

3,450,000 Shares

 Crown Cork & Seal Company, Inc.

4.5% Convertible Preferred Stock

LAZARD FRÈRES & CO. LLC

CS FIRST BOSTON

SALOMON BROTHERS INC

October 1996

## THE BT-MCI DEAL

# What price a ticket to the Concert?

Among the reams of paperwork on the BT-MCI merger, one essential figure is missing: the value of the offer to MCI's shareholders. This is understandable, given the complexity of the offer.

The starting point is simple enough. For each MCI share, BT is offering 5.4 of its own shares plus \$6 in cash. Yesterday, after news of the deal had broken, BT shares closed at 37p, a rise of 22%.

At yesterday's exchange rate of \$1.63 to the pound, this ought to value MCI at almost \$30 a share. In fact, MCI's shares yesterday rose 8% in early dealings to \$31. So why the difference?

The biggest reason has to do with dividends. BT has declared a special one-off dividend of 35p net per share to existing shareholders, costing it \$2.5bn. While the payment is not dependent on the deal going through, neither will it apply to the new shares being offered to pay for MCI.

Tony Jackson rehearses the argument about how much BT's proposed cash and share offer will be worth to shareholders in MCI

BT's reasons for the payment are a touch vague. At present, it says, it is under-guaranteed, with net debt equal to only 8 per cent of equity. It, therefore, wants to use debt to improve return to shareholders.

On the other hand, the gearing for the combined group is about to leap to 65 per cent. It is hard to resist the conclusion that BT is using the payment to improve the value of its own shares as currency for the deal. After all, more than 80 per cent of MCI's purchase price will be in paper rather than cash.

Whatever the reason, logic suggests the 35p should be knocked off the value of MCI. BT's supporters would argue differently. Financial theory, after all, sug-

gests that borrowing money to pay a dividend should add nothing to a share value because the higher yield is precisely offset by the higher risk caused by extra gearing.

Therefore, it is argued, the rise in BT's share price does not reflect the special payment, nor BT's separate proposal to buy back 10 per cent of its shares. It results from the market's enthusiasm for the merger, and the extra growth and cost savings which it promises.

That is a red herring. Whatever the BT price on the day the deal is closed, the shares will be worth 35p more to its shareholders than they will be to MCI's. On the other hand, the closing date is at least a year away; so while the

35p payment is certain – being unconditional on the deal going through – it should be discounted to bring it to today's value.

The second element in the calculation is the annual dividend of almost 20p which BT has promised its shareholders for the current year. Again, that is not available to MCI shareholders. That figure, too, must be discounted to bring it to today's value.

Suppose, for the sake of argument, that the total of 35p in dividends should be discounted by 10 per cent. The result values BT shares for MCI shareholders at around 32p, suggesting an MCI price of around \$34. MCI's market price stands around 10 per cent below that – a fair reflection of the risk that the deal will not

go through, some analysts say.

That gap, however, raises a separate question. It is the business of arbitrageurs to exploit such differences: in this case, by selling BT shares and buying MCI. In this case, arbitrage may prove less rewarding for various technical reasons. The most basic is that the deal will take at least a year to clear, and its success is not certain even then.

From the stock market's viewpoint, a further question is how far US investors will seek to dump MCI shares ahead of the deal's consummation. Many will have little interest in holding a British utility, and may be tempted to unload stock ahead of the rush when the deal is completed.

In addition, MCI will vanish

from the basic US indices, such as the S&P500. This will cause selling by the US index funds, partly offset by UK index funds seeking to add to their weighting in BT in response to the 50 per cent increase in its shares in issue.

BT's supporters argue that US selling will not be so severe, given that MCI has traditionally paid only token dividends – 5 cents a share last year – because of its status as a growth stock. Now, they argue, MCI is maturing, and its holders will in any case look for more income. They will, therefore, welcome the chance to convert into BT, which will pay an annual dividend equivalent to nearly \$2 per MCI share.

However, that argument cuts both ways. BT intends to raise its dividend after the merger by less than its earnings.

On that basis alone, the argument about the value of its offer has further to run.

■ THE PITFALLS  
By Richard Waters

## Deal may help MCI in local call market

Wall Street has taken a dim view of the effect that the next round of deregulation will have on the profitability of the US's telephone companies.

The stock prices of the local service monopolists, the Baby Bells, are down 20-25 per cent from their highs at the start of the year in anticipation of a price war. Until last week, MCI was down nearly as much.

British Telecommunications has placed a \$20bn bet that this view is wrong.

Mr Bert Roberts, the MCI chairman who has made a career of attacking bigger, entrenched competitors, made it clear over the weekend that he considered the opening of the \$100bn local market to competition as by far the biggest opportunity before his company. "This is an unparalleled bonanza," he said, adding that profit margins on local calling in the US were roughly twice what they are in the long-distance business.

Competition will undoubtedly change that the MCI chairman himself suggested that rates could halve. Much depends, though, on how fast prices fall – and whether competition stimulates the overall communications services market to grow faster than it otherwise would.

The experience of competition in the US long-distance telephone market over the past decade provides some limited clues about what may happen. Calling rates have undoubtedly fallen (by as much as 70 per cent, says Mr Tim Price, who will run the MCI business in the US after the takeover by BT.) At the same time, the market has grown to support a large number of competitors, not the least of which is MCI, which has had one of the best-performing US stocks since the early 1980s.

Local competition, though, will be different. It will not be nimble upstarts like MCI fighting for market share, but a group of very large, well-capitalised companies – the combined cashflow of the Baby Bells and GTE, a local service provider, comes to \$43bn by Mr Roberts' calculation. That financial muscle, and a consensus among the participants that there will be room only for a small number of national communications companies promise a bloody fight.

MCI at least starts in a good position. Its main assets in the coming fight are its own local fibre-optic networks, which it says will be capable of reaching more than half of all US businesses – its main target market – by the end of March next year, as well as a history as an effective sales and marketing company.

If the merger with BT is completed, the company will also have extra financial backing for the coming battle.

Early comments by MCI executives suggest this will not change the pace of investment in local telephone services. Mr Price adds, however, that the link with BT would reduce the dilution to its earnings per share that MCI would otherwise face from stepping up the pace of its investments. Also, merging with a company which traditionally has had a less volatile share price would produce a more secure platform from which to finance the growth, he added.

## THE COMPETITORS

## THE MAIN MEN – By Alan Cane

## The pressure mounts on rivals to react

Telecommunications groups and governments around the world moved quickly to reassess their strategies as they digested the implications of the proposed merger between British Telecommunications and MCI.

Reflecting this, France Télécom yesterday called in its bankers to discuss how it might strengthen its links with Sprint Communications, the US long-distance carrier in which Deutsche Telekom and France Télécom each hold a 10 per cent stake as part of their Global One alliance.

The BT/MCI deal puts pressure on the German and French telecoms groups, both of which are heading towards privatisation, to strengthen their partnership, perhaps through cross-equity holdings.

France Télécom said yesterday this would be studied as soon as the respective values of the two companies had been established.

However both France Télécom and Deutsche Telekom emphasised that their Global One partnership with Sprint was structured differently from the BT/MCI deal and appeared to rule out a full merger.

Meanwhile, Mr Richard Brown, chief executive of Cable and Wireless, the UK telecommunications group, disagreed with the notion that megamergers would leave only a few survivors in the industry.

"I don't think the world is well served by five or six telecoms companies. There will be many and there will be rich expertise in various niche markets and capabilities and this is good. No one shoe fits all feet," he said in Singapore as he opened a C&W office.

His company was neither surprised nor "frightened" by the merger between BT and MCI.

Among the other reactions and comments yesterday:

• In Germany Deutsche Telekom said it was under no immediate pressure to review its own alliances following the BT/MCI deal.

Mr Ron Sommer, the chief executive who was heading across the Atlantic for roadshows, was said to be "relaxed" about the deal.

The company may have good reason, however, to play down the implications of the new global partnership. Already it is lagging around the world's second biggest corporate debt load – \$10.5bn – and it will be keen to avoid suggestions that this will increase just

as it is seeking investors to buy its stock.

However, the international telecoms industry is facing a wave of mergers and acquisitions and Deutsche Telekom may yet be forced to spend in order to keep up.

Deutsche Telekom emphasised that Global One was structured differently to Concert and that a full merger between the three partners was not likely.

• In France, France Télécom said the BT/MCI deal was a "validation" of its own global strategy and an admission that the initial alliance between BT and MCI in 1994 under which BT paid \$4bn for a 20 per cent stake in the US long-distance carrier, had failed.

The state-controlled operator, which is expected to be partially privatised next year, argued that its Global One alliance with Deutsche Telekom of Germany and Sprint of the US "went much further" than this early version of the Anglo-US alliance.

Whereas BT and MCI had tended to try to carve up the world among themselves, Global One had from the outset been an independent entity with its own business plan.

"It is not necessary to have 100 per cent of a partner to build a solid partnership," France Télécom added. "Sometimes megamergers work and sometimes they don't."

Private investors are expected to be given their first opportunity to invest in France Télécom next April in what is expected to be France's largest privatisation to date.

Colleagues say there is a strong affinity between the two, quite different men. Mr Vallance is cool and aloof with a mask of imperturbability which rarely slips. Mr Roberts is a feisty engineer with a broad enthusiasm for all things technological and a wide vision of his company's future.

He is not above teasing his Scottish colleague about his title. Discussing the company's joint venture Concert Communications this year, he quipped: "Sometime after we formed this alliance I've had to start calling my counterpart Sir Iain, while he still calls me Bert."

It seems likely the two will be involved over the next

## Top structure shows exchange of cultures



Who's pulling whose strings? Clockwise from top left: Ian Vallance, Peter Bonfield, Gerald Taylor and Bert Roberts

year in lobbying governments and regulatory authorities in Brussels and the US to ensure Concert's smooth passage over the legislative hurdles. They will

also be concerned with broader issues including ways of strengthening the group's operations in the Asia-Pacific region.

They will not be involved in the day-to-day running of the company which is the sole preserve of Sir Peter. Both are of an age when retirement or a move to another job had seemed on the cards. However, Mr Roberts told a US audience this week that he intended to "die in office". Sir Iain, who had been expected to move to a senior role in a major Scottish bank next year, is thought to have had his enthusiasm for telecoms revived by the excitement of the past few months.

Below the board of directors and the office of the

chief executive, where Sir Peter will work with Mr Gerald Taylor of MCI, who is well regarded for his ability to think through the implications of strategic moves, Concert will comprise five operating units.

Activities in the US, Mexico and Canada will be handled by MCI acting as an autonomous, wholly-owned subsidiary of the company led by Mr Timothy Price. "The ultimate go-getter, a powerhouse, the classical sales leader," a colleague enthused.

He is credited with the creation of some of MCI's best-known innovations, including the "Friends and Family" discount scheme, which earned MCI its first "Gold Edison" trade award, and

couple of times. There were some very difficult moments but both sides were on the same wavelength, and industrial logic kept driving it forward," he said.

The principal challenge lay in the differing characteristics of the two shares. BT shares tended to be bought for their yield, rather than growth. In contrast, MCI was a classic growth stock that had a different class of shareholders. The main task was to find a way of pleasing two different audiences.

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Deal  
may help  
MCI in  
local call  
market

“People say that we live in the past. Well yes, we have been providing for the *future* by managing investments for 200 years.”

Many things have been said about us. No doubt we asked for it. We've been doing the same job for 200 years: managing investments. And this longstanding experience has always been our pledge for the future. Can this reasonably be held against us?



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## COMPANIES AND FINANCE: UK

# Higher prices and lower costs lift ABF

By Roderick Oram,  
Consumer Industries Editor

Associated British Foods brought a rare burst of optimism to the hard-pressed UK food processing sector yesterday, reporting a strong upturn in profits thanks to higher prices and lower costs.

The company, the UK's largest baker and owner of Burton's biscuits, Twinings tea and British Sugar,

reported a 12 per cent rise in UK food operating profits to £282m (\$460m) on sales up 8 per cent to £3.1bn.

With strong contributions too from textile retailing in the UK, food retailing in Ireland and foreign food processing, ABF lifted group pre-tax profits by 15 per cent to £430m for the year ended September 14.

Encouraged by the higher-than-forecast profits and the company's upbeat outlook,

analysts raised forecasts for this year to about £450m. The shares closed up 8% at 425p.

"I don't know whether we're the first herald of spring or not," Mr Garry Weston, executive chairman, said. With costs and prices moving in the right direction, "we're at last getting it through to the bottom line".

But it had taken a year to get some price increases out of supermarket chains, and

he expected no more in the near future. Profits at British Sugar were down 5% at £182m because of adverse currency movements in Europe.

Excluding sugar, ABF's UK food profits were up by 45 per cent to £99m, compared with a rise of about 10 per cent for the sector as a whole, Mr David Lang, an analyst at Henderson Crosthwaite, estimated.

To continue its long-standing diversification away from supplying UK retailers, ABF was planning further start-ups and acquisitions abroad, Mr Weston said.

In particular, "the Pacific needs our technologies and cash. We can make things happen there much faster than in eastern Europe or Russia."

ABF will continue to invest in basic food processing such as starch and sugar products. Finance is no constraint.

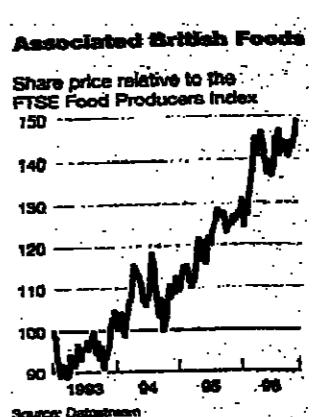
ABF's net cash balance grew by £196m to £757m at year-end, earning investment income of £54m.

ABF's retailing operations lifted operating profits by 25 per cent to £99m on sales up 8 per cent to £1.51bn.

Profits from Australia and New Zealand rose by 23 per cent to £23m on sales up 20 per cent at £637m. In the US, AC Humko, acquired last year from Kraft Foods, had a successful year.

## LEX COMMENT

### ABF



# TeleWest joint service scheme

By Raymond Snoddy

TeleWest, the UK's largest cable company which will soon be dwarfed by the entry of Cable and Wireless, believes that offering combined telecommunications and television packages will improve its subscription rates.

Mr Stephen Davidson, TeleWest's acting chief executive, said yesterday that trials of the combined package, Teleplus, had been positive.

"We saw significant improvement in churn [disconnection] rates of the order of 10 percentage points, higher customer satisfaction and penetration [subscription] levels and higher revenues per subscriber," he said.

The Teleplus package has now been launched in all TeleWest franchises.

TeleWest has been trying to reduce churn rates, which last year were running at 46



Stephen Davidson: 'positive' trials for the Teleplus package

per cent annualised. The group announced an operating surplus of £1.5m (£2.44m) before interest, tax and depreciation for the third quarter.

Revenue in the third quarter more than doubled to £73.1m, up 45 per cent before the effect of the acquisition in October 1995 of SBC CableComms is included.

Cable television revenue also more than doubled to £29.3m, with residential telephony up 1.7 times to £32.9m. Total revenue for the year to date was £206.6m (£134.1m).

The net loss for the third quarter also doubled to £59.2m as capital investment continued. In the third quarter expenditure reached £131.1m. The network is now 61 per cent completed.

Net losses for the year to date rose 1.6 times to £176.9m as capital expenditure doubled to £261.3m.

Mr Davidson said the

emergence of C&W as the leading business in the industry, through uniting the cable interests of Nynex, Bell Cablemedia and Videotron.

Later this week the cable industry is expected to announce a common approach to providing fast access to the Internet through cable networks.

# CalEnergy to publish Northern offer

By Jane Martinson

CalEnergy, the US independent power producer, is to start the takeover clock for its proposed £765m (\$1.2bn) bid for Northern Electric this week with the publication of its offer document.

An adviser for the group said that it was "not going to wait" for its target to publish interim results. Under takeover rules CalEnergy has 28 days from the launch of its hostile bid, last Monday, to publish the document.

Northern, a regional electricity company, could also bring forward the publication of its results - due on December 5 - to this week.

However, Mr David Morris, Northern's chairman, said yesterday the company "still had work to do" with Schroders, its financial advisers, and Ernst and Young, its accountants.

The results are expected to reveal further reductions in debt and more details of the value of the group's interests in various businesses.

Mr Morris said yesterday the interim would be the "platform" on which the group would base its defence.

However, analysts said they were not expecting too many surprises. One said: "The problem

faces is that it doesn't have a lot of room to do anything extra."

Since fighting off a bid by Trasfagar House almost two years ago, Northern has returned £240m to shareholders in a defence which has left it with the most highly geared balance sheet in the sector.

At the same time Mr Morris said the company had not been in talks with any other potential predator. It was "far too early" to talk about white knights, he said: "We haven't even got a bid on the table yet."

Analysts said they would be surprised if any of the "usual suspects" would launch a rival bid at this stage when there were four other independent regional electricity companies to buy: Yorkshire, Southern, East Midlands and London.

There is more uncertainty over the opinion of Professor Stephen Littlechild, the industry regulator, who is to advise the Office of Fair Trading over whether the bid should be allowed.

Although Prof Littlechild has allowed three other US groups to take over regional electricity companies, analysts said the closeness of the UK general election and the dwindling number of independent regions may also have a bearing upon the outcome.

## NEWS DIGEST

### TI stands by bid price for Forsheda

TI Group yesterday warned disgruntled investors in Forsheda, the Swedish polymer engineering company, that it had no plans to raise its £189m (\$305m) bid.

The announcement was made to stock exchanges in London and Stockholm after TI representatives met Mr Stephen Peak of fund manager Henderson, the most outspoken of investors demanding a higher price.

TI also emphasised its right to declare its offer unconditional with acceptances of less than 90 per cent. Mr Tony Sumner, corporate affairs director, said: "We have made an offer for Forsheda that we think is full and fair. We have no intention of increasing it."

The bid, which closes on Friday, is part of a drive by the UK engineering and aerospace group to double its polymer engineering sales to £300m a year. It offers the backing of Forsheda's board and its advisers, Enskilda Securities. It has irrevocable acceptances from Agora, the holding company of the founding family. These give TI sway over 20.6 per cent of the shares, and 63.6 per cent of voting rights.

The B shares closed down SKr1.5 at SKr224 in Stockholm last night, below TI's offer of SKr225.

Henderson, which has 12.6 per cent of the B shares, has claimed investors with up to 20 per cent believe Forsheda is worth more than TI's offer. It has argued that investors can prevent TI from reaching 90 per cent, necessary before minority investors can be required to sell their shares. But Mr Sumner said this did not pose a problem. TI controlled quoted companies with minority investors in Japan and India, he said.

Ross Tieman

### Ladbroke in US sale

Ladbroke, the hotels and betting group, yesterday said London & Leeds, its US property arm, had sold the 275,000 sq ft Ballston Station development in Arlington County, Virginia, for \$56.2m to the State Teachers' Retirement Board of Ohio. London & Leeds has received \$2.8m with the balance of \$53.4m due in December. Last year's net return on the eight-storey building was \$5m.

The sale is part of Ladbroke's policy of withdrawal from commercial property. In the past two years its portfolio has been cut from £1.6b to £185m. The proceeds will be used to reduce debt and invest in core activities.

### Lofs passes dividend again

London & Overseas Freighters, the Bermuda-based oil tanker operator, yesterday unveiled an 80 per cent fall in pre-tax profits to \$56.000, and passed its dividend despite increasing net operating revenues 30 per cent to \$20.5m in the six months to September.

Demand for its vessels in the Caribbean was weak due to competition and a fall in the number of oil tankers movements, plus the continued reduction of oil stocks.

# Intrum Justitia merges division

By Clay Harris

Intrum Justitia, the debt collection group, has merged its credit insurance management subsidiary, the largest company in the sector, with the fast growing number two.

The deal, which brings privately owned Credit Management Resources into the Intrum fold, also secures the services of Mr Christian Hoy, who founded CMR in 1990. He is managing director of the new company, CMR Intrum Justitia.

Intrum Justitia holds a 51 per cent stake in the new company, even though its Intrum Insurance Services subsidiary has twice the turnover of CMR. This reflects CMR's higher return on premium income. No figures were disclosed.

The new company will initially provide cover for about 2150m of business, with exports accounting for 80 per cent, said Mr Paul Austin, operations director.

Credit insurance managers provide umbrella policies for smaller companies, enabling them to gain cover at a lower cost and without incurring administrative overheads.

CMR Intrum Justitia accounts for about 75 per cent of the UK market for independent policy managers. It has an umbrella policy with NCM, the Dutch credit insurer which bought the short-term business of Britain's Export Credits Guarantee Department when privatised in 1991. It also checks on the credit worthiness of its clients' customers.

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The company, formerly one of the UK's largest asbestos suppliers, said yesterday that the US Supreme Court would re-examine an earlier ruling that threatened to scupper a new fixed payment system for victims of asbestos-related diseases.

T&N, which has paid more than £850m (£1.1bn) in compensation in the past 10 years, had warned that it would have to set aside an extra £50m in asbestos provisions if the case had been thrown out.

The Citizens Financial group took its current form this year when Royal Bank merged its Citizens subsidiary, based in Rhode Island, with Bank of Ireland's First New Hampshire Bank. Royal Bank owns 76.5 per cent of the combined group, while Bank of Ireland has 23.5 per cent. Grove is Citizens' 10th acquisition since 1992.

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# T&N wins US legal reprieve

By Tim Burt

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\$39,000,000 Class A2  
\$15,000,000 Class A3  
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For the interest period 31 October 1995 to 31 January 1997 the notes will bear interest as follows:

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Class A3 6.9312% per annum  
Class B 7.2112% per annum

Interest payable 31 January 1997 will be as follows:

A2 \$1,338.35 per \$77,127 note

A3 \$1,747.07 per \$100,000 note

B \$1,835.29 per \$100,000 note

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Issue Price 99.98 per cent.

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Goldman Sachs International  
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J.P. Morgan Securities Ltd.

Nikko Europe Plc

UBS Limited

CS First Boston

DKB International

Morgan Stanley & Co.

SBC Warburg

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## LAW

## Tunnel pact restored



A European Commission decision imposing conditions on the capacity of the Chunnel tunnel to be reserved for international trains.

The court noted that contrary to what was stated in the decision, the contract did not provide for half of the tunnel capacity to be reserved for shuttles.

Now did the contract prevent capacity being made available to other railway companies which wished to operate international trains.

The court concluded that the Commission had misinterpreted the contract and that this could not be explained by a modification to the contract after the adoption of the decision.

The Commission's assessment of the restrictive effects of the contract on competition in relation to other rail companies was therefore wrong, and the error of fact also influenced the assessment of the contracts in the light of the Treaty and regulation exemption provisions.

It concluded that if the Commission had correctly assessed the opportunities available to other rail companies to obtain the hourly paths necessary to run international trains through the tunnel, it might not have deemed it necessary to impose conditions on SNCF and British Rail. Alternatively, the Commission could have imposed conditions on Eurotunnel as well, thereby enabling less onerous conditions to be imposed on the rail companies.

Since it was not for the court in annulment proceedings to substitute its own assessment for the Commission's, that part of the decision which imposed the disputed conditions on SNCF and British Rail had to be annulled. Those conditions constituted an essential part of the decision, inseparable from the remaining provisions, and the decision was therefore annulled in its entirety.

SNCF and British Rail were supported by the UK government, Eurotunnel and European Passenger Services, which argued that the Commission's decision was based on error of fact. They submitted that the error vitiated not only the assessment of how the contract would restrict competition, but also the examination of the contract in the light of the exempting provisions and regulations under the Treaty of Rome.

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## New heads at Mexican group

Cemex, the Mexican cement multinational, has appointed Héctor Medina as its new finance and planning director following the death last month of Gustavo Caballero, who had held the post since joining the company in 1988.

Caballero was a childhood friend of Lorenzo Zambrano, the chairman and chief executive officer of Cemex. Those who worked under Caballero over the past eight years say the deep trust Zambrano deposited in his chief financial officer gave Caballero the freedom to transform Cemex from a domestic cement company to the third largest cement producer in the world, with operations in 22 countries. Medina headed Cemex's Mexican operations until becoming Cemex finance and planning director.

Francisco Garza, who ran Cemex's subsidiary in Venezuela, will take over Medina's job at Cemex Mexico. Leslie Crawford

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## INTERNATIONAL PEOPLE

who has run Renault's car operations in the UK for the past five years, is taking a heavyweight turn. From December he will be heading Mack Trucks, the North American heavy truck producer controlled and owned by the French vehicles group.

Gigou, a 24-year Renault veteran who was European marketing director before taking over the UK slot, is succeeded Pierre Jocou as Mack's president and chief executive. Jocou, 60, who has been Mack's chairman as well as president and chief executive since moving to the job in March 1986, is leaving to work independently in the field of total quality management.

Gigou will not inherit the chairman's title; that is being assumed by Shemaya Levy, chairman of Mack's parent, Renault Vehicles Industries. But he will have the task of continuing Mack's recovery from its near-terminal sales collapse of the 1980s, when Renault came very close to shutting the operation.

At one time Mack was one of the foremost heavy hitters in the US truck industry. Accounting for nearly 20 per cent of sales of 'Class 5' trucks — those over 15 tonnes — Mack trucks had almost halved by 1992

the company has slowly been clawing back market share, and currently has over 12 per cent.

Gigou's own replacement at Renault UK is Benoit Marzloff, currently vice-president for corporate and fleet sales in France. John Griffiths

Goodyear already claims to be a world leader in conveyor belts, industrial hoses and power transmission belts; now it is eyeing new markets such as air springs, transport hose and moulded rubber products.

Most of these are areas with which British-born Roberts, 51, is long familiar. His 24 years with Gates included — apart from a stint as president of Gates Canada — a long run as managing director of its hose and connector division.

John Griffiths

## Bristol-Myers Squibb

Bristol-Myers Squibb has recruited British molecular biologist Peter Ringrose to head its research programme, in an effort to beef up its drug development effort. In recent years, the US pharmaceuticals giant has been less successful than its peers in bringing "blockbuster" drugs from inception to market.

Ringrose has a proven track record in that area. He comes from Pfizer, where he ran the company's successful UK research facility, which has produced some of Pfizer's best-selling products such as the anti-fungal treatment Diflucan. Bristol-Myers plans to spend more than \$1bn on pharmaceuticals research in 1996, and has 42 compounds in active development.

Ringrose, aged 51, received his graduate and doctorate degrees from Cambridge University. Before joining Pfizer in 1982 he held posi-

tions at Sandoz and Roche. In his new position as president of Bristol-Myers' Pharmaceutical Research Institute, effective from January, he will be based in Princeton, New Jersey.

He will succeed Leon Rosenberg, who will serve as senior vice-president for scientific affairs, until his retirement in early 1998. Tracy Corrigan

## Goodyear's drive

Goodyear, the north American tyres giant, has created a new post of managing director to spearhead a renewed drive into non-tire business in Europe. The first incumbent, former Gates Rubber vice-president Tony Roberts, will be responsible for expanding Goodyear's sales of transport and industrial products in the region.

Non-tire business is by no means a fringe activity for the world's third-biggest tyre maker. Its engineered products division, within which Roberts will operate, has sales of around \$1.2bn a year.

Roberts' appointment is expected to herald not just a sales drive but the creation of additional manufacturing and distribution facilities for the products across Europe.

Robert Griffiths

Robert Griffiths, a former chief executive officer of Rothschild Inc, has been appointed vice-chairman of the investment banking division of Société Générale USA. He will also be a senior member of Société Générale's international mergers and acquisitions group. Prior to joining the US arm of the French bank, for the last three years Pirie has been senior managing director at Bear Stearns.

Société Générale is one of a number of large European banks currently trying to build up its US investment banking business. Tracy Corrigan

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■ Mary Doan takes a new role as worldwide director of client service applications at SAATCHI & SAATCHI ADVERTISING WORLDWIDE, with a brief to co-ordinate information on new technologies.

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## INTERNATIONAL CAPITAL MARKETS

# BNP cancels issue days after launch

## INTERNATIONAL BONDS

By Samer Iskandar

and Conner Middemann

A \$150m bond issue for Banque Nationale de Paris was abruptly pulled yesterday, just two days before it was due to close.

It was unclear yesterday why the BNP bonds were withdrawn just days after the launch. The issue was of undated floating-rate notes - which pay a variable interest rate.

CS First Boston, the lead manager, said that the withdrawal had come "as a result of press reports concerning the French government's possible sale of CIC" - a bank roughly half the size of BNP that it is reported to be bidding for, along with other French banks.

However, one senior banker in Paris insisted that the situation was public knowledge before the issue process started.

"The fact that buying CIC

can potentially affect BNP's

credit quality was obvious to

everybody," he said. "This

should have been noted by

the lead manager during the

"due diligence" process."

One possible explanation for the mix up could be the fact that, as part of its confidentiality agreement with the French authorities, BNP was not allowed to comment publicly on any negotiations involving CIC.

But this argument was refuted by another French banker. "Since the information was known, it should have been mentioned during the issuance process," he said. "On the other hand, if

BNP was not in a position to follow the issuance recommendations of IPMA (the International Primary Market Association), it should not have issued the bonds in the first place."

In the sterling sector, Friends Provident, the UK life insurer, issued \$215m of undated subordinated capital and step-up notes which were largely pre-placed ahead of launch and ended the day fully sold, with the yield spread narrowing to 182 basis points over gilts from a launch level of 135.

The bonds were placed mainly with UK institutions, although US investors bought some bonds under SEC Rule 14a, dealers said. Merrill Lynch and SBC Warburg led the deal.

A \$150m floating-rate offering for Irish Permanent, the

former building society

which converted to bank sta-

tus in late 1994, got a more

lukewarm reception, being

deemed tightly priced at a

re-offer spread of 5 basis

points over Libor, which

widened to 8 points after the

bonds were freed to trade.

Nevertheless, lead Merrill

Lynch saw good demand

from financial institutions in

the UK and abroad.

The D-Mark sector saw the

second securitisation for VW

Car Lease, which raised

DM465m in triple-A rated

tranche-A bonds and DM35m

in subordinated, A2/A+ rated

tranche-B bonds. Both

tranches are backed by car

lease receivables and cash

collateral.

Moody's, the rating agency, has placed Greece's

sovereign foreign currency

debt ceiling on review for

possible upgrade, given the

improvement in the fiscal

balances in the past few

years as well as the stronger

political resolve to continue

with policies consistent with

EU convergence."

It also upgraded Qatar's

sovereign ceiling for ratings

of long-term foreign-currency

bonds and bank deposits

to Ba2, based on the

country's improved economic

and financial prospects,

"stemming primarily from the ongoing development

in the Japanese domestic bond market. The central bank

will be the agent and the ministry of finance the issuer."

Several western investment banks - including Nomura,

SBC Warburg and Merrill Lynch - have held discussions

with Kiev recently. Ukraine has stepped up efforts to tap

the international capital markets after Russia

successfully obtained a credit rating in September.

Ukraine, which has no outstanding debt left from the

Soviet era, is likely to be a large borrower. It has moved

quickly in recent weeks in response to growing appetite

among investors for sovereign bond issues from the

former Soviet Union.

## CAPITAL MARKETS NEWS DIGEST

## Liffe enjoys its busiest month yet

Increasing volatility over European monetary union and last month's rise in UK base rates led to Liffe, the London international futures and options exchange, recording its busiest month ever in October. Trading levels beat the exchange's previous record, set in February this year, with an average daily turnover of £190.1bn.

The exchange traded a total of 18.4m futures and options contracts, an increase of 68 per cent on the same month in 1995. The average daily volume was more than 800,000. New records were set in trading in D-Mark, lira and Swiss franc interest rate futures. A big increase was seen in options on Italian BTP futures, with 382,000 traded in October, compared with the 265,000 in June this year.

Richard Adams

## Ukraine plans two eurobonds

Ukraine plans two eurobond issues next year, according to Mr Valery Litvitsky, the president's economic adviser, who said a presidential decree would be issued in "two to three weeks". A trial issue of \$100m would probably be followed by a \$250m bond, he said, adding that the government is also considering a samurai bond placement in the Japanese domestic bond market. The central bank would be the agent and the ministry of finance the issuer.

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Matthew Kaminski, Kiev

## Prague to raise Kc7.5bn

The city of Prague is set to make its second foray into international capital markets to raise up to Kc7.5bn, which will be made available to residents for mortgage purposes by a municipally-owned bank.

Mr Jan Koukal, mayor of Prague, said the capital-raising would be either a bond issue through Prvni Mesteka Banka, in which the city has a majority stake, or a syndicated loan. Approaches have already been made to a number of international banks, including Chemical of the US and Deutsche Bank about leading a syndicate.

The money would be used to offer mortgages through the municipal bank. Mr Koukal expects the local authority to vote on the move before the year-end and for the issue to be launched by February 1997.

Two years ago the city raised \$250m in the first eurobond issue by a municipal authority from post-communist Europe. Prague is rated A by Standard & Poor's, and Mr Koukal said it could be upgraded after elections to a new senate next week.

Vincent Boland, Prague

## Bunds ignore weak industrial production data

## GOVERNMENT BONDS

By Samer Iskandar  
in London and Lisa Bransten  
in New York

European bond markets traded quietly yesterday, while US traders braced themselves for today's presidential election.

German bonds closed roughly unchanged, ignoring weaker than expected industrial production data.

Liffe's December bond future settled at 99.46, down 0.08, while in the cash market, the 10-year benchmark bond was 0.03 lower at 101.54.

German industrial production was down 1.8 per cent month-on-month in September. Analysts, however, warned that the economics ministry intended to revise the data upwards.

"The wording of the release is more important than the figure itself," said Mr Adrian Owens, an economist at Julius Baer Investments. "But no matter how important the revision is, it is unlikely to bring the data into positive territory."

Mr Kurt Shah, chief market strategist at Sanwa International, believes bond traders are increasingly discounting a rate rise.

As a result, the September 1997 eurobond future has fallen from 98.62 two weeks ago to 96.27 yesterday, while the German yield curve has flattened by 30 basis points between the two-year and 10-year maturities, to 227 points yesterday.

UK gilts had a quiet but negative session as the release of stronger than expected monetary statistics caused some profit-taking.

Liffe's December long gilt future closed 1/2 lower at 109.5.

In the cash market, the 10-year yield spread of gilts over bonds widened by 2 basis points to 184 points.

"At these levels, gilts look very attractive," said Mr Owens, of Julius Baer.

Europe's high-yielding markets were mixed, with Italian BTPs outperforming other bonds, while Spain and Sweden lagged behind.

Mr Shah pointed out that there was little room left for further Euro-related yield convergence. "BTPs can still tighten to around 200 basis points over bonds, but this is modest compared to the recent performances we have seen," he said.

"Furthermore, it is now clear that the lira's re-entry into the European exchange rate mechanism will take

those of Spanish bonds, the underlying value of gilts remains positive," he said.

Mr Owens said tomorrow's publication of the Bank of England's inflation report will give an indication of whether the government is still looking for more rate rises.

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"Furthermore, it is now clear that the lira's re-entry into the European exchange rate mechanism will take

place at around 1.1000 against the D-Mark, so there is not much scope for currency gains either."

US Treasury securities recovered some of Friday's losses yesterday, but volumes were low as investors awaited the outcome of today's presidential election and this week's auctions.

Neat midday, the benchmark 30-year Treasury was up 1/2 at 101 1/2 to yield 6.662.

At the short end of the maturity spectrum the two-year note rose 1/2 to 100 1/2, yielding 5.756 per cent. The December 30-year bond future rose to 112 1/2.

Traders said they expected activity to remain subdued at least until Wednesday when the elections results are in. Few Wall Street houses plan to have traders at their desks late on Tuesday to monitor election

results - but some said the market could move if there were any drastic changes in the political landscape.

Mr Kevin Sluder, a senior fixed-income trader at First Chicago Securities, said the market has largely priced in the status quo - re-election for President Bill Clinton with the Republican party retaining control of Congress.

"On Wednesday we could see some fireworks [on the market] if there is a surprise or a sweep either way," he said.

Also occupying traders is the new supply set to come to the market this week. This afternoon the Treasury is to auction \$18.25bn in three-year notes, on Wednesday it will sell \$10bn in 10-year notes, and on Thursday it is to sell \$10bn in 30-year bonds.

## FTSE Actuaries Govt. Securities

Price Indices Mon Day 4 Nov Day 5 Nov Day 6 Nov Day 7 Nov Day 8 Nov Day 9 Nov Day 10 Nov Day 11 Nov Day 12 Nov Day 13 Nov Day 14 Nov Day 15 Nov Day 16 Nov Day 17 Nov Day 18 Nov Day 19 Nov Day 20 Nov Day 21 Nov Day 22 Nov Day 23 Nov Day 24 Nov Day 25 Nov Day 26 Nov Day 27 Nov Day 28 Nov Day 29 Nov Day 30 Nov Day 31 Nov Day 32 Nov Day 33 Nov Day 34 Nov Day 35 Nov Day 36 Nov Day 37 Nov Day 38 Nov Day 39 Nov Day 40 Nov Day 41 Nov Day 42 Nov Day 43 Nov Day 44 Nov Day 45 Nov Day 46 Nov Day 47 Nov Day 48 Nov Day 49 Nov Day 50 Nov Day 51 Nov Day 52 Nov Day 53 Nov Day 54 Nov Day 55 Nov Day 56 Nov Day 57 Nov Day 58 Nov Day 59 Nov Day 60 Nov Day 61 Nov Day 62 Nov Day 63 Nov Day 64 Nov Day 65 Nov Day 66 Nov Day 67 Nov Day 68 Nov Day 69 Nov Day 70 Nov Day 71 Nov Day 72 Nov Day 73 Nov Day 74 Nov Day 75 Nov Day 76 Nov Day 77 Nov Day 78 Nov Day 79 Nov Day 80 Nov Day 81 Nov Day 82 Nov Day 83 Nov Day 84 Nov Day 85 Nov Day 86 Nov Day 87 Nov Day 88 Nov Day 89 Nov Day 90 Nov Day 91 Nov Day 92 Nov Day 93 Nov Day 94 Nov Day 95 Nov Day 96 Nov Day 97 Nov Day 98 Nov Day 99 Nov Day 100 Nov Day 101 Nov Day 102 Nov Day 103 Nov Day 104 Nov Day 105 Nov Day 106 Nov Day 107 Nov Day 108 Nov Day 109 Nov Day 110 Nov Day 111 Nov Day 112 Nov Day 113 Nov Day 114 Nov Day 115 Nov Day 116 Nov Day 117 Nov Day 118 Nov Day 119 Nov Day 120 Nov Day 121 Nov Day 122 Nov Day 123 Nov Day 124 Nov Day 125 Nov Day 126 Nov Day 127 Nov Day 128 Nov Day 129 Nov Day 130 Nov Day 131 Nov Day 132 Nov Day 133 Nov Day 134 Nov Day 135 Nov Day 136 Nov Day 137 Nov Day 138 Nov Day 139 Nov Day 140 Nov Day 141 Nov Day 142 Nov Day 143 Nov Day 144 Nov Day 145 Nov Day 146 Nov Day 147 Nov Day 148 Nov Day 149 Nov Day 150 Nov Day 151 Nov Day 152 Nov Day 153 Nov Day 154 Nov Day 155 Nov Day 156 Nov Day 157 Nov Day 158 Nov Day 159 Nov Day 160 Nov Day 161 Nov Day 162 Nov Day 163 Nov Day 164 Nov Day 165 Nov Day 166 Nov Day 167 Nov Day 168 Nov Day 169 Nov Day 170 Nov Day 171 Nov Day 172 Nov Day 173 Nov Day 174 Nov Day 175 Nov Day 176 Nov Day 177 Nov Day 178 Nov Day 179 Nov Day 180 Nov Day 181 Nov Day 182 Nov Day 183 Nov Day 184 Nov Day 185 Nov Day 186 Nov Day 187 Nov Day 188 Nov Day 189 Nov Day 190 Nov Day 191 Nov Day 192 Nov Day 193 Nov Day 194 Nov Day 195 Nov Day 196 Nov Day 197 Nov Day 198 Nov Day 199 Nov Day 200 Nov Day 201 Nov Day 202 Nov Day 203 Nov Day 204 Nov Day 205 Nov Day 206 Nov Day 207 Nov Day 208 Nov Day 209 Nov Day 210 Nov Day 211 Nov Day 212 Nov Day 213 Nov Day 214 Nov Day 215 Nov Day 216 Nov Day 217 Nov Day 218 Nov Day 219 Nov Day 220 Nov Day 221 Nov Day 222 Nov Day 223 Nov Day 224 Nov Day 225 Nov

# EAST AFRICAN CO-OPERATION

## Learning from the past

East Africa's three presidents are preparing their countries for economic integration, writes Michael Holman

Twenty-five years after the collapse of the East African Community, the leaders of Kenya, Uganda and Tanzania are offering a fresh vision for the region.

In a pledge first made some 18 months ago, the countries' presidents have committed themselves to increased economic co-operation and the creation of a single market.

The new attempt to co-ordinate the development of the region, formally launched in March this year with the establishment of the secretariat of the Commission of East African Co-operation, has been able to build on the foundations of the former Community.

Several institutions, such as the East African Development Bank, survived the collapse. Others, including the jointly-owned regional airlines and other state-run corporations have been dismantled, but it is unlikely that they would have survived the move towards privatisation of recent years.

"The driving force this time will be individuals, not parastatals," says Francis Muthaura, executive secretary of the Commission. "Now is the time to create an enabling environment for business, including allowing power, road and telecommunication linkages, rather than joint enterprises."

The Commission, working from the Community's old headquarters in Arusha, has an ambitious agenda. It ranges from the harmonisation and rationalisation of tariffs, evolving joint fiscal and monetary policies, and exploring the possibilities of a customs union.

But there are other targets which, in theory at least,

should be easier to implement, whether developing a regional tourism policy, co-ordinating electrical power projects, or introducing a standard travel document.

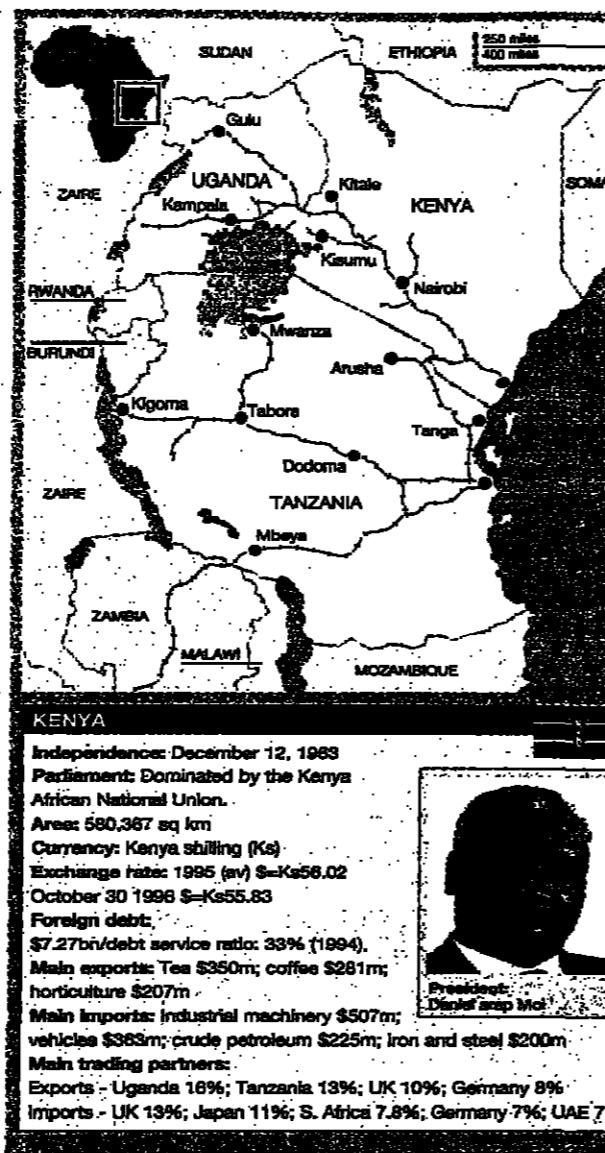
Given the dismal record of trade associations in Africa, the odds might seem against this latest venture succeeding, but many of the strains that brought about the Community's demise have been eased or resolved.

No longer are the countries divided by rival ideologies and different economic policies. All have adopted broadly similar economic reforms, and the tensions of the past between capitalist Kenya and socialist Tanzania and Uganda have disappeared. As trade is liberalised, foreign exchange controls eased, and all three governments press ahead with privatisation, the region's business and investment climate has dramatically improved.

Without these changes, the Dutch airline KLM would not have taken a stake in privatised Kenya Airways, and South African companies would not be investing in projects which include cotton ginneries in Uganda, a brewery in Tanzania, and hotels in Kenya. Nor would the Acacia Fund, in which the Commonwealth Development Corporation has an interest, last month have launched a \$20m private equity fund to invest in Kenyan companies.

Co-operation is starting to bear fruit in other areas. The three currencies are now convertible, the ports are under better management, and central bank governors meet regularly.

But the three countries are



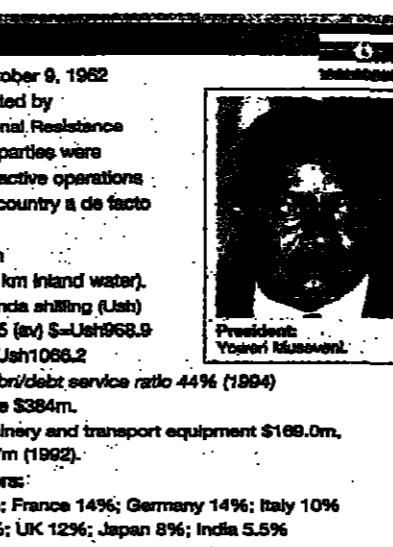
### Message from the presidents

*"We the Presidents of Kenya, Tanzania and Uganda have resolved to deepen and broaden the economic co-operation between the three countries for the short, medium and long-term benefit of the people."*

*"We have therefore created the instrument - the Commission of East African*

*Co-operation - whereby we can now strive for the development of a single market and eventual economic integration."*

*"With the geographical ties, and our own common history and culture, it is our conviction that in time, the East African region will become one of the most*



Independence: October 9, 1962  
Parliament: Dominated by Mr Museveni's National Resistance Movement. Political parties were ordered to suspend active operations in 1986, leaving the country a de facto no-party state.

Area: 241,139 sq km (including 44,081 sq km inland water).

Currency: New Uganda shilling (Ush).

Exchange rate: 1995 (av) \$=Ush1068.2

October 30 1996 \$=Ush1068.2

Foreign debt: \$3.47bn/debt service ratio 44% (1994)

Main exports: Coffee \$384m.

Main imports: Machinery and transport equipment \$169.0m, manufactures \$114.7m (1992).

Main trading partners:

Exports - Spain 23%; France 14%; Germany 14%; Italy 10%

Imports - Kenya 26%; UK 12%; Japan 8%; India 5.5%

TANZANIA



Independence: Tanganyika: December 9, 1961; Zanzibar: December 10, 1963; United Republic of Tanzania established April 26, 1964.

Parliament: The former sole political party, the Chama Cha Mapinduzi (CCM) emerged the largest party following multiparty elections earlier this year.

Zanzibar retains its own parliament.

Despite the island's degree of autonomy, the union remains an issue of controversy. Area: 94,087 sq km.

Currency: Tanzanian shilling (Tsh).

Exchange rate: 1995 (average) \$=Tsh574.76

October 30 1996 \$=Tsh583.85

Foreign debt: \$7.442bn/debt service ratio 20.4% (1994)

Main exports: Coffee \$115.2m, cotton \$104.0m (1994)

Main imports: Machinery and transport equipment \$545.1m, textiles and clothing \$231.5m (1994)

Main trading partners:

Exports - Germany 9%; Japan 8%; India 8%; UK 5%

Imports - UK 10%; Kenya 9%; Japan 7%; Saudi Arabia 6%

### Selected African trading blocs

• COMESA - Common Market for East and Southern Africa

Established in 1993 by members of the Preferential Trade Area (including Kenya, Uganda and Tanzania) aiming at a common market by 2000; a customs union; common external tariff; free movement of goods, people and capital. Address: Lottie House, Cairo Road, Po Box 30051, Lusaka, Zambia, tel (+260 1) 229726, fax (+260 1) 225107.

• EAC - East Africa Co-operation The secretariat was established in March 1996 in Arusha by Kenya, Uganda, Tanzania. A formal mechanism has been set up to promote free trade and regional co-operation; priorities include economic, transport, tariff, telecommunications, energy. Historical antecedents include the East Africa Community 1957-1977, the East Africa Common Services Authority 1961-1967, the East Africa High Commission 1948-1961.

Address: EAC Secretariat, Arusha, Tanzania, tel (+255 57) 42534, 425677/8, 3187, fax (+255 57) 42563.

• EADB - East African Development Bank Established in 1967 to promote development in Kenya, Uganda and Tanzania. Address: 4 Nile Avenue, Kampala, Uganda, tel (+256 41) 230021, fax (+256 41) 259763.

• IOC - Indian Ocean Commission Established in 1980 to promote regional co-operation in general, economic development in particular. Members are Comoros, France (on behalf of Réunion), Madagascar, Mauritius and Seychelles. Address: C4, Avenue Sir Guy Ford, BP. Quatre Bornes, Mauritius, tel (+230) 425 9584, fax (+230) 425 1209.

• IGAD - Intergovernmental Authority on Development Established in 1986 to promote regional integration and combat desertification and desertification. Members are Djibouti, Ethiopia, Eritrea, Kenya, Somalia, Sudan, Uganda. Address: BP2653, Djibouti, tel (+253) 350450, fax (+253) 350994.

• PTA - Preferential Trade Area Established 1981, see Comesa.

• SADC - Southern African Development Community Established in 1992 to promote regional economic integration and a fully-developed common market. Address: SADC building, Private Bag 0005, Gaborone, Botswana, tel (+267) 351883, fax (+267) 372846.

• SACU - Southern African Customs Union Established in 1969 to provide common pool of customs, excise and sales duties; free trade within union; South African rand legal tender in Swaziland and Lesotho. Other members are Botswana and Namibia. No permanent headquarters.

manufacturing sector risks is to get the impetus it needs, the concept must be put into practice with more enthusiasm and imagination.

This will change in time, says Mr Muthaura: "A free market is going to generate competition and already we are seeing a lot of cross-border investment. This is the future, rather than remedial measures. If you have free movement of capital and goods and labour, these imbalances will be sorted out in the long term."

All three countries, he argues, have something to gain: "Tanzania has strong advantages in some key sectors - power, minerals, and soon it will start pumping gas from Songo Songo. Uganda has advantages in the agricultural sector and energy potential. Once the linkages are established we are likely to see a total transformation in the balance of trade." It is now overwhelmingly in Kenya's favour.

Ensuring that "everyone

in the region feels they have a stake in co-operation" as

Mr Muthaura puts it, is

clearly essential to the success of co-operation. But it is

the resources of the private sector must be more effectively harnessed, whether through faster progress on privatisation, or enlisting its support on infrastructural projects.

Foreign investors should be encouraged with a common investment strategy that embraces all three countries, while an effective joint tourism approach is long overdue.

And provided the political will is maintained, economic reforms sustained, and past rivalries do not resurface, the presidents' vision of eventual economic integration, reaffirmed on the eve of tomorrow's Financial Times' conference on East Africa in London, will have a fair chance of becoming reality.

## KENYA POSTS & TELECOMMUNICATIONS

### EXCITING FUTURE FULL OF CHALLENGES & OPPORTUNITIES

#### INTRODUCTION

The Kenya Posts and Telecommunications Corporation (KPTC) is a parastatal organisation wholly owned by the Government of Kenya. It came into being in 1977 after the breakup of the East African Community, the then umbrella body running Posts and Telecommunications Services in East Africa. The Corporation is managed by a Government appointed Managing Director who reports to a Board of Directors which is also appointed by the Government under the State Parastatal Act. The Board is headed by a Chairman. At the Board level, the interests of the Government are taken care of by the two representatives of the Ministries of Finance and Transport and Communications.

#### OVERVIEW

The telecommunications network in Kenya has grown rapidly both in size and quality since 1977. The exchange capacity has grown from about 88,000 lines in 1977 to nearly 380,000 lines today, while usage has grown from about 63,000 connections to nearly 250,000.

The network is 95% automatic. The digitalisation process has achieved about 54% of the exchanges. Transmission links are undergoing the same process. This includes the major digital link (Nairobi-Mombasa) which is now in operation while the Western link is in progress.

On the international services, the modernisation programme is on course. This includes the completion of the second International gateway Project - Kericho Earth Station - in 1995. Also underway is the expansion of the international exchange and Longonot Earth Station.

The Corporation recently launched a high speed digital leased data circuit service popularly known locally as KENSTREAM. This was received well in the local manufacturing, banking, travel and communications industries, and in institutions of higher learning.

Modernisation efforts have been extended to telephone operator services where computerisation has become part of the national digital exchange network. Plans are underway to provide the Global System for Mobile Communications (GSM), a digital system for mobile communications which will be launched under the name "Safaricom-Digital". It will operate side by side with Safaricom-Analogue, the existing ETACs (Enhanced Total Access Communications) which has a capacity of just over 2,000 lines. The World Bank recently pledged financial support for the GSM of up to 10,000 lines.

Also underway is the introduction of the wireless local loop to be known by the name INSTACOM to further enhance telephone penetration in both rural and urban areas. This project too will benefit from World Bank funding.

The following is the status of Kenya's telecommunications network at a glance:

Type of Exchange	Number	Total Capacity
Analogue	57	157,300 lines
Digital	132	177,244 lines
Line Concentrators	80	14,400 lines
Mobile	1	2,000 lines
Manual	260	20,000 lines
<b>TOTAL</b>	<b>530</b>	<b>370,944 lines</b>

#### PENETRATION LEVELS (Main telephone lines per 100 inhabitants)

Kenya	0.9
Uganda	0.2
Tanzania	0.3
Malawi	0.4
Ghana	0.3
Ethiopia	0.26

Source: ITU

On Postal Services, Kenya currently has about 1,120 Post Offices.

The expansion of the postal network has led to substantial improvement in penetration levels.

Virtually all parts of the country are within easy reach of a Post Office. Currently, KPTC is exploring the possibility of introducing economic size and cost effective service outlets in order to enhance further the penetration.

Considerable efforts have also been exerted towards providing private letter boxes to facilitate delivery of correspondence.

There are nearly 270,000 private letter boxes in the country which are planned to increase to about 340,000 by the end of this year.

Established international lines exist for the normal postal services by land, sea and air. The establishment of direct lines depends on the traffic to be generated. At the moment there are a total of 68 Epidot Mail (EMS) international connections.

Continued on page 2 ...

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## 2 EAST AFRICAN CO-OPERATION

■ The regional economy: by Tony Hawkins

## Integration a winning solution

The three partners have few illusions about the difficulties they face

Regional economic co-operation has a chequered history in sub-Saharan Africa. Grandiose, unrealistic promises and programmes to establish customs unions, common markets and single monetary areas have come to nothing, leaving institutions created in the colonial days such as the Southern African Customs Union, (South Africa, Botswana, Lesotho, Namibia and Swaziland) and the 14-member CFA Franc Zone as the only successful experiments in regional co-operation.

East Africa promises to be different, if only because, having tried and failed once before, the three partners have few illusions about the difficulties they face.

Furthermore, the cautious approach to the architecture of co-operation – putting monetary union and a common currency on the back burner – suggests that the regional planners have learned from the failures of others, as well as from their own history.

On the face of it the case for economic integration is overwhelming. Bringing together three of the world's

poorest economies with a regional income per head of only \$200 a year and a total population of some 74m makes excellent sense in terms of providing the critical mass necessary to better attract foreign investment in manufacturing, while enabling companies to exploit scale economies. There should be efficiency gains, too, resulting from tariff and tax rationalisation and the sharing of some common services, thereby eliminating duplication.

Unfortunately, as things now stand, the three economies complement each other to a limited extent. On the export side, only Kenya conducts sizeable volumes of trade with its neighbours. Tanzania and Uganda are locked into commodity-dominated south-north trade patterns for their exports, while becoming increasingly reliant on imports from Kenya. The regional industrial base is similarly heavily skewed in Kenya's favour.

The EAC accounts for only 3.5 per cent of sub-Saharan Africa's manufacturing production – about the same as Zimbabwe with its population of 11m people – and almost three-quarters of this is located in Kenya. Tanzania's share of EAC industrial output is 8 per cent. These numbers illustrate the "polarisation" problem – the tendency for the more advanced member of an eco-

nomic union to benefit the most from trade and investment, especially in manufacturing.

Complex formulae to redress this situation have little appeal given their track record elsewhere. Some, with interventionist leanings, argue that industrial planners should "allocate" manufacturing projects on the basis of assessed comparative advantage, but this risks reversing the regional-wide trend towards market-driven reforms, while simultaneously frightening off foreign investors who, understandably, dislike having their location decisions made for them by bureaucrats. The most attractive solution – though one that might not commend itself to some Kenyan industrialists – is to ensure that the region has a relatively low (15 per cent to 20 per cent) common external tariff.

Not only would this ensure that new industrial investment would flow into

competitive activities, but it would also avoid a situation whereby Uganda or Tanzania might feel that they are being forced to buy high cost, indifferent quality imports from Kenya rather than from cheaper suppliers in Asia and elsewhere. Clearly, Kenyan industrialists, already losing market share to South African and Asian imports, (and promised assistance by government in the form of anti-dumping legislation), would be reluctant to see any reduction in their tariff protection, but it could well be a price worth paying for eventual duty-free access to the Tanzanian and Uganda markets.

Not are unacceptable levels of polarisation inevitable. Indeed, one leading multinational notes that it is investing more in Uganda and Tanzania today than in Kenya. Kenya's relative share of the \$1.2bn regional market – in GDP terms – has shrunk because Uganda's economy has been growing far more rapidly. As a result, Kenya's GDP now accounts for 48 per cent of the total, down from 53 per cent in 1991 while Tanzania's has fallen to 24 per cent from 28 per cent. Uganda's has jumped from less than a fifth to 23 per cent.

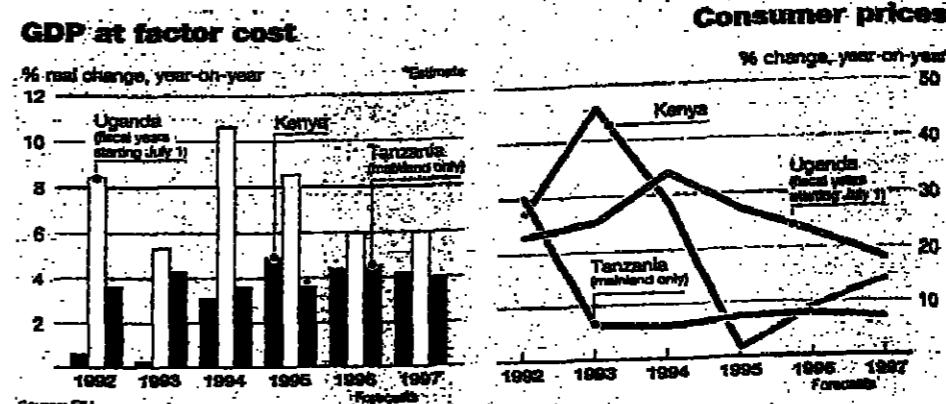
The free movement of labour – which will be difficult to achieve given high unemployment and social distress across the region – might be a partial counter to polarisation to the extent that Ugandan and Tanzanian nationals are able to compete for jobs in Kenya. More feasible in the medium term is the free movement of capital within the region. In embryonic capital markets, a single regional stock exchange with floors in all

three countries would make more sense than existing plans for three independent institutions.

Given the scarcity of savings throughout the region, investment efficiency will be enhanced by greater capital mobility, through the banks and the capital markets, enabling Ugandan and Tanzanian companies to tap into the Kenyan stock market. The harmonisation of tax rates – that are broadly similar already – and of investment regimes including export processing zone arrangements would put an end to the zero-sum game competition between the region's investment centres, often fighting among themselves for the same projects.

There would be cost and scale advantages from marketing East Africa as a regional tourist destination, rather than the three countries competing fiercely for the tourist dollar. As a single market, the EAC has a diversity of tourist attractions not found in any one of its parts.

The rundown infrastructure in all three countries provides a once-in-a-lifetime opportunity for a cohesive regional solution, that would attract greater donor and private sector support than existing piecemeal approaches. Uganda and Tanzania's disadvantages on the trade front, could be offset by enhanced co-operation



that the official trade figures understate the one-sided nature of trade links.

The eventual elimination

of internal tariffs will be complicated by the requirement that – as members of Comesa – Kenya, Tanzania and Uganda must offer the same trade preferences to all other Comesa countries as well as to their EAC partners.

Tanzania's position is even more complicated. It is also a member of the 12-nation Southern African Development Community, whose members signed a regional trade protocol in August. Sooner or later, it will have to choose between SADC and the EAC.

Given the limited nature of its ties with the south – other than rapidly-growing imports from South Africa and some South African investment – it is likely to focus more on the EAC, especially in the light of President Mkapa's enthusiasm for the project. No regional arrangement can be

wholly equitable. There will always be one or more members that benefit more than the others.

Policy-makers need to focus less on how the benefits might be shared and more on boosting economic growth for the region as a whole, primarily by implementing outward-looking trade and investment strategies. Leaders must ask whether any of the three countries would be better off outside the revived EAC than within it. If the policies are wrong – if there is some misguided effort to use the common tariff to create a larger market as a basis for inward-focused industrialisation – then staying outside might be the wise decision.

But if, as seems more likely given the strength of the reform movement in the region, co-operation becomes a vehicle for opening up and globalising the three economies, then regional integration could become a game in which there are winners all round.

■ Tanzania by Michela Wrong

## Mediation brings rewards

The poorest of the three countries has an average per capita income of just \$120

If East African co-operation reaches fruition, no one will be able to claim more credit than President Benjamin Mkapa of Tanzania.

Since winning last October's elections, Mr Mkapa has set reviving co-operation as one of his main objectives, and the recent rapprochement between the Ugandan and Kenyan presidents, previously barely on speaking terms, is largely thanks to his unrelenting mediation efforts.

Such commitment verges on the chivalrous. For while landlocked Uganda's interest in sweeping away the barriers blocking its access to international trade seems clear, Tanzania's is far less obvious.

The poorest of the three countries, with average per capita income of just \$120, the country's population of 29m – almost the same as Kenya's – offers nothing like the same purchasing power to investors.

Its infrastructure has been set back by the years of former president Julius Nyerere's African socialism, its lumbering bureaucracy remains a brake on development.

Despite being the slowest of the three nations to lower tariffs in line with Comesa recommendations, the country is running trade deficits with both Kenya and Uganda.

The fear among jittery local businessmen is that an embryonic manufacturing sector, already threatened by goods flooding in from the Middle East, China and South Africa, risks being overwhelmed by regional imports once co-operation becomes reality.

"Tanzania is being marginalised. It is becoming a dumping ground for Kenya, which has a stronger manufacturing base and less punitive tariffs on imports," complains a prominent Asian trader. "We must have a level playing field."

Yet Mr Mkapa's behaviour is not so foolhardy as it may seem. While the short term may be risky, long-term benefits could be enormous.

Unlike Kenya, Tanzania boasts huge tracts of unexploited land available for the leasing.

The discovery of gold is already attracting many South African, British and Canadian mining firms. And Tanzania is just beginning to recognise its failure to market its extraordinary tourist attractions – ranging from the islands of Zanzibar to the unspoilt game parks.

In addition, the development of the Songo Songo natural gas scheme stands to turn the country into an exporter of the power Kenya and Uganda need.

There is certainly no shortage of other projects on offer. Following the successful privatisations of Tanza-

rampant, the crackdown has increased the burden on a narrow base. "Established companies, particularly highly visible expatriate companies, are being targeted for hundreds of taxes," says Richard Carter of the Commonwealth Development Corporation.

Just getting to the stage of paying taxes is no easy matter. Companies bringing in foreign staff can wait months for work permits. One multinational, in partnership with the government on a key infrastructure project, had two employees briefly jailed for starting work before permits were issued.

Above all the stubborn, if clandestine persistence outside the presidency of a certain mindset – nostalgia for state planning, contempt for profit-making, hesitation to take the initiative – holds Tanzania back.

"There's a civil service, a political leadership that doesn't know how to live with the private sector," says Mr Iddi Simba, a CCM parliamentarian who runs a financial consultancy. "A change in mentality is called for."

In the days of the East African Community, Tanzania fought hard to be compensated for its disadvantages, pushing for taxes on Kenyan imports and the relocation of Nairobi-based institutions.

The temptation for Tanzania will be to push for such "remedial measures" again, a stance at odds with the vision of East African co-operation.



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(... Cont. from Page One)

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Plans are underway to introduce new services including fax bureau, Electronic Mail and Giro Bank.

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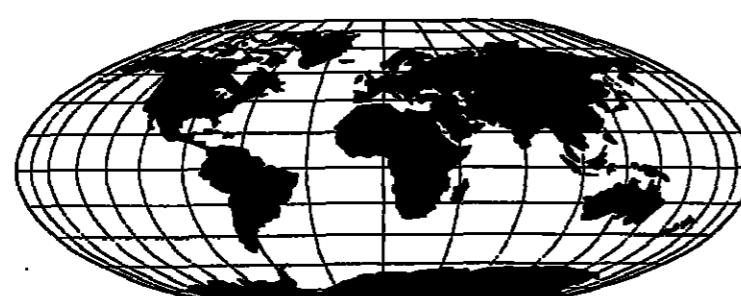
Telecommunication and Postal business are to be split and the resulting organisations are to be commercially managed. A third organisation, the regulator, will assume regulatory functions for the sector currently being discharged by KPTC. This will involve providing for the rights and obligations of operators, licensing, interconnection, public service obligations and fair competition which will ensure the protection of customers and investors interests.

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The Postal Services market has experienced competition in spite of KPTC's legal monopoly. The new legislation allowing the split of KPTC into three entities, will provide for competition in the sub-sector but all players will have to be licensed by the regulatory authority.

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PRIVATISATION: A BETTER FUTURE FOR UGANDANS

■ Kenya: by Tony Hawkins

## Fundamentals looking good

Transforming potential into performance is going to be difficult

With Kenya's elections due in 1997, business people and donors are understandably wary of a re-run of 1992 when fiscal policy lurched off-track with disastrous repercussions.

Although there has been a delay in finalising the IMF's mid-term review of Kenya's three-year Enhanced Structural Adjustment Facility (Esaf) loan, the reform programme is broadly on track with the most important single indicator - the budget deficit - well under control.

Current estimates point to a deficit (excluding grants) of 1.3 per cent of GDP compared with a budget target of 1.7 per cent, while growth is forecast at 4.5 per cent this year, a slackening in momentum largely reflecting the relatively poor rains, continued high real interest rates and an increasingly uncompetitive exchange rate.

After last year's dramatic success in bringing the average annual rate down from over 24 per cent in January

to 16 per cent in December, inflation is on the way up again reaching 7.8 per cent for the year to September and 10.4 per cent year-on-year.

With Treasury Bills yielding 24 per cent for 91-day money and bank lending rates ranging from 22 per cent to 28 per cent, real interest rates are punishingly high. This is discouraging investment and attracting short-term, hot-money inflows, that are complicating the central bank's efforts to curb money supply growth while maintaining a competitive exchange rate.

The balance of payments on current account is looking very healthy, with the 12-month deficit falling steeply to only \$86m in August from \$381m a year earlier. The main reason for this is the much-reduced trade deficit, down by a third at \$737m.

This is not all good news, because while exports were up some 5.5 per cent at almost \$1.9bn in the year to August, tourist earnings have fallen 11 per cent to \$436m, while imports are down 9 per cent.

Meanwhile liberalisation is paying off in attracting substantially higher short-term capital inflows, up 12.5 per

cent at \$524m in the last year. It is clear that confidence in the Kenyan shilling - on the part of both Kenyan nationals and foreigners - has grown markedly over the past 18 months. So much so that the currency now looks to be somewhat over-valued.

But with the overall balance of payments in healthy surplus (\$350m over the last year) and gross reserves up nearly 30 per cent to \$1.2bn or more than five months import cover, the fundamentals are looking good.

Kenya's hard-won return to macroeconomic stability is no more than the bare minimum necessary to launch the country on to the sharply-higher growth path needed to combat poverty and ensure stability.

Real per capita incomes have stagnated since the mid-1980s and with a per capita income of \$380 in 1994, Kenya is the world's 17th poorest economy. While agriculture, accounting for almost a quarter of GDP and more than 70 per cent of direct and indirect employment is the backbone of the economy, its growth potential is limited by its erratic climate, and by the fact that two thirds of the land is semi-arid or arid.

At macro level, the combination of liberalisation and deregulation, donor and media vigilance, and the reforming zeal of Finance Minister Musalia Mudavadi

agro-processing, and services will have to be the engines of growth in the next decade. But the new world order of globalised manufacturing with its emphasis on technology and skills rather than low-wage labour - Kenya's chief source of competitive advantage - offers scant encouragement for those who see the country joining the ranks of the Asian tigers.

Indeed, the steep increase in South African imports - Pretoria has come from nowhere to become the country's third largest supplier after the UK and Japan - and demands by industrialists for anti-dumping measures, suggest that Kenyan industry has some way to travel before it becomes globally competitive.

This is all the more obvious given the constraints on economic growth - the two main ones being infrastructure, especially power, which is being rationed, thereby disrupting industrial production and tourism, but also transport, telecommunications, water, and corruption.

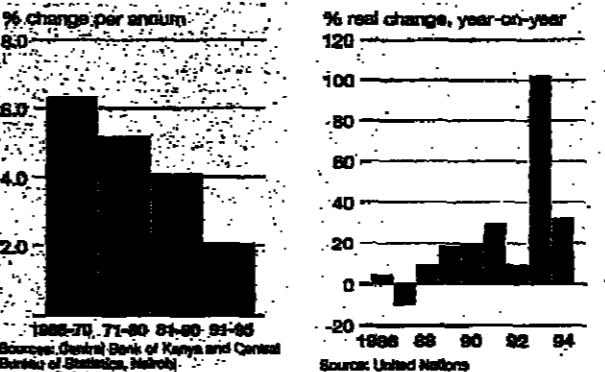
Since 1991, real GDP had grown a mere 2 per cent annually and per capita incomes have fallen 3 per cent.

### GDP growth rates



Source: Central Bank of Kenya and Central Statistical Bureau, Kenya

### Manufacturing exports



Source: United Nations

No country whose population is increasing at the rate of 2.9 per cent a year and whose living standards have stagnated for a decade can hope to maintain political stability on the basis of such a track record.

Given its limited natural resource base - agriculture and tourism - Kenya has become heavily dependent on its geographical position and existing industrial base, which make it the logical growth pole for East Africa, and its huge potential in the form of its relatively well-educated, easy-going work force.

While the launch pad of macroeconomic stability may be in place, the other ingredients necessary for sustained growth of 6 per cent to 7 per cent annually are not. Tiger status may yet come, but not in the next five years.

## EAST AFRICAN CO-OPERATION Partner countries 3



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■ Uganda: by Michael Holman

## Recovery is continuing apace

After its remarkable revival, Uganda needs to expand its export base

When President Yoweri Museveni visited Tanzania and Kenya recently, two stops were high on his agenda - the ports of Mombasa and Dar es Salaam, both undergoing rehabilitation under new management.

For landlocked Uganda, if regional co-operation is about anything, it is about securing efficient outlets to the sea and eliminating the inefficiency and corruption that add to freight charges and import bills.

The fact that progress is being made is good news for Uganda's business community, playing their part in what has become one of Africa's most remarkable recoveries.

The country once synonymous with disaster now boasts the highest economic growth rate in sub-Saharan Africa. Ten years after President Museveni and his

National Resistance Movement took office, the revival of a nation devastated by the despotic regime of Idi Amin and the war to overthrow him, has continued apace.

Uganda's GDP growth has averaged 8 per cent annually since 1987, topped 8 per cent during the year ending June 1996, and is set to perform well again this year.

Inflation, in single figures, the currency is freely convertible, and foreign exchange reserves equal four months import cover.

Meanwhile, the return of Ugandan Asians expelled by the Idi Amin regime in 1972, coupled with greater general confidence in the economy, has led to the repatriation of flight capital at a rate of almost US\$500m a year over the past three years, according to IMF estimates.

No wonder, then, that the resident International Monetary Fund (IMF) representative in Kampala recently called the record "outstanding". She might have added, however, "But now comes the hard part."

If Uganda is to sustain high growth and replace aid by foreign investment, it



The tea estates have the potential for boosting growth

must start expanding an export base" reliant on a handful of cash crops, improve an infrastructure in which inadequate power supplies are a big constraint, and make an import-substitution manufacturing sector competitive in the region and beyond.

Further progress with the difficult task of trade liberalisation is part of the price of continuing approval from the Fund and the backing of the World Bank and other donors worth US\$500m a year. Tariff reform is also at the heart of East African Co-operation, but most Ugandan business people display little enthusiasm.

Uganda's manufacturers, only now reaching the production levels they enjoyed before the years of anarchy and civil war, feel they need more time to prepare for the competition from Kenya in particular, as well as from trading partners further afield, that reduced trade barriers will bring.

Private investment over the past few years has concentrated on reviving the manufacturing sector dominated by import substitution, and local manufacturers say they need time to consolidate.

"We need two or three more years of protection before we are ready to deal with the challenge of Kenyan imports," says Roni Madhvani, head of Nile Breweries.

His views are echoed by

the Uganda Manufacturers' Association, whose officials point to the already massive trade deficit with Uganda's neighbour.

In 1994, Uganda imported goods worth about \$172m from Kenya, but Kenyan imports from Uganda totalled only \$32m. The government itself has concerns about the impact of trade liberalisation, namely the impact on state revenue. About half of the Ugandan government revenue comes from various duties and taxes on imports.

Lower tariff barriers mean less revenue, hence the efforts to expand the country's tax base by introducing value added tax - a move that led to a strike by traders and shop-owners in Kampala, forcing the government to withdraw the tax.

Uganda's medium to long-term potential lies not in its modest manufacturing sector, argue supporters of East African co-operation, but in food production, agro-processing, tourism and power supplies.

Given its fertile land it could become an important basic food supplier to neighbouring Kenya, where two thirds of the land is arid or semi-arid.

The second area is power, where plans to expand the country's capacity could provide a surplus for sale to Kenya.

Uganda's tourist potential, as yet barely tapped, could also be more readily realised

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## 4 EAST AFRICAN CO-OPERATION

■ History of co-operation: by John Githongo

## Century of borderline deliberations

The process of integration has been continuing for more than a century

By the time of independence in the early 1960s, economic integration in East Africa was the most sophisticated on the African continent. Indeed, it was well ahead of efforts to create what is the European Union today.

External trade, fiscal and monetary policy, the transport and communications infrastructure, and university education all operated within the framework of a single organisation.

In a sense this process of integration had started in the late 19th century, when the British decided to build a railway linking the coastal city of Mombasa in Kenya to Uganda's capital Kampala. In the early days, the focus of integration was common services between British territories.

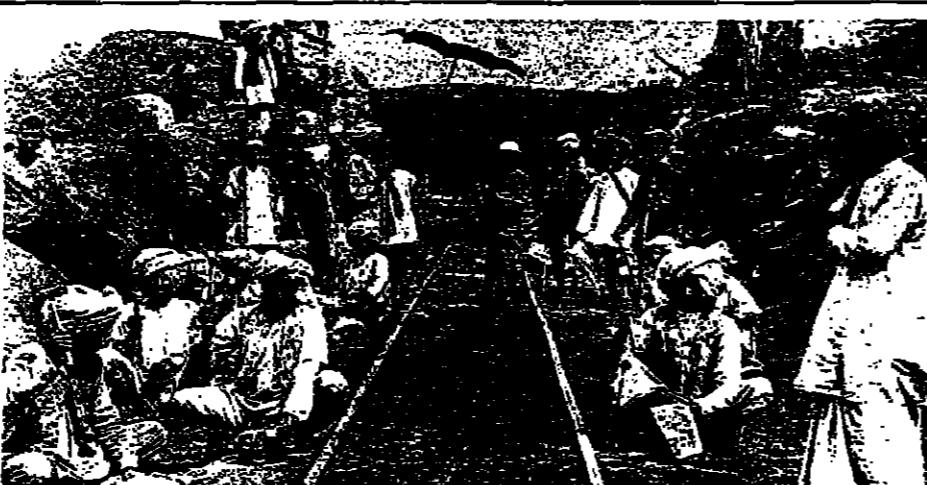
In 1905, the colonial authorities established the East African Currency Board and this was followed by a Postal Union in 1911. An

East African Federation with Nairobi as its capital was already popular among British settlers in Kenya by 1928 when the Hilton-Young Commission advised against it and made recommendations that led to the institutionalisation of common services instead.

In 1940, the Joint East African Board was formed to handle tax collection and the cause of integration was given a significant boost in 1948 when the East African High Commission (EAHC) was established to manage the common services.

Institutions that were to become part and parcel of the way all East Africans understood the concept of an integrated region came into being at this time - the East African Railways and Harbours, East African Post and Telegraph, Makerere College, and others.

With Tanzanian independence in 1963, the EAHC was disbanded and replaced by the East African Common Services Organisation (EASCO). As a result of the euphoria that accompanied the movement towards independence across Africa, the



Work on the railway linking Mombasa to Kampala started in the late 19th century

idea of East African integration acquired a political character.

On June 5, 1961, Julius Nyerere, the president of Tanganyika (Tanzania), and the prime ministers of Kenya and Uganda, Jomo Kenyatta and Milton Obote, signed a declaration pledging themselves to political federation.

Opposition within Uganda, together with ideological differences that were only starting to emerge, killed the idea of federation.

But with the signing of the Treaty for East African Co-operation in 1967 the East African Community (EAC) was created to "strengthen and regulate commercial and other relations of the partner states".

Ugandan and Tanzanian fears that they would be dominated by Kenya's more developed economy was

reflected in the tone of the treaty and it affected the way the EAC's institutions were put together.

A tax transfer system to protect Tanzanian and Ugandan industry from Kenyan competition was established, among other measures, though Kenya continued to dominate economic activities relating to the common services.

President Nyerere's Arusha declaration of 1967 set Tanzania firmly on the socialist path towards development.

But with the signing of the Treaty for East African Co-operation in 1967 the East African Community (EAC) was created to "strengthen and regulate commercial and other relations of the partner states".

A particular sticking point was the fact that foreign investment was an integral part of Kenya's development process. The Tanzanians saw intra-EAC trade as benefiting Kenya-based foreign

independence. The fact that the 1967 treaty did not include any conflict resolution modalities was also a fatal flaw. The fundamental ideological differences, especially with regard to foreign investment, only compounded destructive resentment caused by the feeling that the EAC was unable equitably to distribute its benefits between the three member states.

Perhaps the greatest lesson learned from the EAC experience is about East Africa's *wazalendo* (ordinary people).

One of the starkest contradictions of the community was that even when the rhetoric of integration was at its highest pitch, governments were busy placing stumbling blocks in the path of East Africans trying to "co-operate".

After independence, for example, it became easier for East Africans to enter many European countries than it was to cross their East African borders to do business.

Unfortunately, archaic laws still brand many of the most dynamic of these individuals as smugglers and illegal aliens to be harassed by authorities.

The current integration initiative in East Africa can be viewed as the region's leaders and civil servants desperately trying to catch up with their own hardy people who have always treated borders with the contempt they deserve.

John Githongo is a columnist with *The East African* newspaper, based in Nairobi.

## ■ Transport

## Rough ride for travellers

The rail network has been neglected and the road system poorly maintained

to six weeks to bring imports from the coast to Kampala by train; rail handles barely a third of freight traffic along the route. "The demand is there," according to the corporate planning manager for Kenya Railways, Zacharia Murage, "but our capacity is completely exhausted." Mr Murage estimates it will cost some \$60 million to turn the organisation into a modern, efficient business.

"There is no sign," he says "of where that kind of money will come from."

Government strategy across the region is to restructure rail corporations along commercial lines, farming out non-core services such as locomotive maintenance, catering and cleaning. Kenya's transport and communications minister, Wilson Ndolo Ayah, insists, however, that rail must remain a public service, promising subsidies to keep passenger fares down.

The poor health of the region's state-controlled railways has pushed business on to the roads and into the hands of private haulage companies. Journey times, although far shorter, are nevertheless neither swift nor reliable. Heavy use and an absence of maintenance have left vital trunk routes littered with crater-like potholes. This has encouraged reckless driving techniques resulting in one of the highest accident rates in the world.

Tackling the transport problem is one of the main priorities established by the new East Africa Co-operation. Some successes have already been achieved. In May, the region's three main rail authorities agreed to set up a joint secretariat to advise on technical issues. There are plans for a single maintenance facility for the region, based in Uganda, to be operating by 1998.

Cross-border rail and ferry passenger services between Kenya and Tanzania have resumed after an 18-year break. East African nations enjoy their own immigration queues at borders with proposals for a common travel document under discussion.

Much, however, remains to be done. It is nearly 100 years since the railway first opened East Africa to international trade. The network formed the foundation for the region's economy, not only making Uganda accessible but also uncovering the agricultural potential of the Kenyan highlands. Furthermore, Nairobi, the commercial centre of East Africa, first became a trading centre because of its strategic location on the line from Mombasa to Lake Victoria.

These days, it can take up

However, there is some progress. Tanzania, which has the poorest network of tarred roads and an unhappy record on previous rehabilitation projects, is hoping to involve the private sector in a new policy initiative expected by mid-1997, according to transport and communications minister William Kusila.

After months of wrangling over the Kenyan government's transport agenda, the World Bank has now agreed to release \$30m for a road strengthening, widening and maintenance scheme for the Mombasa-Nairobi highway.

However, work will not begin for several months, and there are no plans to extend the project east to Malaba on the Uganda border or on to Kampala.

Thus, while in particular sectors efforts to arrest the decline in the transportation infrastructure are taking place, the environment looks for some considerable time certain to test the patience of traders and travellers alike.

MW and AG

■ Telecommunications: by Michela Wrong and Antony Goldman

## Better connections

Bad management and low investment ratios are reasons for the poor service

About the most awkward place to telephone in Tanzania is the northern town of Arusha, also the headquarters of the East Africa Co-operation secretariat. "It's a nightmare," a government official in Kenya confided. "We obviously can't arrange our meetings by mail, but often it's just impossible to get through." The problem is by no means untypical.

From Nairobi, Dar es Salaam and Kampala, it is always easier to call abroad than to ring the interior; it is quicker to drive the 45 minutes from Uganda's international airport at Entebbe to the capital than to wait for a line.

Even international calls from luxury hotels can be problematic. At peak times it may sometimes take 15 minutes of repeated dialling to

reach London from Nairobi. Furthermore, the costs are staggering. Charges for a three-minute long-distance call from Tanzania are around \$30.

It was not always so. Twenty years ago, a single, efficient if basic cable network covered Kenya, Tanzania and Uganda.

Poor management, political interference and low investment ratios are some of the factors behind the precipitous decline of telecommunications infrastructure and services across East Africa in recent years.

An industry analyst describes the state-owned Kenya Posts and Telecommunications Corporation (KPTC) "as an opaque bureaucracy vulnerable to spectacular corruption", while Tanzania's recently restructured telecommunications company "still suffers from its past, when new standards for sloth and incompetence were set".

Governments are beginning to acknowledge the scale of the problem. Kenya's communications minister, Wilson Ndolo Ayah, promotes corporate restructuring, joint venture projects and high speed data links. The formerly socialist ruling party in Tanzania began a process of privatisation in 1994 which could soon leave state enterprise with a controlling interest in telecommunications.

Uganda has gone even further. Two private companies already compete in offering internet services. The authorities are preparing to offer a second national network operating licence to rival the old, parastatal monopoly. Bids of around \$80m are expected from consortia thought to include leading international companies such as Southwestern Bell and Deutsche Telekom.

While the regional market is tiny - penetration in Kenya of barely 1 per cent is several times higher than its neighbours - new technology is providing opportunities the private sector is eager to exploit. With a satellite dish and wireless switching, one independent operator can expect to

recover costs within 18 months from a green field site with a potential subscriber base of just a few hundred.

Officials are also again considering the merits of closer co-operation. "We have to find better ways of working together," says John Mutai, managing director of KPLC. "If we in the region can talk to each other more easily, we can trade better, and that will help promote growth and development."

There are other benefits. Both the investor community and donors have expressed interest in supporting a proposed, \$100m digital link between Kampala, Nairobi and Dar es Salaam.

Obstacles to growth, however, remain. Tanzania's five-year Telecommunications Restructuring Programme - due for completion in 1998 - has complicated the installation of many new lines. But while the new numbers allotted are published in newspapers, a comprehensive new directory

will not be published until next year. The advantage of the new system is that it works, the problem is you have no one to call," quips one local diplomat.

And while erratic services have generated an enormous demand for mobile telephones in the region's three capitals, much of it remains unfulfilled. Hopeful operators say they remain thwarted by old-fashioned political sensitivities and incompetence.

In Kenya, for example, where the pace of commercial restructuring has been

most conservative, the authorities plan to sell only a third of KPTC shares and even then, not before 1999. "This is a strategic resource," says Mr Mutai. "We will not allow it to slip into the hands of foreigners."

Governments, however, are undaunted. Even in Nairobi, Mr Ndolo Ayah promises a new, integrated telecommunications market free from state control. "In five years" he predicts, "we shall be no more than regulators preparing the playing field for a thriving commercial industry."

These days, it can take up

■ Stock markets: by Joel Kibazo

## A step back to yesterday

Progress has been hampered by outdated regulations and false starts

Overseas investors wishing to invest in the three countries of the East African Co-operation could be excused if, after examining conditions there, they gain the impression that they have stepped back in time.

Kenya, Uganda and Tanzania may have undertaken economic restructuring over the past decade, but progress in developing their financial markets has been hampered by outdated regulations, false starts and continued hostility towards foreign investors.

Kenya, the region's biggest economy, is the only country with a fully-fledged stock market. The Nairobi stock exchange was founded in 1954, and is now Africa's fourth largest with a market capitalisation of around \$1.8bn. The market registered the biggest gains in the emerging markets sector in 1994 as local investors bought stock ahead of the relaxation of rules for foreign investors.

But others point to high interest rates as a factor in the market's decline. They say prevailing rates mean investors would rather put their money in treasury bills, which are yielding about 24 per cent, than in shares.

For foreign investors, the market's regulations have also acted as a barrier to entry causing a further decline in the index. Overseas investors can only buy up to 40 per cent of a locally-owned company, while regulations prevent international portfolio investors from buying stock in foreign controlled companies listed on the exchange.

This year was expected to be different. The sale of 48 per cent of newly-privatised Kenya Airways in June was forecast to revive the fortunes of a market that had spent the previous 18 months in decline. The offer not only marked the biggest flotation on the bourse but

regulations are not making it easy for investors like me who want to put money in that market."

Jimmeh Mbaru, chairman of the Nairobi Stock Exchange, sounds equally frustrated when asked about the issue. "We have been trying to get the rules changed and have tried informal as well as formal approaches to the authorities here, but all I can say is we are still waiting."

Few such problems have plagued the private sector and last month saw the launch of the Acacia Fund, a private equity fund to invest in private sector Kenyan companies. CDC, the UK's development finance institution, is the main sponsor of the Kibra fund. Michael Turner, of CDC, said: "I believe we are going to have a wide range of good proposals from companies in which we can invest in the private sector."

But if would-be investors in the Kenya market are frustrated by outdated regulations and problems of settlement, no such market even exists in Uganda. Having announced that the long-delayed stock exchange is to open in December, the Capital Markets and Securities Authority also dropped a bombshell when it said foreign investors are to be barred for the time being.

Fredrick Mbaya, chief executive of Tanzania's Capital Markets and Securities Authority, said: "We need to gauge the local market. So we shall not allow foreign investors in the first companies to be listed. We also need to work on the laws that would affect their involvement."

Mr Legat who is normally enthusiastic about the region, said simply, "I will have to go somewhere else."

In spite of what appears to be contrasting philosophies, the heads of the three exchanges have already started discussions on closer co-operation. Issues under discussion include the possibility of cross-listing, harmonisation of listing procedure, and a common training programme for brokers.



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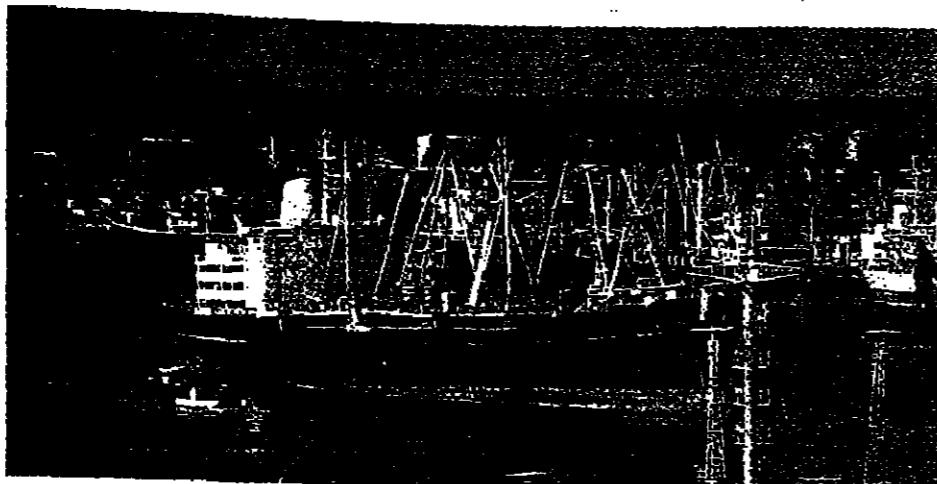
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PROMOTING INVESTMENT IN KENYA



The Tanzania Harbours Authority appears to be making headway by setting itself higher standards

■ Ports: by Michela Wrong and Antony Goldman

## Flow eases at the two gateways

An upheaval is under way to improve service at Mombasa and Dar es Salaam

The Swahili phrase *too kiu kidogo* ("tik" for short) is all too familiar to importers bringing goods into East Africa.

It means "give a little something" and, until recently, it was necessary to do just to get containers through the "toll stations" - the police and customs checks at the ports of Mombasa and Dar es Salaam.

Theoretically gateways to the region, the two ports had become barriers to trade, rife with theft, mired in administrative incompetence and official corruption.

A thorn in the side of landlocked Uganda, which is dependent on them for supplies, they were a constant focus of complaints from businesses and a serious concern for the International Monetary Fund, which is determined the Tanzanian and Kenyan governments should improve revenue collection.

An upheaval is now under way. Mombasa is under new management, following a January purge that led to the sacking of a score of top officials at the transport ministry, customs and Kenya Ports Authority, which lost its managing director. The management of the container terminal has been handed to a UK team from Felixstowe which will run it for the next two years.

In Dar es Salaam, no top-level sackings have occurred. But having signed a performance contract with the government, the Tanzania Harbours Authority appears to be making headway simply by setting itself higher standards.

"We're seeing a consistent improvement in just about everything," says Mr Paul Thomson, whose company, East African Conference Lines, represents 10 shipping lines. "Hopefully, most of our problems will soon be behind us."

Mombasa and Dar es Salaam also fell victim to the region's economic upturn. Liberalisation in Uganda and Tanzania brought flood of imports into the ports, whose ageing facilities were unable to cope.

Productivity fell to its lowest level in 1994, with Mombasa logging 79 container moves per 24 hours, compared to the 600-700 seen in European ports. By mid-1995

the container build-up had reached the point where both ports were near grid-lock.

Technical problems were only half of the story. Bureaucratic procedures obliging clearing agents to visit innumerable offices - around 25 in Mombasa - amplified opportunities for *too kiu kidogo* and further delays.

Clearing an unladen container - a procedure that can take less than 24 hours in Europe - required two to three weeks in Mombasa and four weeks in Dar es Salaam.

Add on rail and road trips and border checks and a Ugandan importer could wait four months for his goods.

National antagonisms did not help. "The old team used to give the impression they were doing Uganda a favour by allowing our goods through port," commented Yoweri Museveni, the Ugandan president on a recent trip to Mombasa.

Ambitious presidential plans to turn Mombasa into a free port have now been put to one side while Robert Brenneisen, the new chairman of Kenya Ports Authority, sets himself two years to resurrect the enterprise.

One of his first moves has been to raise charges on importers who were exploiting the port's inefficiencies to use Mombasa as a cheap storage spot. Importers were acting as speculators, leaving cars here while they found buyers. So we doubled the charges and it had a dramatic effect," he said.

With new equipment installed and old cranes being renovated, the plan is to have productivity grow, hovering around 280 moves per 24 hours, up to 350 units in six months and 375 units in a year. Clearing agents note with approval that cargo now stays as little as five days in port.

Although Mombasa expects to log a profit of \$15m this year, it is still only working at a third of its 20m tonne a year capacity. Documentation remains a problem. "Together with customs, we are working on integrating our computer systems and that should lead to faster, more efficient handling of documents," says Mr Brenneisen.

His counterpart in Dar es Salaam, Samson Lubigo, has managed to boost performance at his far smaller port from 163 moves at the start of the year to 350 moves thanks to improved planning, security and new

equipment.

The time containers spend in port has been cut to 17 days and the authority, which made a \$500,000 loss in 1995, expects a profit of \$25m this year. "We believe improved standards are the panacea for corruption," says Mr Lubigo. "If we can achieve them there will be no need for anyone to ask for a bribe."

The closing of "the Zambezi loophole" - lower duties which lured much of the trade to the spice islands and encouraged smuggling - is expected to bring more traffic to the mainland. Dredging the entrance channel to ensure 40,000-tonne ships can enter, whatever the tide, will eliminate a basic structural shortcoming.

For both authorities, improving performance and cutting down on paperwork



Robert Brenneisen: doubled charges for storage

can only achieve so much. Until containers can be evacuated more quickly by rail and road, major expansion remains problematical.

A distant dream is the establishment of a unit train which would take containers from Mombasa to Kampala.

Providing a constant spur is the realisation that if they cannot improve, some trade will go elsewhere, geography notwithstanding. Dar es Salaam has already seen cheaper ports in South Africa and Mozambique steal much of the trade that in the apartheid era went via Tanzania to Zambia and Malawi.

Uganda, which brings more than 1m tonnes a year through Mombasa, has warned that it is willing to shift to the longer route through Tanzania if Dar es Salaam offers a better deal.

And Dar es Salaam itself will face a growing challenge from Tanga, currently under refurbishment and ideally placed to serve the Kilimanjaro region. When it comes to ports, East Africa will be best served if competition, not co-operation, is the name of the game.

### ■ Power

## Future looks brighter

Co-operation in the energy sector is one of the priorities laid down

When President Yoweri Museveni last month threatened to cut power supplies from Uganda to Kenya, he drew attention to a dispute which reveals both the problems and opportunities presented by regional co-operation in the energy sector.

The problem is that the region no longer produces sufficient power for its needs. The agreement which today angers Mr Museveni was drawn up in 1954, when output from the Owen Falls plant, in January Kampala signed a \$450m agreement with Nile Independent Power Limited to build a 340MW facility near Jinja.

Work on the project, which has attracted considerable US interest, is due to begin in 1998.

More innovative still is the \$300m, 150MW Songo Songo gas project offshore Tanzania, expected to come on stream in 1998. Agip and Amoco abandoned the coral island site in 1974 when they failed to discover oil. Nearly 20 years later, with the use of gas as a fuel far more fashionable, two Canadian companies, Ocelot and TransCanada, came in to construct and operate the project to tap and process the natural gas from Songo Songo, pump it underwater the 25km to the mainland and then the 210km north to the capital, Dar es Salaam. There it will feed into the Ubongo power plant, replacing imported liquid fuel to power five turbine-driven generators.

Officials in Nairobi are conciliatory. "We are happy to talk about tariffs," responded the managing director of Kenya Power and Lighting Corporation (KPLC), Samuel Gichuru. "But the problem really is one of supply. We all face serious deficits at home, which means there is no incentive, even on a commercial basis, for Uganda to export power."

Across the region, supply has been falling despite increasing demand. Kenya's 50MW shortfall - around 8 per cent of requirements - has prompted the authorities into adopting an energy rationing programme. Load shedding and black-outs are also familiar in Uganda and Tanzania.

And as factories operate below capacity, industrial growth is also compromised.

The now separate power

authorities in the three countries acknowledge that low investment in infrastructure, poor maintenance and a lack of management transparency, especially over the past decade, are the main causes of shortage. In Kenya, donor support for the energy sector, frozen since the scale of corruption surrounding the Turkwell dam project became clear in 1990, is only now beginning to return. Eight senior officials of state-owned Tanzania Electricity Supply Company (Tanesco) were suspended in September in connection with the alleged misuse of funds.

Kenya has World Bank

support for a billion dollar, long-term investment programme. Officials expect Japan's overseas development agency, the OECF, to pledge \$275.4m for the Sondu Mirer 60MW hydroelectric plant and the 75MW Kipepeo geothermal plant. Emergency measures to address the worst problems in Nairobi and on the coast are expected to be in place

before next year's elections. "It takes time to turn the situation around," Mr Gichuru admitted. "But the worst is over and things are already moving."

Uganda is looking to exploit better its hydroelectric potential. While contractual problems are delaying development of the Owen Falls plant, in January Kampala signed a \$450m agreement with Nile Independent Power Limited to build a 340MW facility near Jinja.

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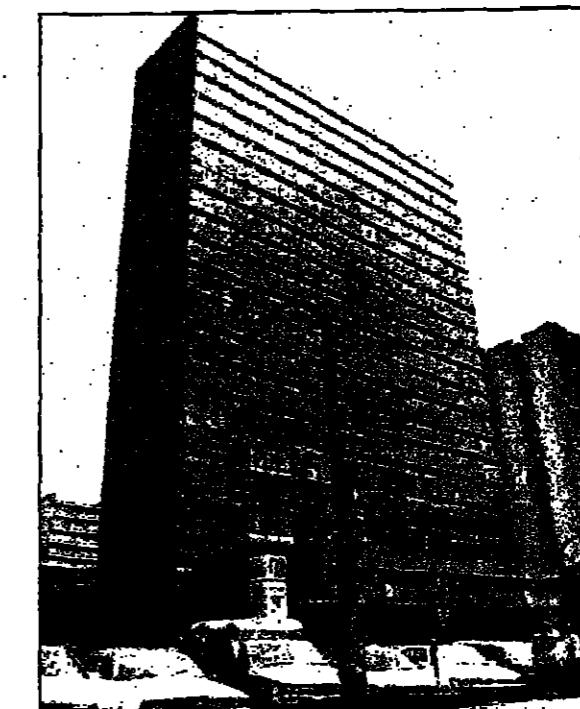
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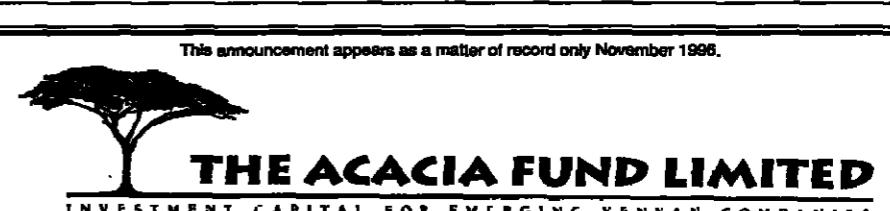
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THE AFRICAN AIRLINES

## 6 EAST AFRICAN CO-OPERATION

**■ Interview:** the executive secretary  
of the Secretariat of the Commission for  
East African Co-operation

## United by a common policy

Ambassador

Francis Muthaura  
explains how the  
new community  
will work

How does the new  
secretariat compare with the  
East African Community of  
old?

The East African Community was really like a federal government: railways, ports, airlines, posts and telecommunications, customs, all came under the same administration. The headquarters and general services secretariat was meant to occupy this building, with one wing for each of the three countries. We will be sticking to one floor and our staff will not exceed 30. Member states are being strict: they want the secretariat to be small but highly professional.

What do you regard as the crucial factors that triggered the community's collapse?

Authority was shared

between three heads of state and after 1971 and the coup in Uganda, the leaders could not meet because Julius Nyerere refused to talk to Idi Amin. So from 1971, there was an accumulation of problems that couldn't be resolved. In the background was the cold war: external forces played a role in pushing the countries apart. Kenya was being encouraged to be more capitalist. Tanzania was being encouraged to be more socialist. Also, there definitely was a feeling that Kenya was doing better out of the arrangement. Uganda's economy had virtually collapsed. Tanzania's economy had been hit by socialism. Steps were taken to try to even things out - in 1987 it was agreed that many of the community's headquarters should be moved out of Nairobi, and remedial measures, such as transfer taxes on Kenyan goods, were introduced. But the feeling

persisted.

Why should co-operation work this time?

At the moment, there's no ideological divide between the three countries. All three are following market-oriented policies; they have accepted the need for privatisation and liberalisation. We have a lot of expertise to build on - even Europe has not yet reached East Africa's intended level of co-operation.

One of the things that caused problems the first time was joint ownership of enterprises. Governments are like people when it comes to property - they tend to get possessive. Now the aim is to create an enabling environment for business, including allowing power, road and telecommunications linkages, rather than joint enterprises. We are concentrating on harmonisation of policies, but the key actors will be private. The driving force this time will be individuals, not parastatals.

Isn't it possible that tension between individual presidents could re-emerge as a problem? Kenyan President Daniel arap Moi has repeatedly accused Uganda of plotting his downfall.

You may be reading a lot into things that don't matter. You should look at the frequency with which these heads of state are meeting. All three are talking of moving to a federal status without reservations. There's no problem between Moi and Museveni, Kenya and Uganda as far as we are concerned.

The old community drew up remedial measures to compensate Uganda and Tanzania for trade imbalances. Is that going to be repeated? A free market is going to generate competition and already we are seeing a lot of cross-border investment. This is the future, rather than remedial measures. If



Francis Muthaura: renewed co-operation is inevitable

you have free movement of capital and goods and labour, these imbalances will be sorted out in the long term. Tanzania has strong advantages in some key sectors - power, minerals - and soon it will start pumping gas from Songo Songo.

Uganda has advantages in the agricultural sector and energy potential. Once the linkages are established we are likely to see a total transformation in the balance of trade. We're considering a study on external tariffs which will tackle the idea of balanced benefits. But it's still too early to say.

What objectives top the secretariat's agenda at the moment?

Our priority is policy harmonisation. Within that, dismantling of borders so we can allow free flow of people is a key issue. Already we've agreed a common travel document and Kenya and Uganda's railways have established a joint secretariat.

Then there are fiscal and monetary policies, traffic laws, management of Lake Victoria, security measures. After harmonisation, we need to concentrate on developing the economic infrastructure. Telecommunications need to be modernised - the whole region has a power deficit. Finally, we need to promote trade and investment. We're drawing up a strategy paper which will set time frames in all

Michela Wrong

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**■ Tourism:** by Michela Wrong and Antony Goldman

## Co-operation not competition

To exploit its potential to the full, East Africa needs to be offered as a single destination

Fringed by mountains, a focal point for taurian-draped Massai herders, Niamanga is a pleasant but unremarkable town few tourists would choose to stop in.

Unfortunately, the thousands of visitors wanting to see the best wildlife East Africa has to offer have little choice in the matter. Since Niamanga straddles the border separating Kenya's game parks from those of Tanzania, they are obliged to descend from their buses, go through two sets of customs and immigration, apply for a \$5 Tanzanian visa and board new buses on the other side of the frontier.

So much for regional co-operation. As an industry, tourism exemplifies the hurdles the East African community's collapse placed in the way of development, flying in the face of economic common sense.

National sensitivities play a part in the irksome set-up. Under-commercialised Tanzania, which has a range of attractions that rival the best that Kenya has to offer, resents the fact that 60 per cent of its visitors come via its more worldly-wise neighbour. His Ugandan counterpart, Ignatius Nakashiro, concurs. "I hope from now on we will learn to look at each other as allies, and not competitors." But in practice the nations' ambitious tourism master plans seem to have been drafted more in a spirit of competition than co-operation.

chaos between intention and practice. In theory, officials in the three countries accept that if East Africa is to exploit its tourism potential to the full, and fend off the threat presented by post-apartheid South Africa's entry into the market, selling the region as a single destination makes sense.

"The best way of dealing with the South African challenge is to synchronise our policies," says Mr Mwengwa. "We can beat them by offering tours that include the Stone Town of Zanzibar, climbing Mount Kilimanjaro, the mountain gorillas of Uganda and Kenya's parks."

His Ugandan counterpart, Ignatius Nakashiro, concurs. "I hope from now on we will learn to look at each other as allies, and not competitors." But in practice the nations' ambitious tourism master plans seem to have been drafted more in a spirit of competition than co-operation.

into Tanzania or Uganda. Zanzibar, Mount Kilimanjaro and a range of rarely-visited game parks, plus the fact that game hunting is legal, make Tanzania a unique destination. After the neglect of the socialist years, the country is only just beginning to tap its resources.

The number of visitors to Tanzania has already risen from 54,000 in 1983 to 294,000 last year. The aim, government officials say, is to learn from Kenya's mistakes, avoid the budget market and stick to an eventual 500,000 high-paying visitors.

The Tourist Corporation, the inefficient parastatal which managed hotels and tour agents, has been replaced by the Tourism Board, solely devoted to marketing. A \$150m, 10-year master plan foresees exploiting the historical Slave Route and the journeys of explorers such as Livingstone and Stanley.

At the moment the infrastructure is simply not up to the task. Until ambitious plans to improve Tanzania's roads, airports and telecommunications start bearing fruit, the only location likely to show dramatic growth is Zanzibar, already enjoying a hotel boom.

The Worst-placed of the three countries is Uganda, where tourism is the fastest-growing section of the economy, rising 18 per cent a year to 175,000 visitors in 1985.

But the figures are deceptive - officials admit that 80 per cent of those visitors come on business or to see family. Only a handful are the high-paying tourists Uganda wants.

In addition, the rebel campaign in the north is in danger of scaring visitors away from a still dilapidated sector. And marketed on its own, Uganda's unique selling point - its population of endangered mountain gorillas - is far from viable.

By co-operating, the three nations could boost their share of world trade. Competing, they may all lose. "What we need to do is make it a competition between companies and not countries," says Brian Davies, Kenya Airways' chief executive and a member of Kenya's Tourist Board. "Leave the leading role to the private sector, rather than governments, and it will be easier to avoid awkward political sensitivities."

### Nairobi

As the capital of East Africa's industrial and financial giant, Nairobi makes Kampala look petite and Dar es Salaam pampered. But first impressions of a busy, well-connected airport, high-rise city centre and a well-educated business community can lead to exaggerated expectations. Under the glitz facade lurks a crumbling third world city.

Kenyans infrastructure has not kept pace with urban expansion and the strain is showing. Major thoroughfares are pitted with enormous potholes, street lamps stopped working years ago and rubbish piles up uncollected.

Power cuts are frequent, the telephone service increasingly patchy. Many of the numbers in the directory bear no relation to reality.

Although the Investment Promotion Centre is friendly, it can be slow and ineffectual. Potential investors are probably better off approaching international accountants such as Price Waterhouse, KPMG or Coopers and Lybrand for advice. The Export Promotion Council has a more impressive reputation.

Nairobi has something of a

surplus of hotels, although prices remain relatively high notwithstanding. In the top range are the Hilton, International, Serena, Grand Chancellor, and Grand Regency, all conveniently located. The quiet Fairview is a little further out. Cheaper are the very central Six Eighty and New Stanley, but both are cheaper than their prices warrant.

Despite a spate of negative publicity in the western press last year, security experts agree Nairobi is no more dangerous than most European capitals and far safer than Johannesburg.

The rules are simple: keep your car doors locked and windows closed when driving, never give gifts, do not sport gold chains or expensive watches on the street, stick to registered taxis, avoid rough areas after dark and be wary of beggars.

There are two cosmopolitan populations, the capital offers a huge range of cuisines. Excellent Indian food is served at the Hacienda and Mint. Firmly on the tourist circuit, the Cityview offers giraffe, buffalo and ostrich while its sister restaurant, the Tropicana, does seafood. Alain Bobbe's high quality French food while the Trattoria offers Italian.

The problem at Nairobi exposes the

### KENYA

International code 254, Nairobi 2, Mombasa 11

● Diplomatic missions: UK 355944, US 3341104, Japan 332955-8, Germany 712527, France 339783/4, Tanzania 331104, Uganda 330801, South Africa 215616-8

● Hotels: Norfolk 335800, fax 336742; Hilton 334000, fax 339482; Inter-Continental 335550, fax 210675; Serena 725111, fax 725184; New Stanley 332323, fax 223988; Boulevard 227567, fax 334071; Nairobi Safari Club 224808, fax 223245.

● Business advice: East African Association 218317, Price Waterhouse 222144, Coopers and Lybrand 221482, Investment Promotion Centre 221401/2/3, Export Promotion Council 228.

● Ports: Mombasa 501775; sea freight: Tamarind 334890; French: Alain Bobbe 336952; Italian: Trattoria 340855; Kenyan: Sagittar Hotel Equatorial 720933.

● Airlines: British Airways 334382, Kenya Airways 229291, KLM 332673, Alitalia 224365, American Airlines 242557, Lufthansa 226271, Swissair 250288/9, Air France 216954, Uganda Airlines 221354, Air Tanzania 332224, South African Airways 229863.

● Banks: Barclays Bank 713800, 332230, Kenya Commercial Bank 334441, National Bank of Kenya 226471, 339490, Standard 335988.

● Car hire: Alamo 331648, Avis 336794, Hertz 531322, Central Rental 222888.

Taxis usually know the city well, but can be expensive: Ks900 (E10) to airport; Ks1,500 (E40) half day hire.

● Advice and information: Finance Ministry 336111, Foreign and Co-Operation Ministry 334433, Central Bank of Kenya 330500, 226451, Parastatal Reform Committee 222127, Investment Promotion Council 223222, Institute of Economic Affairs 336555, East African Association 218317, Export Promotion Council 228954, Kenya Tourist Board 323000 fax 323757.

### TANZANIA

International code 255, Dar es Salaam 51

● Diplomatic missions: US 660105, UK 112650/4, Germany 117409, Japan 115287, 117383, South Africa 60818, 40882

● Hotels: Sheraton 113569/12416/113702, Agip 117075, Oyster Bay 680624/4, Kilimanjaro 113103/4, Keribwa Hotel 68059/67761, Embassy Hotel 110787/2, Mombet 44762, DHL 113170.

● Airlines: British Airways 113820/2, 115264, Alliance Airways 117425/114688, Alliance 117044/7, Ethiopian Airlines 117421, Kenya Air (local charters) 30800, Dar es Salaam airport: 844211/843163.

● Ferry: Sea Express service to Zanzibar 37049.

● Car hire: Avis 30505/34562, Evergreen 0811 324558.

● Banks: Citibank 110395/113364, Standard Chartered 117345/52, Stanbic 112195-6.

● Government offices: Ministry of Trade 27251/22775; Ministry of Finance 314333/314334; Ministry of Transport 21293/6; Ministry of Finance 336683; Tourism Board 113145, 110812, 111244, fax 116420; Parastatal Reform Committee 115482, 33046/34293; Capital Markets and Securities Authority 113903.

● Zanzibar: International code 255 54.

● Hotels: Mazzoni's 33694/33082, Dhow Palace 33012, Baghni 33138/1816/30165, Tembo 33005, Shanghai 33688, Emerson's 32153, 32154, 32155, 32156.

● Advice and information: Tourism commission 33485, Investment Promotion Agency 311697/4, 32026, Free Economic Zone Authority 33689/33697.

### UGANDA

International code 256, Kampala 41, Entebbe 42, Kampala unless otherwise indicated

● Diplomatic missions: UK

## CURRENCIES AND MONEY

## Dollar trades calmly ahead of election

## MARKETS REPORT

By Graham Bowley

The dollar traded in narrow ranges on the foreign exchanges yesterday ahead of today's US presidential elections.

The pound continued its surge, buoyed by expectations of higher UK interest rates after strong money supply data pointed to a rebound in UK high street activity.

The French franc fell after further doubts emerged about France's attempts to reduce its budget deficit to meet the Maastricht criteria for European monetary union. The currency came under stronger downward pressure after suggestions that agreement on the proposed European stability pact to control budget deficits after Euro might be delayed.

The dollar closed in London against the D-Mark at DM1.5132, compared with

DM1.518 at the previous close. It finished at Y113.790 against the yen, Y113.66.

The pound closed against the D-Mark at DM2.4920, from DM2.483, and against the dollar at \$1.6468, from \$1.638. The sterling trade-weighted exchange rate index closed at 91.2 from 90.9.

■ The dollar traded calmly yesterday as traders prepared for today's US presidential election.

This calm state was in spite of data pointing to stronger than expected construction spending. But analysts said this was offset by a continued rally in US short-term interest rate futures, which suggests markets are revising down their expectations of the size of

the budget deficit.

Mr Baader said the possibility that the US Congress would be dominated by the Democratic party following the election would not be a reason to sell the dollar. A Democratic-dominated Congress might have a greater

desire to relax fiscal policy but the US Federal Reserve would then tighten monetary policy, which would boost the dollar, he said.

■ The French franc's decline yesterday reflected the current troubles the French government and European statisticians are experiencing in justifying the use of French pension fund money.

to plug France's budget deficit.

The currency was unsettled by reports that statisticians were meeting at the Bundesbank yesterday to discuss the issue. German statisticians have reacted angrily to France's move, raising doubts about whether other European countries with large budget deficits such as Italy would be able to meet the budget criteria for Euro. However, the Italian lira managed to hold its position on the currency markets yesterday.

Mr Baader said the episode reflected the fact that German society remains vehemently opposed to attempts to bring countries into Euro unfairly.

Analysts expect the Reserve Bank of Australia to decide to cut interest rates by 50 basis points to 6.5 per cent at its meeting today.

● For the latest market update, ring FT Cityline on +44 890 209090. To subscribe, call +44 171 673 4378

■ POUND SPOT FORWARD AGAINST THE POUND

Nov 4 Closing mid-point Bid/offer Day's mid-high Day's mid-low One month One month Bank of Rate %PA Bank of Rate %PA Bank of Rate %PA

Europe

Austria (Sch) 17.5832 +0.0087 284 -419 17.5418 17.3848 17.4917 3.0 17.4382 2.3 104.8

Belgium (B) 51.3339 +0.0344 816 -516 51.3785 51.3010 51.2089 2.8 50.9438 3.0 94.7488

Denmark (DK) 9.7578 +0.0044 702 -770 9.7577 9.6485 9.5537 2.5 9.5181 2.3 93.2442

Finland (F) 7.4724 +0.0042 728 -642 7.4882 7.4050 7.4050 2.5 7.4724 2.3 94.1044

France (Fr) 1.4224 +0.0042 728 -642 1.4224 1.3822 1.3822 2.5 1.4224 2.3 94.1044

Germany (DM) 2.4292 +0.0087 811 -229 2.4292 2.4292 2.4292 3.0 2.4731 2.5 104.7

Greece (Dr) 362.883 -2.534 731 -105 383.308 389.887 389.887 3.0 362.883 -2.5 104.7

Ireland (I) 0.9887 -0.0001 978 -925 1.0000 0.9884 0.9884 0.4 0.9874 0.5 100.8

Italy (L) 250.582 -10.48 184 -561 250.582 248.02 250.68 2.8 251.582 -1.8 104.7

Netherlands (NL) 7.2788 -0.0089 916 -762 7.2788 7.2788 7.2788 2.8 7.2788 -0.0089 104.7

Norway (Nk) 10.4692 -0.0145 660 -751 10.4138 10.4571 10.4571 2.5 10.4571 -0.1 104.7

Portugal (Ps) 252.346 +1.308 259 -433 252.346 250.012 252.541 -0.9 252.346 -0.8 104.7

Spain (Ps) 208.938 -0.0134 859 -108 208.402 210.104 -0.9 208.938 -0.1 104.7

Sweden (Sk) 10.6711 -0.0089 658 -735 10.6708 10.5708 10.5708 0.1 10.6711 -0.1 104.7

Switzerland (Fr) 2.0000 -0.0081 955 -911 2.0011 2.0070 2.0087 1.4 2.0070 -0.1 104.7

UK (G) 1.2886 -0.0047 922 -908 1.2886 1.2803 1.287 1.4 1.2886 -0.1 104.7

SDR -1.134673

■ POUND SPOT FORWARD AGAINST THE DOLLAR

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Greece (Dr) 362.883 -2

## COMMODITIES AND AGRICULTURE

# Venezuela in marginal oil fields tender

By Raymond Colitt

In Caracas  
Venezuela has announced a \$6bn public tender for the development of 20 marginal oil fields with a potential total output of up to 450,000 barrels per day.

The move forms part of a plan to dramatically step up production by the year 2005 and is a further opening of the industry to private capital. Venezuela, already the western hemisphere's largest oil exporter, expects to produce in excess of 6bn b/d in a decade.

Of the 3,000 oil wells within the marginal fields, which make up 780,000 hectares, only 700 are currently operative, producing 164,000 b/d. Nearly half are in western Venezuela, especially around Lake Maracaibo.

The remaining fields are in the eastern provinces of Anzoategui and Monagas – some 350,000 south-east of Caracas. Petróleos de Venezuela (PDVSA), the state-owned oil company, expects new investment and technology to treble that output in the medium term.

"Many companies have shown interest in this bidding round before it was even announced," said Mr

Erwin Arrieta, energy and mines minister. The areas have been selected to attract a wide range of companies, including "the very large".

In a break with previous bidding rounds, five of the areas are reserved for Venezuelan operators. Mr Claus Graf, vice-president of PDVSA, says this will "provide important opportunities for Venezuelan petroleum and service companies". He added that foreign investors could associate with Venezuelan companies to bid for these reserved areas.

The investors' return in the 20-year profit-sharing contract will be calculated on the basis of each additional barrel of oil the winning bidder produces over current output. The Ministry of Energy and Mines expects \$6bn of investment capital during those 20 years.

PDVSA also presented a scheme which opens up the area for Venezuelans to acquire a share in specific projects in the industry. As much as 10 per cent of the required investment for each marginal area may be financed through oil investment funds, which issue instruments open to the public and traded on the Venezuelan stock exchange.

# Signs of wealth return to the pampa

**A**rgentine *estancieros*, owners of swathes of farming land on the fertile pampa, once had such a reputation for wealth that to be *riche comme un Argentin* was a common French expression of envy. At the outbreak of the first world war, Argentina – then the world's biggest exporter of corn and linseed, second in wheat and wool, and third in beef – had a per capita income equal to that of Germany.

As the century wore on, however, the interests of farmers were sacrificed to industrial expansion. Agriculture stagnated. Techniques fell behind those of Europe, the US and Australia. Inheritance laws subdivided land into small, uncompetitive parcels. By the 1990s, the sector accounted for only 6 per cent of gross domestic product.

But there are signs that farming may be stirring again. A more open economy, less punitive taxes and a better international environment for commodity exports are breathing life into the sector, which last year produced a record crop of 44.1m tonnes. Although many debt-burdened landowners continue to struggle, new investors with access to capital and modern farming methods are emerging.

Among them is Mr George Soros, the Hungarian-born financier, who is snapping up Argentine land. Through Cresud, an Argentine-listed company in which he bought a 47 per cent stake in 1994,



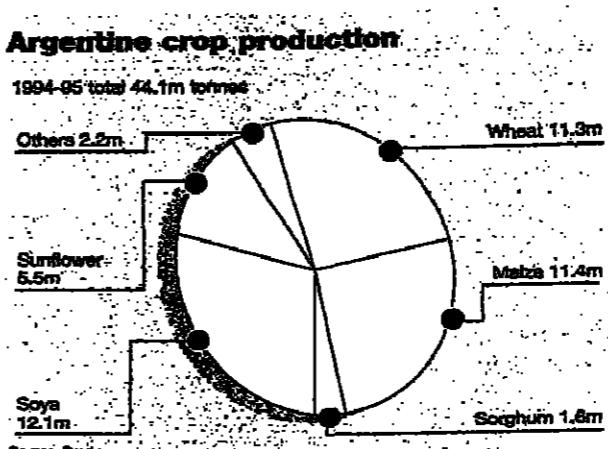
Cash cows: beef has perhaps the most potential

he has spent about \$60m on 330,000 hectares of arable and cattle-rearing land.

The strategy, explains Mr Alejandro Elsztain, a director at Cresud, is to break the vicious circle of old methods,

low profits and exclusion from credit. By amalgamating small parcels of land and investing in technology, fertilisers and professional management, yields can be increased dramatically.

Mr Jesus Leguiza, sub-secretary of agriculture, says companies like Cresud are



Leguiza. The new impetus to invest has been reinforced by an overvalued peso and sharply reduced import tariffs, making the purchase of foreign machinery and specialised fertilisers cheaper.

"We are seeing the disappearance of amateur farmers and the arrival of professionals, who are making big investments in tractors, machinery and fertilisers," says Mr Luis Secco, an economist at the Broda consultancy. Domestic reforms have coincided with a brighter international picture. Prices are high, demand is rising, and competition is becoming fairer.

Improved conditions are not only encouraging Argentina's traditional commodities of wheat, maize, soya, sorghum and sunflower seeds. Non-core crops such as cotton, rice and citrus fruits are also booming. The poor north-western province

# Australia cuts wheat pool price estimate

By Nikki Tait in Sydney

The Australian Wheat Board, which handles all export sales for the country's grain industry, yesterday dropped its estimate for the 1996-97 pool return by a further \$50 a tonne. This means the estimated return for the benchmark Australian Standard White grade is now \$175 a tonne.

The move is the latest in a series of pool estimate reductions by the AWB, which have been caused by the prospect of bumper production in most wheat-growing countries and falling international prices. Over the past month alone, the AWB figure has dropped by \$20 a tonne.

Mr Ron Storey, the AWB general manager for merchandising, said the latest estimates were based "on the state of the international market at present and our estimation of the way the market will trade over the life of this pool – and that could be as long as 18 months".

He pointed out that, because of the size of the Australian crop, a significant portion would have to be marketed after July next year, when the AWB would trading in direct competition with the Northern Hemisphere "new crop" harvest. The AWB recently raised its prediction of the size of the Australian harvest to around 21m tonnes.

Mr Storey added that if current estimates of pool returns were accurate, many growers would be operating at close to production cost. "They need above average yields to make a profit," he said.

The AWB said the estimated pool price for durum wheat had been increased by \$50 a tonne.

David Pilling

# London cocoa futures fall to life-of-contract lows

## MARKETS REPORT

By Alison Maitland, Susanna Voyle and Kenneth Gooding

Cocoa futures in London yesterday sank to new contract lows under the weight of physical cocoa coming on to the market. The March position dropped to \$335 a tonne, a life-of-contract low.

"Many companies have shown interest in this bidding round before it was even announced," said Mr

before rallying to \$340 and then closing down £13 at \$336.

One analyst said sterling's appreciation against the French franc, in which cocoa is key producing countries such as Ivory Coast is denominated, had encouraged origin selling. Industry buying had in turn led to hedging on Liffe, which had pushed the market down in the past five days.

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Coffee futures on Liffe were mixed, with January closing off \$5 at \$1,389 a tonne, while sugar for March delivery was up 80 cents at \$306 a tonne.

On the International Petroleum Exchange in London, crude oil prices were helped by a stronger US gasoline market and the news of an US strike against an Iraqi anti-aircraft site. In late trading

Brent Blend for December delivery was at \$22.50 a barrel, having closed on Friday at \$22.37.

Gas oil futures were hit on the perception on increasing supply and weak European demand. December gas oil finished at \$1.75 lower at \$20.35.

Many bullion dealers and producers are expecting the gold price to fall to about US\$350 a troy

ounce next year, according to Mr Ted Arnold, analyst at Merrill Lynch. "Very few market observers expect to see prices go above the \$383-\$385 level in coming months," he wrote in Merrill's Commodity Market Trends publication. Gold closed last night in London at \$379.05 an ounce, up \$1.40 from Friday's close.

London Metal Exchange traders

expect copper stocks – already at a six-year low of 123,700 tonnes – to show a further drop of between 5,000 and 10,000 tonnes when the exchange reports stock levels today.

Three-month LME copper stood at \$1,972 a tonne yesterday in late trading, \$14 ahead of Friday but well below the high point for the day of \$1,985.

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## LONDON STOCK EXCHANGE

## British Telecom deal fails to boost market

## MARKET REPORT

By Joel Kibazo

Not even news of the largest ever acquisition by a British company could breathe life into a UK market that remained gripped by interest rate worries and the strength of sterling following last week's surprise quarter of a percentage point rise in base rates.

British Telecommunications' £12bn deal with US long-distance carrier MCI, unveiled at the weekend, was initially the main talking point. The FTSE 100 index's firm opening at 3,956, some 7.6 points above Friday's close, led to early hopes that

euphoria surrounding the deal would provide the spur to shake off last week's gloom.

The bulls of the BT deal piled into the stock which was said to account for a gain of just over 8 points on Footsie, helping to prevent an even larger slide in the leading index.

Telecoms was by far the best performing sector of the day. Analysts expect further consolidation in the sector following the BT deal and investors used the occasion to bet on issues such as Orange and Vodafone.

But, as the day wore on, worries about interest rates and the strength of sterling returned to the fore. These concerns were

heightened by the publication of stronger than expected M0 money supply statistics and firm housing starts data. Analysts suggested the strength of M0 figures may be a sign of strong retail sales growth for October.

This all served to increase investor anxiety and prompted a turnaround in the fortunes of both equities and bonds. Long-dated gilts closed a quarter of a point lower.

Explaining the change in sentiment, Mr Robert Barber, chief European equity economist at BZW, said: "We are caught between last week's rate rise and the coming budget. If we see a tight budget some of the heat

may be taken out of interest rate expectations which may take some of the heat out of sterling."

The death at the weekend of a Conservative member of Parliament, reducing the government majority to one, also added to the market's jitters with political uncertainty once again becoming a factor.

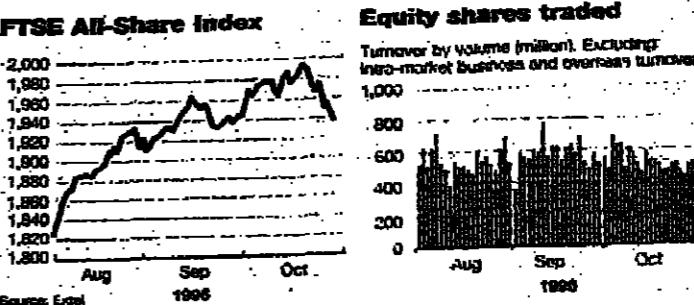
The index traded between three and five points lower into the afternoon, when concerted selling in Footsie futures prompted a late sell-off in the cash market. Concern among traders that a landslide Democratic victory in the US could unleash a series of spending pledges and thereby trigger a US market slide, weak-

ened gilts and further dented sentiment in equities.

However, the early strength on Wall Street indicated that few were worried about such an outcome in the US, with the opinion polls indicating that President Clinton's lead was narrowing.

The FTSE 100 index eventually ended at 3,923, down 20.4 on its previous close, having touched a low of 3,924.7 in the last half-hour of trading.

The FTSE 250, which has proved resilient in recent sessions, fell 10.8 to 4,814.8. Volume recorded at 8pm was 648.8m while the value of customer business recorded on Friday was a meagre £307.9m.



Source: Easit, 1996

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## BT soars after MCI merger

By Peter John, Lisa Wood, Ramraj Gogna and Patrick Harverson

BT dominated business in the London stock market as analysts waxed lyrical following news of its £12bn deal with MCI.

Shares in what looks set to become the UK's biggest company in market capitalisation terms jumped 3.3 before easing to end the day 2.2 higher at 373p. The move was accompanied by turnover of 82m shares, the highest recorded since privatisation a decade ago.

In the words of one analyst, the MCI news "put the fantasy back in the sector" and other telecoms groups saw sharp early gains in the unqualified hope of more consolidation. Vodafone ended 5 up at 241.4p and Orange 1 up at 185.4p.

Few analysts thought Cable & Wireless would attract a takeover after merger talks with BT failed six months ago. Cable dipped 6 to 384.4p.

BZW was expected to issue a buy note today and Goldman Sachs moved its recommendation to "buy" from "hold". CS First Boston upgraded on the basis of an estimate of \$2.5bn in synergies over the first five years and an expectation that the new company would realise double-digit earnings growth

and some of the highest potential returns on investment in the industry.

Many analysts were putting 400p a share price tag on the company – only what it was worth just over a year ago – arguing the utility label it had acquired was unwarranted. They said the market had valued the group as having 60 per cent of revenues governed by a regulatory price cap, but in a year's time only 15 per cent would be covered by a cap.

J Sainsbury fell 5 to 354p on news that it is to launch a new promotion aimed at winning market share back from Tesco. More than 200 items will attract extra points on the company's Reward loyalty card. The strategy of offering a few extra Reward points had been widely rumoured in the market, but analysts said the move was more aggressive than had been thought.

UBS downgraded its forecast for Sainsbury for the current year by £10m to 705m and put the stock on its sell list.

Analysts are sceptical of the strategy because Sainsbury's customers are traditionally not very susceptible to price cutting and the concern is that Sainsbury will not get the extra business to pay for the initiative.

Tesco fell 4 to 325p. Safety softened 5 to 357p and Kwik Save, which is also reported to be launching a cheap own label range, fell 17 to 302p.

Northern Electric led the remaining independent electricity companies higher as various Sunday newspapers

group IMG to Chelsea, but marketmakers said there was plenty of demand to mop up supply from profit-takers capitalising on the stock's recent run.

Manchester United continued to suffer from the team's poor performance and profit-taking, the shares sliding another 13.4p to 515p. Last month, they hit a high of 556p on bid talk that subsequently proved ill-founded.

Leading oil stocks moved lower as sterling continued to be strong against the dollar and the crude price drifted down further with three-month Brent traded in London hovering above \$22 a barrel.

Shell Transport, which disappointed with its figures last week, fell 14p to 965.4p.

BP, which reports today and is expected to reiterate the litany of squeezed refining margins and difficult trading

conditions in chemicals, fell 7.2 to 688.4p.

Hambros, the merchant bank, was steady at 254p on the back of a recommendation from BZW.

Reuters fell 11 to 742.4p

after a downgrade from N-West Securities which

reduced its estimate for the current year from 2806m to 2785m because of the launch

of the new 3000 information service.

T&N dominated the engineering sector as good news concerning the long-running Yorkshire asbestos issue in the US was offset by news of poor trading in several of the company's divisions.

Kingfisher fell 11 to 633p

after reports that it was considering an acquisition in France.

Analysts said the group's long-term strategy was to expand on the Continent but not at present.

Great Universal Stores fell 11.4p to 549p with UBS restating its "sell" view.

Whitbread climbed 7 to 740.4p ahead of its results this week and the news that it is to acquire BrightBreads, the restaurant chain.

Analysts responded well and said they believed the price was at the bottom end of most estimates.

AB Foods gained 8.2p to 425.4p after what analysts called very satisfactory results at the upper end of forecasts with healthy margin improvement in the UK.

One said AB Foods, with a balance sheet of £300m of net liquid investments, was a safe haven.

Cairn Energy, the independent oil exploration and production company, fell 5 to 357p, below the level of its recent 1-for-3 rights issue at 360p a share.

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British Biotech fell 21% to 207p as it cautionary disappointed some analysts, who said the data on marimastat, its cancer treatment, was merely confirmation of posi-

tive Phase II trial results published in May.

BIG, the intellectual property company, joined 75 to 242.4p after announcing a worldwide licensing agreement with Peptide Therapeutics for an allergy vaccine for use in the veterinary field. Peptide moved forward 11.4p to 206.4p.

The FTSE 250, which has

proved resilient in recent sessions, fell 10.8 to 4,814.8. Volume recorded at 8pm was 648.8m while the value of customer business recorded on Friday was a meagre £307.9m.

## FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (Liffe) £25 per full index point (APT)									
	Open	Sett price	Change	High	Low	Est. vol	Open int.	Open int.	Open int.
Dec	3975.0	3948.0	-23.0	3978.0	3845.0	9770	61969		
Mar	3975.0	3930.0	-23.0	3975.0	3975.0	150	845		
Jun	3978.0	3930.0	-23.0	3978.0	3930.0	0	1374		

FTSE 250 INDEX FUTURES (Liffe) £10 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open int.	Open int.	Open int.
Dec	4443.0	4410.0	-30.0	4443.0	4410.0	0	4129		

EURO STYLE FTSE 100 INDEX OPTION (Liffe) £10 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open int.	Open int.	Open int.
Nov	3775.0	3700.0	-265.0	3775.0	3695.0	4005	4075	4125	4125
Dec	3775.0	3710.0	-25.0	3775.0	3710.0	218	212	217	217
Mar	3775.0	3725.0	-25.0	3775.0	3725.0	22	142	142	142
Jun	3775.0	3725.0	-25.0	3775.0	3725.0	123	115	115	115
Sept	3775.0	3725.0	-25.0	3775.0	3725.0	113	105	105	105
Dec	3775.0	3725.0	-25.0	3775.0	3725.0	210	197	197	197

EURO STYLE FTSE 250 INDEX OPTION (Liffe) £10 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open int.	Open int.	Open int.
Nov	3775.0	3700.0	-25.0	3775.0	3700.0	210	205	205	205
Dec	3775.0	3725.0	-25.0	3775.0	3725.0	210	205	205	205
Mar	3775.0	37							







## Mergers lift activity in US markets

### AMERICAS

US share prices were mixed in quiet midday trading in a session marked by several large merger announcements, but little macroeconomic or political news ahead of today's national elections, writes *Lisa Bramsten* in New York.

At 1pm, the Dow Jones Industrial Average was 18.26 stronger at 6,040.19 and the Standard & Poor's 500 2.23 better at 706.00, while the American Stock Exchange composite slipped 0.73 at 571.85 and the Nasdaq composite fell 0.42 at 1,221.36. NYSE volume was 212m shares.

Traders said that they expected activity to remain quiet until after the election.

The most active companies on both the NYSE and the Nasdaq were both the subject of takeover bids. On the NYSE, Eckerd, the drugstore chain, was the most actively traded share, jumping \$4, or 15 per cent, to \$33 on news that JC Penney, the fourth largest retailer in the US, had agreed to buy the company for about \$35 a share in cash and stock. Shares in Penney lost \$2, or 5 per cent, at \$50.

On the Nasdaq, MCI Communications was the most heavily traded share, although the company advanced only \$4 to \$30, well below the implied value of BT's bid for the US telecoms group. American depository receipts of BT jumped \$5, or 10 per cent, to \$61.

## Mexico City cautious

Caution prevailed in MEXICO CITY as investors awaited details of the 1997 budget proposals, today's primary ceteos auction and the US elections. The IPC index was 12.50 weaker by midsession at 3,243.32.

Buñete, the construction group, collected 70 centavos at 45.40 pesos on what analysts said was an improved outlook for the sector, which

was hard hit by the 1995 recession.

Dina, the bus and truck maker, lost 14 centavos at CS4.92 on profit-taking after Friday's strong gains.

SAO PAULO edged lower at midsession as the market continued to absorb measures announced on Friday, to encourage foreign capital inflows. The Bovespa index eased 149 to 66,263.

Tokyo was closed for a public holiday

The index is now trading at almost three times the level of August, when the bull run began in earnest, and the broad market is trading at an unlikely 80 times current earnings.

The run, which began soon after the election of the Awami League government in the spring - bringing the promise of stability and economic reforms after two bitter years of political conflict, has prompted unprecedented sharemanship in Dhaka.

The demand is still strong and there's a still a shortage of scrip," said one foreign broker. Nevertheless, Peregrine was yesterday recommending that investors should take profits, with prices at what they called "ridiculous levels".

Turnover last week averaged \$8.5m a day, compared with around \$800,000 a day in the first quarter. Market capitalisation last week rose 28 per cent to \$5.3bn as retail investors ploughed their savings into stocks.

At present levels, the Peregrine market index is show-

ing a 360 per cent rise on the year for the top 25 stocks, with the index's worst performing company, Prime Textiles, up 65 per cent on the year to date. The best performer, Confidence Cement was yesterday trading at 2,300 times this year's earnings, up 1,416 per cent on the year.

KARACHI's speculators focused on selected blue chips at the opening of a new account. A rise in synthetic fibre prices and some good corporate results helped matters further and the KSE 100 index closed 41.31, or 2.8 per cent, higher at 1,500.47.

This followed an 0.7 per cent gain on Sunday when sentiment was more mixed, traders then saying that a bitter political struggle could

follow the Lahore High Court's decision to reinstate the ousted chief minister of Punjab province and could keep investors jittery.

BOMBAY dropped 1.8 per cent in mostly dull trade which left the BSE-30 index down 55.58 at 3,062.72.

ITC fell Rs1.50 to Rs267.50

in response to the arrests

last week of two former chairmen who were charged with offences under the foreign exchange regulations act.

SEOUL tumbled 2.4 per cent, with concern over an oversupply of shares this month the overriding factor.

The composite index fell 14.31 to 747.42, 24 per cent down from its high for the year reached in May.

Analysts estimated this month's new stock supply

at around Won1.150bn.

JAKARTA put on 1.3 per

cent as foreign investors re-entered the market and bought selected heavyweights.

The JKSE composite index rose 7.65 to 578.31.

Telkom rose Rp75 to Rp3,600 in 883,000 shares,

partly due to its highest closing price in New York last Friday.

However, brokers said that the market's main interest was in this week's public offering of about 1.1bn shares in Bank Negara Indonesia (BNI), at Rp850.

HONG KONG edged up to a second consecutive closing high, aided by a jump in New World Development ahead of results on Thursday.

The Hang Seng index

closed 30.13 higher at 12,559.40 in turnover of

at 615.22.

The first three quarters of the current

business year have been characterised

by dynamic earnings.

There was brisk demand for our mortgage loans. Moreover, the volume of public sector loans reached a quite considerable level. This success also reflects our stronger presence in the European market. Higher net interest income and lower provisions led to an increase of 30 percent in the operating profit. We expect results for 1996 as a whole to be favourable.

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MARKETS IN PERSPECTIVE

	% change in local currency ↑				% change in US \$ ↑			
	1 Week	4 Weeks	1 Year	Start of 1995	Start of 1995	Start of 1995	Start of 1995	Start of 1995
Austria	+0.13	+1.10	+12.07	+9.84	-1.84	+3.53	+1.26	+1.26
Belgium	-0.80	-0.53	+21.83	+11.32	-0.40	+5.05	+1.20	+1.20
Denmark	-1.34	+0.24	+24.18	+19.38	+7.68	+13.56	+1.20	+1.20
Finland	-1.85	-2.57	+2.24	+20.82	+4.48	+15.47	+1.20	+1.20
France	-0.63	+0.45	+20.34	+17.69	+6.52	+12.35	+1.20	+1.20
Germany	-0.49	-0.22	+22.07	+11.15	+4.44	+10.75	+1.20	+1.20
Ireland	-0.47	-0.23	+27.55	+21.24	+6.00	+10.04	+1.20	+1.20
Italy	-3.80	-5.30	+0.30	+1.82	-2.94	+3.38	+1.20	+1.20
Netherlands	-2.07	-0.45	+28.87	+19.69	+6.87	+12.71	+1.20	+1.20
Norway	-0.27	-0.95	+21.15	+16.69	+4.49	+15.47	+1.20	+1.20
Spain	-2.27	-0.98	+32.22	+19.65	+6.92	+12.77	+1.20	+1.20
Sweden	-1.27	-0.80	+26.67	+24.91	+19.20	+25.72	+1.20	+1.20
Switzerland	-0.53	-1.49	+19.90	+22.72	-3.28	+2.01	+1.20	+1.20
UK	-1.61	-1.71	+12.12	+7.24	+7.24	+13.10	+1.20	+1.20
EUROPE	-1.15	-0.94	+17.79	+12.80	+5.53	+11.30	+1.20	+1.20
Australia	+0.22	+1.22	+13.04	+4.85	+5.51	+11.28	+1.20	+1.20
Hong Kong	+0.73	+3.28	+20.03	+20.35	+14.11	+20.35	+1.20	+1.20
Japan	-0.24	-0.24	+12.77	+10.30	+7.14	+10.30	+1.20	+1.20
Malaysia	-0.73	-0.81	+24.49	+18.40	+7.75	+18.92	+1.20	+1.20
New Zealand	-0.03	+3.18	+5.18	+4.01	-8.91	+14.58	+1.20	+1.20
Singapore	-2.01	-3.54	+2.07	-7.29	-11.73	-6.90	+1.20	+1.20
Canada	+1.12	+3.31	+28.00	+20.54	+16.73	+23.12	+1.20	+1.20
USA	+0.45	-0.13	+19.60	+13.93	+8.02	+13.93	+1.20	+1.20
Mexico	-0.46	-4.55	+36.68	+16.10	+6.46	+12.31	+1.20	+1.20
South Africa	+0.40	-1.28	+20.25	+12.09	-17.34	-12.82	+1.20	+1.20
WORLD INDEX	-0.08	-0.54	+17.43	+10.02	+1.86	+7.22	+1.20	+1.20

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2 Based on November 1st 1995. © Copyright, FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. All rights reserved.

## S Africa golds improve

Johannesburg was mixed in thin, mostly futures-led trading. An early advance in industrial gold was reversed, but golds moved higher in line with a steadily improving bullion price.

The overall index dropped 18.5 to 6,952.9, Industrials

fell 18.8 to 8,175.3, but golds ended up 9.8 points at 1,732.4.

Dimension Data rose 35 cents to R10.90, but Gencor slid 35 cents to R16.15.

Banks were also weak with Nedcor 25 cents easier at R68.

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ing a 360 per cent rise on the year for the top 25 stocks, with the index's worst performing company, Prime Textiles, up 65 per cent on the year to date. The best performer, Confidence Cement was yesterday trading at 2,300 times this year's earnings, up 1,416 per cent on the year.

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